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**World News** 

yantay viril fil

# Hostage plea EC plans to

# for release of Kuwait prisoners

A HOSTAGE aboard the hiacked Kuwaiti aircraft, now in Algiers, made an appeal from the aircraft yesterday for the hijackers' demands to be met "or the picture for all of us will be

Awad Doukhi, one of the estimated 31 hostages still on the Boeing 747 seized on April 5, said they were all in good health. Shortly after his appeal an Alge-rian mediator entered the sircraft for about half an hour but there was no sign of a breakthrough.

On Saturday, in a statement to three reporters summoned to the aircraft door the hijackers said that they wanted to leave Algeria to "liquidate our account with Kuwait elsewhere." The jet is believed to have four hours of fuel aboard. Page 20

### 28 killed in Punjab

Twenty eight people, including 10 Sikh terrorists, were killed in the troubled northern Indian state of Punjab over the weekend, bring-ing the death toll so far this year to more than 740. Page 4

Rustlers killed 192 villagers and injured 50 others in raids on 30 nomadic camps in the remote Turkana district, Kenyan news-papers reported. Police killed 40 rustlers with the rest escaping over the Sudan border.

### Poles defy ban

As many as 10,000 Poles marched under opposition banners through the site of Warsaw's former Jewish ghetto in a pro-scribed commemoration of the 1943 ghetto uprising Page 3

### **Blow to Prescott**

Leaders of the TGWU and GMB unions vesterday asked Mr John Prescott to withdraw from the deputy leadership race of the UK. Labour Party, placing considerable pressure on Mr Prescott to end his challenge to Mr Roy Hat-

### Paiestinians jailed:

An Israeli court sentenced to life-imprisonment three members of the Popular Front for the Liberation of Palestine for killing an Israeli civilian in Jerusalem's old

# The trial in Belgium of 26 British

Heysel trial to open

soccer fans and three Belgian officials charged after the Heysel stadium deaths in 1985, opens today but is expected to be

### French jali riot

Some 250 Prisoners at a jail in Mulhouse, eastern France, even-tually surrendered after a 16-hour riot which left 10 injured and most of the buildings destroyed The prisoners, who took a num and a warder hostage, demanded better living conditions.

### Soviet fishers die

At least five Soviet fishermen from the Baltic republic of Latvia fell through ice while fishing. The journal Sovietskaya Latvia reports that 1,000 fishermen were stranded on ice flows on Lake Chudskoe after ignoring thaw

### Prisoners on run

Five prisoners were still on the run from Cork jail after the first 24-bour nationwide strike by Irish Republic prison officers.

were recaptured. **Marathon winner** Henryk Jorgensen of Denmark won the eighth London Marathon. He was first out of a world

# ners in a time of 2hrs 10mins

Rome airport strike Air traffic over much of southern Italy was halted by a 12-hour air traffic controllers strike at airports. The dispute was over

**Business Summary** 

# harmonise **VAT duties** under fire

THE EUROPEAN Commission's plans to harmonise value added tax rates and excise duties are criticised in a new report to be presented in Luxembourg today to finance and economic ministers of the 12 member nations.

European Monetary System:
Attention was on the dollar for
much of last week, and this
tended to keep the EMS quiet.
The Group of Seven meeting in
Weshington produced no surprises, but the widening of the
February US trade deficit was a
shock. The main beneficiary from
the dollar's fall on the trade news the dollar's fall on the trade news was sterling, and this helped to limit any upward pressure on the

The French franc appears to be vulnerable, in the run up in the French presidential elections, and also suffered last week from disappointing French trade fig-ures. The Bank of France intervened from time to time, to buy the franc against the D-Mark, but appeared to have no problem in stopping any potential slide in day of disturbances since the unrest began in early December.

According to Palestinian sources, at least 15 people were killed on Saturday — seven in the Gaza Strip and sight in the West Bank — as demonstrators took in the streets in response to the machine-gun assassination in Tunis of Mr Khalil al-Wazir, the



The chart shows the two constraints on European Monetary System exchange rates. The upper grid, based on the weakest currency in the system, defines the cross-rates from which no currency (except the lira) may move by more than 24 per cent. The lower chart gives each currency's divergence from the central rate against the European Currency Unit (Ecu), itself derived from a basket of European currencies.

ECU

BEKAERT, internationally diversified Belgian steel wire maker; faces two serious announced a 23.6 per cent decline one challenges in Italy which are next profits after a BFr1.6bn (346.1m) extraordinary charge for the next 10 days.

The new struggles concern the dori, who with 24.5 per cent finds a 10-15 per cent stake of a bank,

(346.1m) extraordinary charge for the costs of cutting its domestic workforce. Page 23

NATIONAL SAVINGS made a contribution to UK government funding of only £2.08bn in the financial year which ended on March 31, the lowest figure for more than a decade. Page 11

IACOHS SUCHARD, Swiss coffee and confectionery group, which last week snapped up 25.7m shares in Rowntree, the UK sweets manufacturer; has written to the British company, suggesting a meeting. Page 24

KOPPERS, Pittsburgh-based

KOPPERS, Pittsburgh-based building materials and chemicals company which is fighting an unwanted \$1.7bn bid from British

building group Beazer, has won a further court injunction against its aggressor. Page 24 WEST GERMAN companies

which have not accepted agreed insider trading rules will be sin-gled out in the daily official Three other escaped prisoners record of the country's eight stock exchanges from the beginning of next month. Pege 21

record of 22,350 registered run-

exceptionally severe restrictions on movement within the occu-pied West Bank and Gaza Strip yesterday, after the worst single

day of disturbances since the

senior PLO leader apwaze, the senior PLO leader better known as Abu fihad. The operation is being widely presumed to be the work of Israeli commandos, although the Israeli authorities

have refused to comment on such

tive estimate. It belied the confidence being expressed by several generals last week that the unrising was on the wane, and dashed official hopes that the Moslem fasting month of Ramadan could mark its end.

BY ALAN FRIEDMAN IN MILAN

Saturday's death toll was twice

# Italy fears return of political assassinations

that "it feels as though we have ment.
returned in the days of Moro." In addition, the murder comes
The execution-style killing of during the month in which for-

Israeli clampdown on

West Bank as Tunis

killing prompts riots

including the noted lawyer, Mr Fayez Abu Rahme, still live,

three days of mourning were

De Benedetti to be tested

cent of the group.

However, Mr Leonardo Mondadori, who with 24.5 per cent finds himself in a minority position, launched a blistering attack on Mr De Benedetti at the weekend.

Mr De Benedetti at the weekend.

Mr De Benedetti at the weekend.
In a newspaper interview Mr
Mondadori said he would: "seil
Mr De Benedetti out. But Mr De
Benedetti has said that he has no
intentien of selling. The Formentons claimed: yesterday that Mr
Mondadori had made a number of
"hise statements."

Meanwhile, magistrates in
Bologna are investigating too intense interest and forming shareholder
alliances.

A meeting of Credito Romagnoto shareholders is due to take
place on the same date as Mondadot's - April 29.

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interest and forming shareholder
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by challenges in Italy

park its end.
Yesterday, the first day of tional Mr Yassir Arafat, chair-

THE MURDER at the weekend of Mr Ruffilli, who on Saturday mer Premier Aldo Moro, author Moro, when the Red Brigades Italian Senator Roberto Ruffilli, a afternoon was shot in the back of of Italy's "historic compromise" struck at a turning-point in Italian Senator Roberto Ruffilli, a afternoon was shot in the back of Italy's "historic compromise" struck at a turning-point in Italian Democrats, the neck in the living-room of his between Christian Democrats is no politics."

51-year-old Christian Democrat, the neck in the living-room of his has raised fears of a renewed targetting of political figures by liaiy's Red Brigades terror organisation which admitted the kill-son. The former university professor, a leading Catholic intellecting.

Mr Ruffilli was one of Prime the key passage concerning Minister Ciriaco De Mita's closest the reform of Italy'a political aides on the delicate matter of institutions, which is contained institutional reform. A shaken in the speech that Mr De Mita is to make tomorrow before parliating that "it feels as though we have ment.

and Communists, was 19 years ago being held by the Red Brigades before his murder.

Mr De Mita has stressed the importance of opening a dialogue with the opposition Communists on the matter of institutional

disclosed yesterday.

Kvazner says it has given up shipbuilding in Norway because of the high costs of materials and labour, and is now seeking to

cure ownership or co-operation reements with overse

ainly lead to the sale or closure

of the group's other yards. To complete the Govan deal Kvaerner will have to obtain a

permit from Norway's central bank, Norges Bank, to export the capital it needs for the purchase. An official from the country's Ministry of Industry said this

was likely to be a formality and

he saw no reason why Norway would seek to block the deal. He added that the Norwegian

Government encouraged domes-tic companies to expand abroad in strengthen their positions at

industry construction yards as activity in recent years has

Kvaerner's employees and

In Scotland, trade union lead-

The best office space

with yards outside Norway.

tapered off.

group set to

Mr De Mita, who on Saturday night raced to Forli, said: "The warning from the terrorists could not have been clearer. It was just

D 8523 A

The Prime Minister, who covered his face to hide his tears, pledged that his new Government would not be intimidated by the Red Brigades

Responsibility for the killing of Mr Ruffilli was claimed by the Fighting Communist Party of the

Red Brigades, a faction which last year attacked a postal van in Rome, killing two policemen and

# **Norway shipping** expand overseas

"physical force" required for con-ducting international negotiaons. Mr Mitterrand responded to the

anxieties of his friends and the accusations of his chief rival, with a day of campaigning which would have exhausted many a younger man and which was all the more impressive in that Mr Mitterrand appeared to enjoy himself and inspire his audiences

The culmination was a speech near Lyon, lasting over 100 min-utes, which the rapturous crowd, estimated at around 20,000 repeatedly interrupted with chants of Mitter-rand Mitter-

The day began quietly enough, with a visit to the small town of

crowd outside.

Neste, the Finnish state on com-pany, and the Norwegian Havior group. About a year ago, the unit bought the gas carrier fleet of UK-based P&O.

Mr Frank said that the group saw a general trend in the gas carrier and chemical markets whereby rates were on the increase for these vessels.

home.

However, a vote by Kvaerner shareholders will be needed, and protests could come from Norwegian labour unions, which have fought the closure of several Norwegian shipyards and offshore oil whereby rates were on the increase for these vessels.

A recent report on the shipping industry issued by Norse Partners, an Oslo stockbroker, said the contracting of new gas ships ahowed the highest activity in the second half of 1987. The second-hand market, said Norse's report, was more active than it had been for many years, and in some cases prices had increased by 100 per cent. unions have not yet been informed about its negotiations

PLANS BY Kvaerner Industrier, the Norwegian engineering, shipping and shipbuilding group, to buy British Shipbuilders' Govan yard in Scotland, are part of wider moves by the group to expand internationally, it was disclosed vesterday.

builders, but made no specific move in block the likely sale.

Shop stewards from the yard, who met yesterday, will today meet Govan management to discuss the negotiations which have been taking place on the sale.

My Long Edmonds approach sale. who met yesterday, will today meet Govan management to discuss the negotiations which have been taking place on the sale.

Mr John Edmonds, general secretary of the GMB general union, which represents about two-thirds of Govan's workforce, said the unions were shutting no doors at the moment, but simply wanted to find out more information.

agreements with overseas yards.

It became known on Friday that the British Government is close to agreeing to sell the Govan yard in Glasgow which accounts for about 40 per cent of state-owned British Shipbuilders' remaining capacity and employs about 2,000. The move almost certainly lead to the sale or closure However, he said the unions' concern was that "the solution of one yard's problems is that the next in line becomes more vulnerable, and the work slowly

nerable, and the work slowly seeps away."

Mr Hans Joergen Frank, managing director of Kvaerner's shipbuilding and offshore construction yard in Stavanger, Moss Rosenberg Verft, said the company was also investigating price levels to build gas carriers in a move to upgrade its fleet.

Kvaerner has stakes in 40 gas carriers used to transport yas

carriers used to transport gas and chemical cargoes. The fleet operates as a separate unit in which its main partners include Neste, the Finnish state oil com-

# **Mitterrand breathes** new life into tired campaign

Black Monday:

six months

### By Ian Davidson in Paris

A SUDDEN drop in the standing in one of France's manifold opinion polis last week sent a frisson of fear through his Socialist

of fear through his Socialist Party supporters that the campaign might after all be in real danger of slipping from their fingers, by inadvertence or sheer lack of energy.

At the same time, Mr Jacques Chirac, the Prime Minister – and the President's chief right-wing challenger – began to step up personal attacks on Mr Mitterrand, insinuating in particular that at 71 he is too old for the job.

Mr Chirac charged thet Mr Mitterrand would not have the "physical force" required for con-

Grans near Marseilles.
In Marseilles in the afternoon,

things warmed up significantly, with a longer and more impas-sioned speech which elicited cheers from the audience and the Long a socialist fieldom, Mar-seilles is now challenged by the problems of immigration and the

rise of the National Front. Surprisingly, Mr Mitterrand did not refer to the immigrant question specifically, nor did he repeat socialist charges that Mr Chirac was in tacit collusion with the National Front. At his big meeting near Lyon,

Mr Mitterrand's first words were:
"I believe in France. All is possible if one wants it. Do you want it?" "Yes!", came the answering roar. "For the second round as

### ers yesterday opposed any fur-ther privatisation of British Ship-by 100 per cent. coming alive.

# chairmenship of Ofivetti. The Mondadori affair ahould come to ahead at a shareholders' for possible involvement in liming meeting called for the and of next week. Mr De Benedetti controls between 25 and 30 per cent of Mondadori and has formed an alliance with the family of the Mexico reduces budget deficit

CIBA-GRIGY, Swiss chemical and pharmaceutical group, wants to tighten its statutory restrictions on the registration of registered shares. Page 21

NOVA CORPORATION, Calgary energy group, has won another step in its fight to gain control of Polysar Rnergy and Chemical Corp. Polysar shareholders defeated a management proposal

THE MEXICAN Government tionary Party (PRI) in president and services and defacto on tial elections this July.

The Solidarity Pact aims to balance the purely reduced inflation from a record centage points of gross domestic inflation-caused portion of the purely reduced inflation from a record inflation from a record

victory,
Continued on Page 20
Eye for an eye and PLO's vuln
shility, Page 2

Cananea has in fact turned

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Unit Trusts



Africa: Energy and inertia at the bank US: Where naivety is still in fashion UK: Interpreting insider dealing . Denmark's threat to Nato ...

Editorial Comment: The wilting UK poll tax; Lex: Out of danger, but still critical

defeated a management proposal to issue 45m common shares to use the Remonic Solidarity Pact, Union Carbide Canada in as the Remonic Solidarity Pact, Union Carbide Canada in exchange for a 1985 convertible egy to rebuild support for the preferred issue. Page 23

Canadea has in fact turned back into profit and is even payrealignment of relative prices on ing interest on its debt again, key goods like fuel and steel, the officials say. The reference price freeze on prices of basic goods

Continued on Page 20 MONDAY PAGE INTERVIEW Carle Repoport telle to Shoichire Toyoda, head of Japan's largest car company, Page 17

Andrew Gowers examines the context and likely consequences of the assassination of Abu Jihad

# Murder underlines vulnerability and diffuseness

Organisation and its effective follow number two, poses a difficult sion. dilemma for the PLO leaders.

On the one hand, it provides further embarrassing evidence of

silence yesterday) to have been responsible. If so, it would seem to have had little difficulty in penetrating the flimsy security of the PLO personnel. On the other hand, although

ugee camp one day last week.
"How long have they been
there?" a visitor asked a local

sident, aware that such acts of

defiance are usually treated by

THE MURDER in Tunis at the bordering Israel since its expul-weekend of Khalil al-Wazir, alias sion from Jordan in 1971 after a. Abu Jihad, military commander bloody civil war, and the deple-of the Palestine Liberation for its fighters in Lebanon Organisation and its effective following the 1982 Israeli inva-

improved recently, and it has been stepping up actions within Israel and in southern Lebanon the PLO's vulnerability. Tunisia has doubled with Iraq as the PLO's headquarters since the guerrilia organisation was expelled from Lebanon in 1983.

Mossad, the Israeli secret service, was almost unanimously presumed (amid an official March 7 and a range of Palestinian groups has tried to stage repeated guerrilla infiltrations across Israel's northern border in



distracting attention from the Palestinian uprising, which has done much to focus Western and Arab concern on their cause in the last four months.

tion of Mr Arabat as its chairman in 1969, and which symbolises its determination to resist attempts by others to speak for the Palestinians. Abu Jihad is by far the

to use the Palestinian uprising in the West Bank and Gaza to be a further closing of Palestinian in the cocupied territories in the tempo of disturbances in the has provided the greatest turning point in the organisation's political fortupes.

It is widely acknowledged that the disturbances took the PLO leaders by surprise when they began last December, and that they were a protest against the clear failure of Mr Arafat and other Arab leaders to achieve anything for their brethren under occupation, almost as much as against Israeli rule.

Articulate West Bank Palestin ians are often scathing about the impotence of the PLO leaders in PLO personnel.

On the other hand, although there will be intense pressure now from the Palestinian rank and file for a fierce response, the PLO's options for retalization are limited. It remains very weak militarily, its forces divided and scattered across the Arab world. It has not had a significant military presence in any country and the properties of the PLO intense in the last four months.

Sometime in process is states a stronger in the process of the PLO intense in the last four months.

The murder of Abu Jihad is sont figure, and the closs est to Mr Arafat, to have been eliminated in the PLO's long setbacks for the PLO, inflicted from within and without. However, it is the most serious blow to the leaders of Fatah, the group which has represented the core of the PLO leaders during more than 20 years of during more than 20 years of the last four months.

The murder of Abu Jihad is only the latest in a long series of setbacks for the PLO, inflicted from within and without. However, it is the most serious blow to the leaders of Fatah, the group which has represented the core of international opprobrium and its organisation since the elections.

The immediate consequences is a particularly inopportune time for the procupation. There is a wide last four months.

The murder of Abu Jihad is only the latest in a long series of setbacks for the PLO, inflicted from within and without. However, it is the most serious blow to the leaders of Fatah, the group which has represented the core of the PLO inflicted for the procupation. There is a wind with a set of the latest four months.

The murder of Abu Jihad is only the latest in a long series of setbacks for the PLO's long of the procupation in the latest in a long series of set of the PLO's long of the latest in a long series of set of the PLO's long of the latest in a long series of set of the PLO's long of the latest from the latest

ians' national aspirations, whether among the Lâm Arab inhabitants of the occupied territories or smong the 28m members of the diaspora who still dram of returning to their home-land.

# Killing of Arafat aide robs PLO of military mastermind

dominant PLO faction.

His death at the weekend leaves a big hole in the PLO leadership and is a particular blow to life Yansir Arafat, the organisation's Chairman. Abu Jihad, 52, was Mr. Arafat's closest confidents, his most reliable side.

The PLO has now been deprived of the man who was effectively its military commander, responsible for armed operations on Israel's borders. Abu Jihad was behind an intensified campaign of guerlia actions against leavel since lest December in support of the Palestinian uprising in the West Bank and Gaza Strip.

gjir

BY TONY WALKER IN TIME

Tempo of disturbances in the

West Bank and Geza and
increased efforts by Arab leaders
to show that they are paying
more than lip service to life Ainfair's cause.

Support for the Palestinians
continues to be exploited as a
principal source of legitimacy by
most Arab leaders, and even-fies
Amman summit — which was
otherwise preoccupied wiffi-file
Gulf war — committed them face
again to the PLO as the Palestinlians' "sole legitimate representative", as it has been since file
Rabat summit of 1974.

With or without its military
commander, and however dealeous its political effectiveness, the
PLO (and Fatah in particular)
remains a key symbol of Palestinlians' national aspirations,
whether among the 18m Arab

BY TONY WALKER IN TIME

WHEN Khalii al-Warir was gunned down in the early hours of
WHEN Khalii al-Warir was gunned down in the early hours of
Warir managed, nevertheless, to
preserve good relations with
most elements of the unrule;
preserve good relations of
preserve good relations of
the maringed in the preserve good relations with
most elements of the unrule;
principal source of legitimacy by
continues to be exploited as a
marked yet another stage in an
marked yet another stage in looked askance on his endless manoeuvring between compating PLO factions. Wazir was an important figure in the negotiations that led last April to a clowing of PLO ranks in Algiera when the PFLP and the Marxist Democratic Front for the Liberation of Palestine (DFLP) were reconciled with Fatah at a meeting of the Palestine National Council (PNC), the Palestinian paritament-in-exile.

Abu Jihad's death removes an important prop from the PLO edifice. Since the formation of the PLO in 1964, and more particularly from 1969 when Mr Arafat became its chairman, he had been one of the pillars of the organisation, committed to armed struggle and the formation of a Palestine state.

of a Palestine state.

Throughout a long career as the PLO's chief military strate-gist, he has faced the difficulty of marshalling the organisation's



Yangir Azafat, left, with his trusted deputy Waxir

It may well have been in retall- limited resources and finding ation for the bloody hijacking last month by Palestinian gueralias of a civilian bus in larger's southern Negry desert, in which three israelis died, that Wazir was eliminated. He had indicated that the attack on the bus ness: Israel's Dimona nuclear facility

Mossad finally caught up with Salameh when it succeeded in placing a bomb in his car in 1978 and blowing him up. Abu Daoud, another prime target, was wounded in a Warsaw hotel in Israel's Dimona nuclear facility
was a Fatah operation.

Born on October 10, 1985 in
Ramien just south of Tel Aviv
and Julia, Wazir was 12 when,
together with his family, he fled
his home. He was one among
tens of thousands displaced in
the conflict between Arabs and
Jews that concided with the for
mation of State of Israel.

He was to wrow up in the shows Mr Arafat himself has always

According to his biographer, of the Gaza Strip where he Hussein and Mr Arafat, lan Hart. Mr Arafat's air travel attended a school operated by the The collapse of the ic

bases from which his guerillas could operate. The PLO's expul-sion from Jordan in 1971 and from Lebanon in 1982 weekened Wazir's main preoccupation,

after Iracl's 1982 invasion of Leb anon effectively destroyed the

ration of State of Israel.

He was to grow up in the shuns main link between Jordan's King

United Relief and Works Agency, effort late in 1985 led to Wazir's United Relief and Works Agency.
UNRWA. It was an education of sorts that was to lead to a brief career as a schoolteacher before be embarked on a full-time mission as a PLO organiser by the early 1960s.

A short, vigorous man with a moustache and thinning hair, wazir was, within the Palestinian movement, one of its most popular figures. He was most directly a figures. He was most directly self-state in 1965 led to Wazir's expulsion from Jordan in the middle of the following year. It was then that he moved with his family to Tunis where the PLO established its beadquarters after a 1963 Syrian-backed revolt in its ranks forced it to vacate Tripoli, its last stronghold in Lebanon. It is something of an irony that Abu Jihad was killed on foreign and 2000km from his birtholace

# Radicals impatient with PLO

BY ANDREW WHITLEY IN JERUSALEM

the West Bank, where the organi-sation commands greater unques-tioning loyalty. In Gaza, lip ser-vice may still be given to the leadership role of the ageing men in Tunis. But, in practice, the the army as provocations requir-ing prompt retaliatory action. "Three weeks," came the reply— a remarkably long survival time. Tunis. But, in practice, the torch has been appropriated by an anonymous band of fiercely militant young men. "We are the

a remarkably long survival time.

In a nearby house, a young man — active in many of the confrontations residents of this former British army camp have staged with their current occupiers — was scathing about the leadership provided by the Palestine Liberation Organisation in the four-month-old "intifada".

"If the PLO could not do anything for themselves in Beirut, what can they do for us here?" he said, referring to the organisasaid, referring to the organisa. Fatah branch, are compelled tion's 1982 expulsion from the Lebanese capital at the hands of importance of the Islamic tide in the Palestinian nationalist move-

Public expressions of discon-ment. tent with Mr Yassir Arafat, a Substance to their conversion native of Gaza, and the organisa- was given in a survey recently tion he has headed for the past 19 conducted by researchers from licly to endorse the legitimacy of years, are rarely expressed. During the 1950s, the Gaza Strip was sity and from Harvard. This the political proving ground of found that nearly 60 per cent of retrograde step.

TWO RED, white, green and many of the PLO's top leader-black Palestinian flags - strictly ship.

But attitudes towards the PLO from a telephone line outside a health clinic in Gazz's Bureij ref-in the Gaza Strip than they are in secular nationalist forces are rep-

resented in equal proportion. Long before the present upris-ing began last December, it was clear to Arab affairs specialists in Israel that the indigenous Pales-tinian population was becoming than the organisation abroad which claimed to be its leader. A carefully researched opinion poll in September 1986 showed that 93 per cent endorsed the standard catechism of the PLO as "the representative of the Pales-

timan people". Only 1 per cent approved of a confederation between the West Bank and Gaza

has been motivated by the twin

vention of terrorism.

The campaign has succeeded over the past 15 years in eliminating most of the prominent leaders around Mr Yasair Arafat, the PLO chairman, as the PLO emerged as a political and military force in the wake of the Arab-Israeli war of June 1967.

The ranks of the old guard The ranks of the old guard have been further thinned by the assassinations carried out by

self-determination.

The recent hijacking of an Israeli bus in the Negev elicited a curiously mixed reaction from local Palestinian leaders themselves.

While many felt assumption of the assum

appeal.

The death of Abu Jihad is an

# Israel takes an eye for an eye and its citizens celebrate

israel's relentless pursuit of the leaders of Al Fatah, the mainstream and predominant group in the Palestine Liberation Organisation, and of other hardline factions outside that fold, has been motivated by the twin of the parallel of the sea by limpostable to exaggerate his limpostable.

Son has a direct effect on the Beirut nearly 15 years ago — an operation very similar to the assassination of Abu Jihad, of the Jaffe Centre for Terrorist which involved prior placement of agents with false passports and infiltration from the sea by elife forces into an easily-penetrol of the parallel of the parall objectives of tooth-for-a-tooth, eye-for-an-eye revenge and pre-

The most recent known Israeli attempt at a dramatic coup against the Palestinian armed The most dramatic Mossad tri-mumph came in April when Israeli special forces, which had landed near Beirut in rubber dinresistance - an embarrassing, gauche and miscalculated one was the interception of a Libyan executive jet early in 1986 and its force diversion to Israel.

The intended victims - Mr George Habbash, chief of the Popular Front for the Liberation of Palestine, and Mr Ahmed Jibril, head of the PLFP-General Com-mand - had been attending a con-

They would probably have been tried and executed if caught. In the event, the passengers of the aircraft turned out to be Syrian officials.

The death of Abu Jihad is an enormous triumph for Israel. "This is one of those cases in which the departure of one personal intelligence service. "This is one of those cases in which the departure of one personal intelligence service. Mr. A taken, which the departure of one personal intelligence service. Mr. A taken, the service of the premier said, some which disingentaristly, yesterday that all he know about the west opace in the radius of the personal intelligence service.

This is one of those cases in which the departure of one personal intelligence service. Mr. A taken, the premier said, some of those cases in which the departure of one personal intelligence service. Mr. A taken, the premier said, some of those cases in which the departure of one personal intelligence service. The personal intelligence service.

This is one of those cases in which the departure of one personal intelligence service. Mr. A taken, the premier said, some of those cases in which the departure of one personal intelligence service. The premier said, some of those cases in which the departure of one personal intelligence service. The premier said, some or the personal intelligence service. The premier said, some or the personal intelligence service. The premier said, some or the personal intelligence service. The premier said, some or the personal intelligence service. The premier said, some or the personal intelligence service. The premier said, some or the personal intelligence service. The premier said, some or the personal intelligence service. The premier said, some or the personal intelligence service. The premier said is the premier said, some or the personal intelligence service. The premier said is the personal intelligence service. The premier said is the personal intelligence service. The personal intelligence service is the personal intelligence service. taken great care to conceal and change his plans — to protect himself from Arab enemies as well as the israelis. He is known never to have slept in the same place for two consecutive nights when he was able to operate in the consecutive mights.

> Jubilant Israeli citizens were as a superb Mossad operation.

the campaign of assassination, not least because Abu Jihad was assumed to have been orchestrat-ing the uprising in the Israeli occupied territories and to have been responsible for the attack by infiltrators against a bus near Beersheba, in which three Israe-lis were killed last mouth.

The latest killing must be regarded by the single most suc-cessful strike since three top leaders of Fatah were killed in

mabashed in hailing the killing as a superb Mossad operation.

It had fulfilled an objective of the campaign of assassination, not least because Abu Jihad was

ghies, assassinated Kamal Nas-ser, Mahmond Youssel Natier and Kamal Adwan as they slept in

A bed in which Salah Khalaf (Abu Iyad) would have spent the night, but for a last-minute change of mind, was riddled with 200 bullets.

It is doubtful, though, whether Mr Arafat has been a Mossad target, at least in recent years. The Israeli Government proba-

The Israeli Government probably sees him as a figurehead who represents some continuity and a movement, one of its most popular figures. He was most directly responsible for FLO activities in the Israeli-Occupied territories. This explains, in part, the furious reaction in the West Bank and one you do not.

It is something of an irony that above the israelisment one fits most popular was killed on foreign at a time when his birthplace at a time when the Palestinian in the Israelis. This explains, in part, the furious reaction in the West Bank and one you do not.

# Raid confirms Tunisians' worst fears

TWICE in two years, bold mile from the house where the attempts have been made to mor- PLO official was murdered.

Mr. Born Ali forces the difficult sation leaders based in Tunis.
The Israeli Air Force missed
Mr Yassir Arafat, the PLO chair-

man, when it bombed his head-quarters in the automn of 1985. This time, whoever murdered Abu Jihad had an easy task of landing on the shores north of the coastal suburb of Sidi Bou

The outrage confirms the fears of many Tunisians who had been reluctant to see Mr Arafat's head-quarters moved to their capital in 1983.

The former Tunisian President's second wife, Mme Wassila Bourguiba, was happy to accept the PLO presence, and the US lobbled hard to overcome the fears of those members of the Tunisian establishment who had a premonition their country would be drawn more deeply into

The murder of Abu Jihad is deeply insulting to President Zine El Abidine Ben Ali, whose own residence lies not more than a

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Foreign Affairs, Mr Mahmoud Mestiri, have concentrated their efforts on establishing better relations with Tunisia's southern neighbour, Libya. Mr Ben Ali faces the difficult task of trying to inject a measure of democracy into what was

becoming an increasingly annualitation and repressive regime, whose very legitimacy last summer was being challenged by Moslem Fundamentalist groups.

Together with the Tunisian Prime Minister, Mr Hedi Baccouche, and in close consultation with the Algerian leaders, Mr Bon Ali has agreed to re-open the The Tunislan Head of State has his hands full seeing through reforms aimed at liberalising the Ben Ali has agreed to re-open the frontiers between the two countries and allow Tunisian workers, 32,000 of whom had been expelled from Libya in 1985, to return to seek much-needed jobs across the retorms amen at liberalising the economy, a policy which has the full support of the World Bank and the International Monetary Fund. His efforts come among serious problems besetting the country, including the gravest plague of locusts within the past

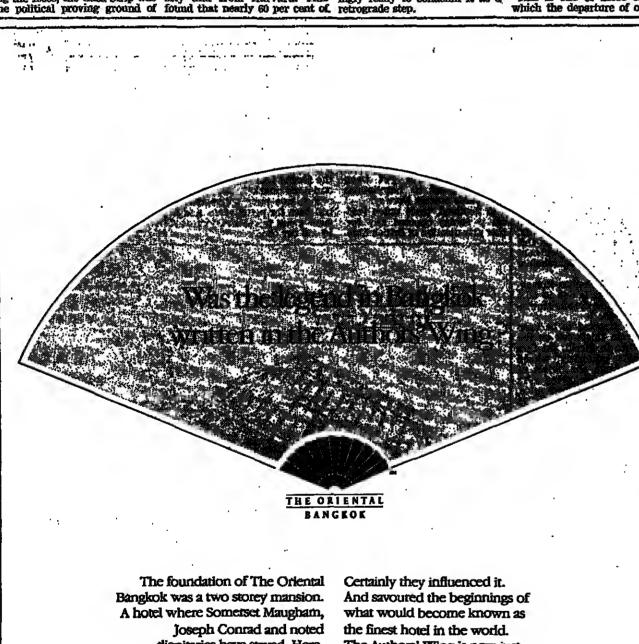
The new Head of State has shown no inclination to involve himself in Middle Eastern affairs.

Since taking office, the new Like much of Tunisia's ruling Head of State and his Minister of class, he appears to share the class, he appears to share the view of the former Head of State. Mr Bourguiba, that the Arab world could not hope to undo what the UN had done - in other words, Israel was there to stay, and the Palestinians should talk to the Israelis directly. Arab lead-ers vilified Mr Bourguiba for expressing such views, and ostra-cised him for many years.

But the greatest teer now m Tunis is that such acts of vio-lence will frighten away the more than 1.5m foreign visitors who travel to Tunisia every year. They provide the country with its largest source of foreign income today. It is an income Tunisia can ill afford to see decline.

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Arafat

# Iraq claims victory in battle for part of Faw peninsula

BY OUR MIDDLE EAST STAFF

IRAQ claimed yesterday that its forces had retaken part of the Faw peninsula at the head of the Gulf after storming Iranian defences.

A High Command communique issued in Baghdad said announced: "The Presidential Guards units stormed enemy defence and fully destroyed its troops."

The offensive code named Ramadam Mubarak began early yesterday morning and mainly involved the Presidential Guards in our war with annot the Seventh Army Corp in Tehran leaders of the Supreme Assembly of Islamic Revolution in Iraq said that a division made up of Iraq said that a southern banks of Darbandikhan Lake and were only 6km from the dam and hydroelectric power station which supplies Baghdad with much of its electricity. Shekh Abu Ali al Moula, chief of the assembly s military wing, said that capture of the general transport of the same and hydroelectric power station which supplies Baghdad said that a division made up of Iraq said that a

estimate 500,000 fragil exiles in nian troops were killed or wounded while a large mmber were captured and only a few managed to flee.

Baghdad Radio started early transmissions and interrupted programmes to broadcast communiques about the oftensive, would "asspond with the utmost fast fran captured the southern part of the Faw peninsula in early 1986.

Iraq also said that it had fired six missiles at Tehran simultaneously at 11.30 am local time, bringing to 174 the total launched against Iran since the current "war of the cities" began at the end of February.

There was no iranian comment about fighting on the Faw peninsula a munber of possible targating on the Faw peninsula a munber of possible targating on the Faw peninsula a munber of possible targating on the Faw peninsula and the cities" began at the end of February.

There was no iranian comment about fighting on the Faw peninsula a munber of possible targating against a munber of possible targating on the Faw peninsula and the front and was a minimal frame than the back marble monument to the black marble monument to the black marble monument to the black marble monument to the rising to pray and hear a tribute lake marble monument to the rising to pray and hear a tribute and plea from Mr Lech Walesa, the black marble monument to the rising to pray and hear a tribute and plea from Mr Lech Walesa, the black marble monument to the rising to pray and hear a tribute and plea from Mr Lech Walesa.

About 4.000 Asians in Zambia are though a programma to the first monument in the place from Mr Lech Walesa, the black marble monument to the rising to pray and hear a tribute and plea from Mr Lech Walesa.

About 4.000 Asians in Zambia are though and plea from Mr Lech Walesa, the black marble monument in the place from Mr Lech Walesa.

# Poles defy ban to mark anniversary of Ghetto

By Christopher Bobinski in Warsaw

SEVERAL thousand people yes terday marched at ceremonies to mark the 45th anniversary of the Warsaw Ghetto uprising in the Polish capital, ignoring police warnings that the march was ille-

The events came two days before the official ceremonies, which this year will be attended by a record 2,000 visitors from Israel, underscoring an improv-ing relationship between Israel and Poland. Visitors will include involved the Presidential Guards and the Seventh Army Corp backed by some other units, according to the communique.

If said that thousands of iranian troops were killed or wounded while a large number were captured and only a few managed to flee.

Backed Badio started early breakthrough in our war warm and Poland. Visitors will include the Cated dozens of Zambian and Poland. Visitors will include the Cated dozens of Zambian and Poland. Visitors will include the Cated dozens of Zambian and British passports from Asians, deputy premier, and Mr Abram Shamir, Education Minister.

Opposition leaders and their breatened to deport those who threatened to deport those who have lost their licences, So far 36 supporters gathered under the black marble monument to the rising to pray and hear a tribute said.

Backed by some other units, and Poland. Visitors will include the Vitzhak Navon, the country's British passports from Asians, deputy premier, and Mr Abram Shamir, Education Minister.

Opposition leaders and their black marble monument to the rising to pray and hear a tribute said.

About 4,000 Asians in Zambia and Poland. Visitors will include the Vitzhak Navon, the country's British passports from Asians, deputy premier, and Mr Abram Shamir, Education Minister.

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Opposition leaders and their black marble monument to the passports from Asians, deputy premier, and Mr Abram Shamir, Education Minister.

Opposition leaders and their black marble monument to the passports from Asians, deputy premier, and Mr Abra

# Pushing Asians to end of the queue

Victor Mallet in Lusaka examines President Kaunda's move to revoke trading licences

February to use emergency pow-ers and revoke more than 180 trading licences - mostly those of Indians - smacks of Idi Amin's The authorities have confis-cated dozens of Zambian and

S.J. PATEL'S supermarket in Chachacha Road, Lusaka has disappeared, hastily transformed by still be living from day to day." In the diplomatic community attention of the elected government and among other expatriates in Lambian shops shut down in recent weeks by president and elected government falling to look before it repeated all over the country.

For thousands of Asian businessmen in Zambia, President Kenneth Kaunda's decision since is repeated all over the country.

After riots in December 1986 of the stable food, maize meal, the February to use emergency pow-

After riots in December 1986 over the price and availability of the staple food, maize meal, the authorities nationalised private maize miling companies. Subsequently Zambia threw out the international Monetary Fund and spurned the advice of other donors. Now Indians traders are being forced out of business.

Zambia seems finally to have run out of scapegoats at a critical time. The queues outside the shops for basic foods such as maize meal, bread, sugar and cooking oil are longer and more desperate than at any time in the past five years. hand, took pains to deny racial motives. "It was not racial at all." he said. "Licences were withdrawn from people who are white, brown, yellow and black, with a state of the said."

past five years.

The government's justification for the crackdown on businessmen was that they were involved in economic sabotage and in the black market. Precious little evidence has been offered to support these allegations, even if every-one knows they contain an ele-

Certainly the move against Asians was popular with poorer Zambians In an election year. Many observers regard Asian-bashing as a traditional electoral ploy of African leaders - although

with a flat nose like mine."

Whatever the motives (some blame the crackdown on influential Zambian individuals who covet particular shops, others attribute it to Unip's long-standing suspension of private enterprise) the recent closures have done nothing to alleviate the inference coveres.

infamous queues.

Queueing has recently become
a sensitive political issue and a
national pastime which rivals funeral-going as a reason to take time off work.

To add to the long-standing problems of shortages and smugging of subsidised food to neighbouring countries, inefficient state companies with city-centre stores seem to have been favoured with supplies at the expense of more accessible private traders in residential areas.

At least three deaths have been linked by the Zambian press to

Luanshya town centre, and in Chingola a woman and baby in a sugar queue were crushed to death by a delivery truck. Four hundred women were reported to have staged a protest march after the incident.

Dr Kaunda must feel uncertain about the future after 24 peaceful years at the helm since independence from Britain. Security is suddenly being stepped up around his Lusaka residence Zambia at least retains a subjust tradition of feeders.

robust tradition of freedom of speech, even within Unip. One backbench member of parliament recently suggested that the con-

Taiwan lifts ban over postal link with China

By Bob King in Taipel

THE TAIWAN government be lifted a 39 year ban on postal communications with China.

From today Taiwan residents can send letters and photos to China inside a second envelope to a post-office box in Taipei. Postal send them on to the Red Cross in Hong Kong, who will then for-ward the mail through regular channels to China.

Correspondents may not, how ever, enclose cheques, cash, or money orders. The envelopes bound for China must also bear the return address of the Hong Kong Red Cross rather than a Taiwan address, and must have \$10 worth of postage attached to cover the Hong Kong-to-China routing.

stitution should be amended to restrict presidents to only two five-year teams. Another MP, Mr. Palakasa Chiwaya from the copperbelt town of Chililabombwe, a spoke of the gathering clouds of a far-reaching disaster.

a "If the country continues to decline at its present alarming with recent gestures, such as approval of indirect trade links between the two sides and calls from Taiwan for lessened resumment. calls from Taiwan for lessened tensions across the Taiwan

# No Hawaii aloah for Japan's 'speculators'

THE JAPANESE are buying hig chunks of Hawaii, and the locals

are not happy.
"I don't want to see Honolulu

become a suburb of Tokyo," says
Mr Frank Fasi, the mayor of Honolulu, Hawaii's largest city.

The Japanese have long lusted hurting people. Don't mess with
after Hawaii, America's idyllic our real estate and homes," he after Hawaii, America's loying Pacific island state. Now they no longer have to yearn. Sky-high land prices in Japan and the strength of the yen have company and one of the wealthible to make Hawaii a bargain buy for rich Japanese.

Tast week Mr Kawamoto

"What we have here are getrich speculators who have been hampered by recent regulations in Japan (to reduce land price speculation.) So, now they are moving to greener fields and Hawaii is thear, number one dent in his appetite or his bank hand the state of the s

Hawaii is their number one plum," says Mr Fasi, speaking book. In the last air months, he from his Honolulu office.

In 1967, he ways, nearly half of the condominiums sold in the prime Waikiki area of Honolulu Kawamoto vigourousty denied were bought by Japanese. Total investment in Hawaiian property huring the local people, he said last year is estimated at \$7.20n, In most cases, he leases back the more than Japanese investment in either New York or California.

Mr. Fasi, speaking from Honolulu, Mr. Speaking from Honolulu, Mr. In most cases, he leases back the more than Japanese investment in either New York or California.

Mr. Fasi, speaking book. In the last air months, he has bought 160 condominiums and houses in Hawaii alone.

Speaking from Honolulu, Mr. Kawamoto vigourousty denied his critics' allegations. He is not huring the local people, he said. In most cases, he leases back the hones to their former uwners at in either New York or California.

island state.

If it is not passed, he says, property taxes, land prices and house prices in Hawaii will go through the roof. Prices in some areas, such as the Black Point beachfront area on the island of Cahu, have doubled in the last year. Agricultural land on the island has shot up from \$25,000 an acre to as much as \$46,000 an acre.

"We welcome the businessman "We welcome the businessman larger larger

from Japan. It's the damn speculator I want to get rid of. We've told them, hey, if you want to invest, improve the economy, great. But this speculation is

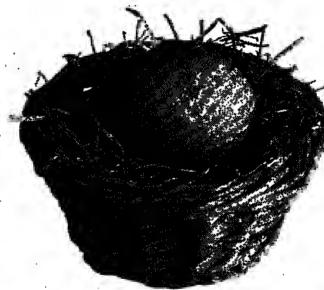
fears

Carla Rapoport reports from Tokyo

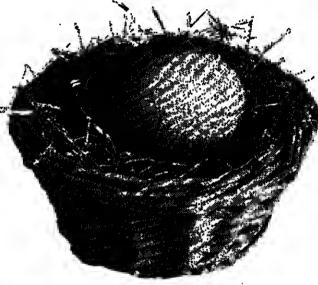
sively for a proposed state law which would ban all foreign purchases of residential and agricultural property and land in the investment. I initially planned to buy 1000 condos, but because of this argument, I stopped it. But if people say, please, buy my property, I will start again," he



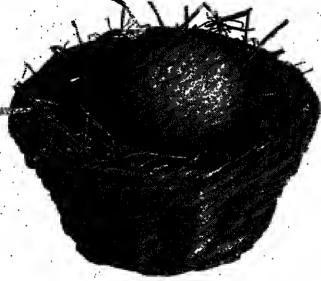
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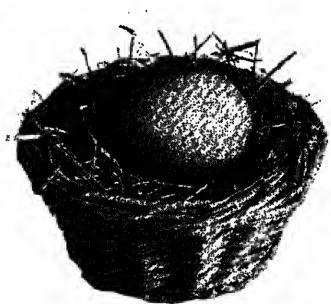
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# Nicaraguan peace move stalled by Contra misgivings

Now that both sides are going

A DELEGATION of 50 US-backed a tangle of contradictions inside contra rehels arrived in Managua; the contra organisation that have on Friday evening to begin a second with the Nicaraguan government three weeks ago.

The other help dides are going to make the contra organisation that have to much and the contra organisation that have the contra organisation that have to much and the contra organisation that have the con by differences within the contra nent ceasefire. Now both sides Some of the Contra leaders to have to deal substantially if a called their arrival in the capital permanent ceasefire is to be publicly critical of the contras repeated delays and late arrivals mood appeared sombre, reflecting weeks ago has vanished. The capital permanent ceasefire is to be publicly critical of the contras within the contra ranks over how much to comprome the saying privately that a permanent ceasefire is to be publicly critical of the contras within the contra are saying privately that a permanent ceasefire is to be publicly critical of the contras within the contras are saying privately that a permanent ceasefire is to be publicly critical of the contras within the contras are saying privately that a permanent ceasefire is to be publicly critical of the contras within the contras are saying privately that a permanent ceasefire is to be publicly critical of the contras.

# Argentina's unions win concessions

By Our Buenos Aires Correspondent

NEW labour law with far-reaching concessions to Argentina's trade unions came into force last week at the height of the eleventh national strike against President Raúl Alfonsin's

Congress approved the law, a reform of existing legislation, last March but a reluctant president did not sign it until last Thursday – the last day on which he could have used his veto. The reform took effect during a 24-hour protest stoppage by Argentina's biggest labour organisation, the General Labour Confederation.

The law is a far cry from Mr Alfonsin's electoral promise in 1983 to impose democratic change on the autocratic labour leaders, who control the right wing of the opposition Peronist movement.

The Government is now under intense criticism from business leaders. The biggest employers' group, the Argentine Industrial Union, has threatened a lock-out unless the law is changed.

As approved by Congress and signed by the president, the reformed labour law gives the unions full control over the considerable economic power of the obras sociales (welfare funds). Estimated at \$1bn at least, these funds have long been seen as a source of union paironage and corruption, and were taken away from the labour leaders after the

military coup of 1976. For business, the most controversial reform stipulates employ-ers cannot sack union officials without a court order. The Government tried to mollify its business critics by issuing a separate decree to water down the applica-

# Race issue mars New York primary

WHEN New York City's Demo- party's nominating convention in shaped too by his embrace of electorate is very liberal by US cratic Mayor Ed Koch opened the July.

PLO leader Mr Yassir Arafat, his standards. state's New York Presidential primary election campaign two weeks ago by saying Jews "would have to be crazy" to vote for the Rev Jesse Jackson, his decision to inject racial antagonisms into the election dismayed Democratic leaders struggling to unite their

divided party.

Mayor Koch did not have to wait long to see the impact of his inflammatory remarks.

"For Ed Koch to declare himself King of the Jews is obscene," retorted Hariem's Congressman Charles Rangel, rallying to the support of the black Presidential

Since that first exchange, Mayor Koch has kept up his attack and the three remaining candidates for the Democratic party's presidential nomination, Mr Jackson, Governor Michael Dukakis of Massachusetts and Senator Al Gore of Tennessee, have avoided negative advertis-ing and harsh attacks on each

But with the pivotal New York primary now only a day away, racial divisions, always a potent political force in New York's politics, are destined to play a key role again in the outcome of an

Fears continue that the election has only made it harder for the party to unite around its ultimate nominee, even though Mr Jackson, who is pressing Mr Dukakis hard in the battle for New York, was again this we end adopting a non-confrontational stance.

Were Mr Dukakis to score another victory, many political analysts believe the fight for the

A victory for Mr Jackson sympathetic view of the Cuban would throw the Democratic leader Fidel Castro and his sup-Party back into the sort of confusion which erupted last month

the Michigan cancuses.

The latest ABC News /WashJackson's candidacy.

So, too, has Mr Jackson's electhis year and the ington Post poll is not encouraging for Mr Dukakis. It suggests toral success this year and the his once-comfortable lead over widence that he is putting together in New York the black Mr Jackson has narrowed from around 43 to 37 per cent as backing for Mr Gore has risen form single figures to around 13 per

port for a Palestinian state. The sion which erupted last month violence in Israel between Jews when he emerged as the victor in and Arabs has also made New York's Jews more sensitive to Mr

and Hispanic elements of his Rambow coalition.

Blacks accounted for about 25 ent.

Given both the antipathy in 1984, and Mr Jackson will get

Given the antipathy towards Mr Jackson among Jews and the large Jewish population in New York which has traditionally voted Democrat, a primary election with unpleasant racial overtones was pre-ordained. Stewart Fleming writes

and the large Jewish population in New York which has traditionally voted Democratic, a primary election with unpleasant racial overtones was pre-ordained this

In this year's election, how-ever, the fault lines are precisely as Mr Koch implied. Mr Jackson is anathema to Jewish voters. As one Jewish Democrat put it last week: "The Jews have not forgotten his beautiful comments" in

also get 90 per cent of the 12-15 ish voters, but among the third of per cent of the Hispanic elector—the electorate who are Catholics, at expected to vote, he suggests. the Senator's strategy for the earlif this is right, this foundation, hier primary elections of himself

Even in 1984's Democratic primary, as New York columnist digit support he is likely to get among white voters, seems likely to get among white voters, seems likely to get among white voters, seems likely to get among white to give him a rock-solid base of around 37 per cent of the elector-that although the polls suggest are compared with the 25 per likely to get among white

white and Jewish vote should be made contact with many working

He has been much more militent in his support for Israel, in particular on the issue of a Pales tinian state. He also has a voting record in the Senate to back up his strong pro-Israel positions Mr Dukakis, a strong supporter of Israel, does not have such a record. In the eyes of some Jewish voters, he has also been ambiguous on the issue of a Palestinian state.

He has argued that the US should not try to dictate the outcome of negotiations between Arabs and Jews. On the other hand, some Jewish leaders are saving that a work for Mr. Government of the control o saying that a vote for Mr Gore could open the way for a Jackson

The schism between Jews and hlacks ahead of the election is clear cut and there is no sign that white non-Jewish voters will support Mr Jackson in large

towards Mr Jackson among Jews 90 per cent of their votes, says Mr Gore, it seems, is likely to and the large Jewish population one New York politician. He will do quite well among white Jewas a conservative Democrat as to have come back to

> voters, there is not much sign of It could be enough to win if the seems to have failed to have white and Jewish vote should be split hetween Mr Dukakis and Mr Gore, and Mr Gore were to get around 20 per cant of the vote his lead tends to add to the image overall.

tion would be all but over.

Only an egregious error could then to New York as "Hymiethen deny him the nomination even if, as still seems likely, he would not finish the primary season having won an absolute majority of delegates to the season have been likely and to ensure election for Mr Dukakis could be that the Jewish vote did split and to offset the advantage Mr out to give him the victory the Dukakis has in having a more opinion polls suggest is within likeral image in a state whose his grasp.

# Death toll in Punjab rises by 28

A TOTAL of 28 people, include ing 10 Sikh terrorists fighting for an independent Sikh state, were killed in the troubled northern Indian state of Projab over the weekend, scutling the death toll so far this year beyond 740.

India accuses Pakistan of helping to train and arm the Sikh terrorists, and Mr Rafty Gandhi, India's prime minis-ter, has stepped up his coun-try's international diplomatic offensive against Pakistan dur-ters with to Irran and Vist. ing a visit to Japan and Viet-

Returning to New Delid yes-terday, he said he had stressed the "real gravity of the sitia-tion" by explaining "how Pakistan is helping terrorists and is also supporting the nar-

Operations by Indian socu-rity forces are being increased in the trushle areas, especially along the Punjab border with Pakistan. Construction of a fence has been started by India in the state of Jammu and Kasmhir, north of Punjab. The fence is to be hullt along about 200km of the Pakistan border most popular with sungeless

The killing of 10 leading ter-rorists was a significant achievement for the largely demoralised security forces. Six of the terrorists died in un eight-hour battle when they were surrounded in a remote village by security forces, three of whom were killed.

There has been a sharp increase in the rate of killings since Mr Gandhi launched a peace initiative last month, when he released five militant high priests and 40 other activists from prison.

Despite the violence and continuing calls from many extremist leaders for an independent Sikh state of Khalistan, the government intends to allow the initiative more time - possibly several months - to develop.

Ministers hope that Jashir Singh Rode, one of the released priests, will unite militanis who are prepared to abundan the cisim for a Sikh state. They hope these militants will negotiate then with the government.

# Reforms occupy **Nationalist** Chinese on Taiwan

OR THE first time in almost have not been looking auxiously over their shoulders as China's Communist Party held its estional congress.

In fact, the Nationalists' attitude toward the convocation in Peking has almost been one of indifference. Talpei has its mind for more on reforms and restructating of its own.

From high-level Nationalist officials to the man on the street, the assumption is that the Communist Party of China is taking tentative but positive steps toward reform that, if carried through, can only bode well for Taiwan — and for China.

Mr Lee Teng-hui's ascendancy four decades, members of to the presidency last January Taiwan's rolling Nationalist Party and the speeded-up reforms that have not been looking anxiously followed provoked questions that can only be answered by the national congress which begins

For instance, while the party has said it will soon replace ago-ing representatives of bodies such as parliament with more MPs elected from Taiwan, it has not said how many new seats mili be available for the Taiwan-born, thus leaving the parliamentary

balance of power in doubt. Similarly, while the govern-ment has said it will review its policy toward contacts with China with an eye to further lib-eralisations - and indeed many are speculating that the scope of contacts will be vastly widered Taipel's Nationalists, in turn, contacts will be vastly widened have begun preparing for their — no-one is certain just how far own 13th national congress — a the Government is prepared to go congress as important to Taiwan to put its nodding relations with as the Peking congress is to the People's Republic on a more amicable level

SHIPPING REPORT

# Tanker market 'desultory'

BROKERS said business in the vessel of 345,000 tons had been tanker market was "desnitory" fixed at Worldscale 30 for the US lest week, except for the Middle Gulf and a cargo of 252,000 tons to the same destination at Worldlage and ultra large crude carriscate 36%. ers firmed slightly, writes Kevin

Brown.

Galbraith's, the London broker, said the reason appeared to be owners' reluctance to risk attack by Iranian or Irani forces, rather then a genuine improvement in

E.A. Gibean Shipbrokers said a

There was some concern among brokers that a reduction of output by members of the Organization of Petroleum-Exporting Countries could lead to a fall in rates and that US action to reduce the trade deficit could include curbs on crude oil

### **WORLD ECONOMIC INDICATORS** FOREIGN EXCHANGE RESERVES (USSm)

France	Jan.'88	Dec.'87	Nev. '87	Jac. '87
	31,513	29,634	26,457	26,728
US UK W. Germany Japan Belghur Neturiands Italy	Feb. '88 11,795 36,125 67,640 78,261 8,180 13,458 28,539	Jan. 88 11,318 36,396 70,848 77,817 8,467 13,293 28,438	Dec. 87 13,088 38,556 72,893 75,657 8,363 14,174 27,768	Feb. '87 17,959 15,802 56,480 46,963 4,951 18,005 22,022

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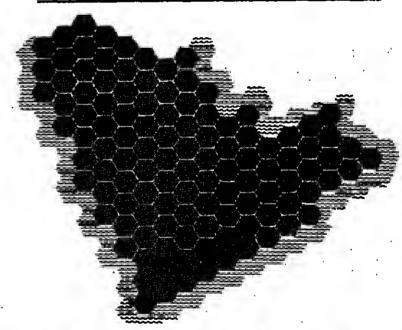
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### **OVERSEAS NEWS**

# Sluggish 0.8% growth for Africa in 1987

AFRICA'S ECONOMY grew only sluggishly in 1987 while a growing debt continued to threaten development, accord-ing to leading financial institutions, Reuter reports from Abidian.

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The state of the s

"Economic performance has again been disappointing in 1987," the African Development Bank and the UN Economic Bank and th nomic Commission for Africa

Their annual joint review

said the economy of the conti-nent, excluding South Africa, grew by 0.8 per cent in 1987, after 0.5 per cent the year before. The 1986 growth was revised down from the 1.2 per cent estimated a year ago.

Africa's foreign debt climbed from \$207.7bn in 1986 to \$218.1bn in 1987, when debt service took the equivalent of nearly 36 per cent of export

"The debt issue appears more and more critical for development prospects of the

region," the report said. Oil-producing countries bore the brunt of a 1986 economic downturn but all the countries surveyed suffered last year. The oil states economics grew by a mere 0.3 per cent in 1987 while those of the others expanded 1.6 per cent.
"The year 1967 was particularly bad for African agricul-

bad weather. Even so, the report said, 1987 was a good year for production of many industrial crops such as cotton, cocea, tea, tobacco and coffee, although prices for some remained soft.

some remained sort.

It envisaged a better year in 1988, if the weather improves and oil prices do not fall further, and predicted the continent's economy could grow about 2.7 per cent.

Nicholas Woodsworth assesses the ADB's aid for private business

# African energy and inertia

ness, to choices based on political rather than economic expedience, and to a blindness to viable solu-tions to pressing problems. So these elements have led to

ADB funds can be loaned, in theory, to private enterprise but

BANES ARE not often likened to fictional literary characters, and still less often to the most famous split personality of Victorian literary characters, and still less often to the most famous split personality of Victorian literary characters are considered by the possing private, rather than public sector, enterprise is new, but it is not a 180-degree turn in the west African Development Bank is — a Dr Jekyll and Kr Hyde.

The view in Ablidjan — capital of Ivory Coast as well as head of Ivory Coast as well as head quarters of the ADB — stems from a recognition that bank activity over the years has been influenced by two powerful and contending forces.

On one hand there is a strong element of dynamism in the bank — typified in the energite leads was the indigenous private sector, that support of Shate enterprise was a rational — and reaction in the ADB administration which leave the bank vulnerable to bureaucratic singeistiness, to choices based on political rather than economic expedience, and to a blindness to viable solutions to pressing problems.

On the other there are inertia and reaction in the ADB administration which leave the bank vulnerable to bureaucratic singeistiness, to choices based on political rather than economic expedience, and to a blindness to viable solutions to pressing problems.

ADB funds can be loaned, in theory, to private elements have a total capital particity of granting project-targeted loans to State-owned and to a blindness to viable solutions to pressing problems.

ADB funds can be loaned, in the owned capital particity of granting project-targeted loans to State-owned and to a blindness to viable solution of the project targeted loans to State-owned and to a blindness to viable solution of the project target and the project

national development banks.
So these elements have led to positive achievemnt in economic development, and to some waste of money and time. The battle continues. Considering Africa's ever-deepening crisis and the ABB's role as the continuit's predominant financial institution, it is one with high stakes.

There are signs, however, that the more dynamic elements in the ABB are currently in the ascendent. Mr Ndiaye's recent personal initiative in chairing the first ADB conference on the promotion of private enterprise in Africa is the most significant indication. It reflects a shift not only in ADB orientation but in deficient special contents in the African economies the bank was created 25 years ago to serve.

So these elements have led to the private enterprise but the content to guarantee from the state have shown themselves reluctant to guarantee loans on behalf of the private sector indirectly have already been taken. According to Mr Peter Rwelamic, head of the ADB's recently established Private Sector Promotion in many themselves reluctant to guarantee hours are private sector indirectly have already been taken. According to Mr Peter Rwelamic, head of the ADB's recently established Private Sector Promotion in the ADB are currently in the ascendent. Mr Ndiaye's recent personal initiative in chairing the bottle provided the ADB and the private sector indirectly have already been taken. According to Mr Peter Rwelamic, head of the ADB's recently established Private Sector Promotion in private enterprise in the ADB are currently in the according to Mr Peter Rwelamic, head of the ADB's recently established Private Sector Promotion in the ADB are currently in the according to Mr Peter Rwelamic, head of the ADB's recently established Private Sector Promotion for organisational institution; it is private enterprise in the content of finances and resources have been encouraged to private every promotion or private every promotion are promotion for private every private sector policy. Anong the private sector private

leaders see the solution to many problems in private business initiatives," said Sheik Fall.

Participants provided the ADB with advice on the formation of its private sector policy. Among



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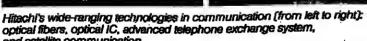


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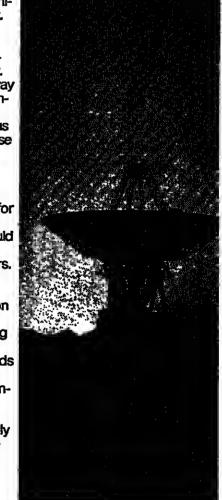
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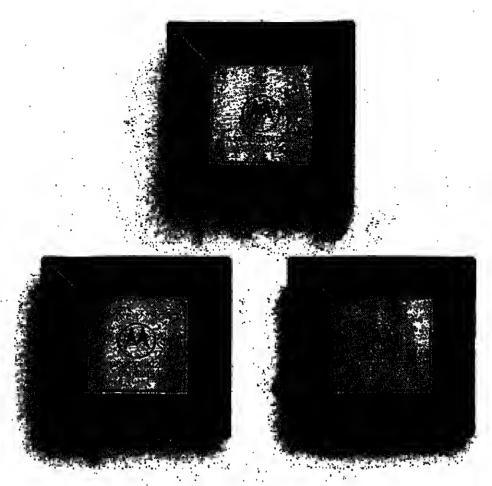
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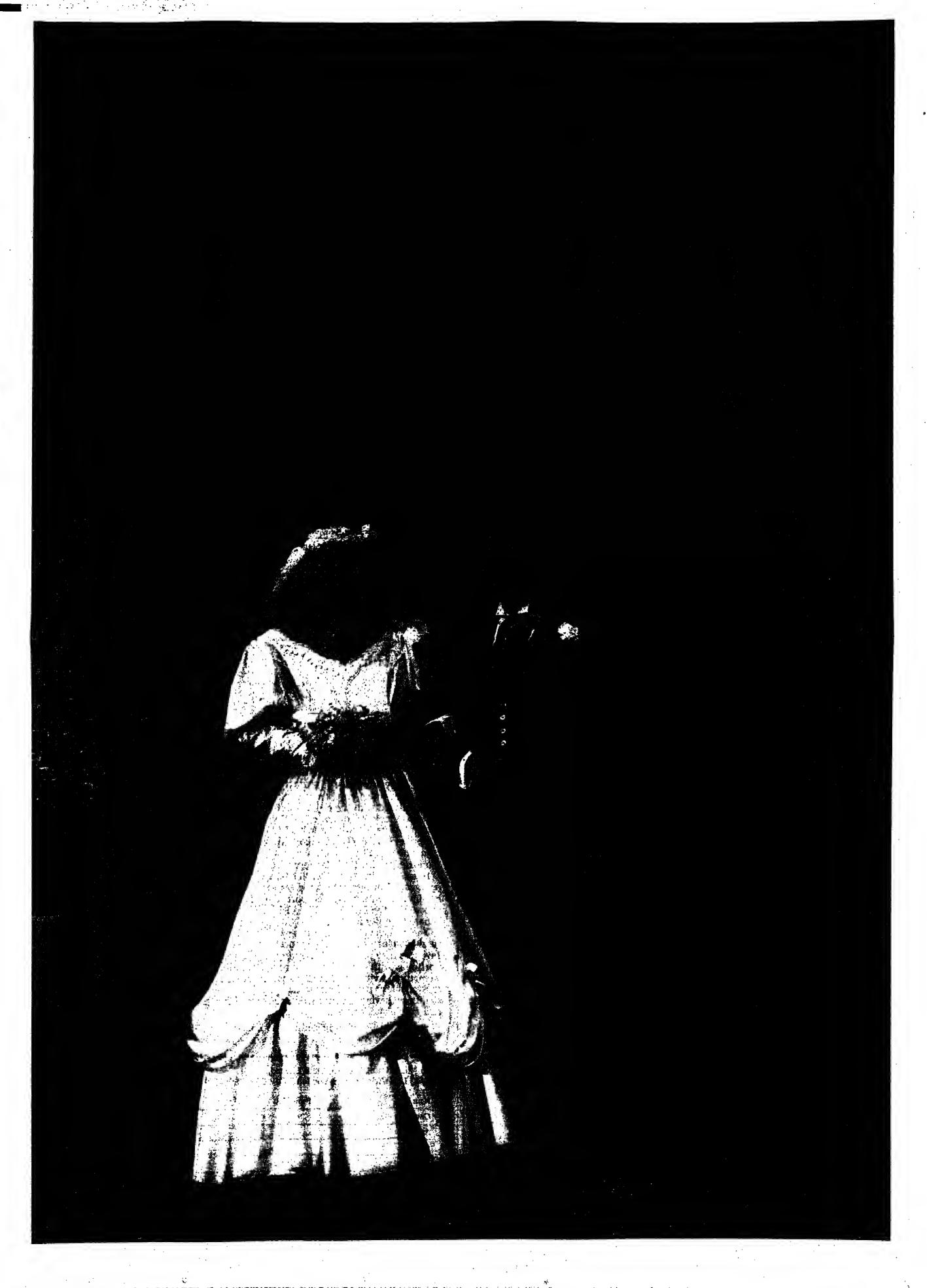
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EDZARD REUTER has done one of the most dangerous things any chief executive can do: buy into three sizeable companies in quick succession, two of them in unfamiliar businesses.

Yet, even before he has full control of them — though at the weekend he amounced plans to buy in the minority of the largest subsidiary, AEG—he is already talking of making at least two more such takeovers: one on his home ground of West Germany and the other (or others) in distant America. distant America.

The urbane head of Daimler-Benz, who took the wheel of the Stuttgart automotive giant in a boardroom coup last summer after masterminding the acquisitions as finance director, is well aware of the risks any company runs when it diversifies. Though he is "very hopeful we will succeed in not making the same mistakes that others have made in the past," he agrees that the process of post-takeover digestion is exceedingly

His caution helps explain why, to the impatience of its critics, Daimler is taking such a long time to decide exactly what to do with its 1985 acquisitions of majority stakes in AEG (electricals and electronics), and Dornier (aerospace), and its full ownership of MTU (engines) — deals which made it by far the largest industrial company in West Germany. Last year its sales hit DM67bn (£22bn), and it started 1988 with more

than 325,000 employees worldwide.
Once structural decisions have been taken, however — and this will be much easier if the AEG minority is bought in — Reuter clearly plans to move faster; he denies the common to move faster; he denies the common view that the digestion process after any acquisition inevitably lasts a decade or more, saying he hopes the enlarged Daimler group will take only "three to five years" to "develop a kind of (common) corporate culture, and also the readiness to work treathers to construction.

together, to create synergies". In an interview in his Stuttgart office overlooking one of Daimler's main Mercedes car factories, Reuter was unusually frank about how he is trying to avoid the plethora of diverrying to avoid the plettors of diver-sification pitfalls from which Ameri-can companies, in particular, have suffered since the 1960s. As well as revealing his US takeover ambitions, and some of his European plans, he was outspoken about the need for a radical restructuring of West German industry to make it more competitive internationally.

internationally.

Daimler's transformation into a broadly-based technology group — Reuter rejects the label of conglomerate - has raised many eyebrows because the company has always epitomised West Germany's indus-trial tradition of strength-through-specialisation. Its conversion to the risky cause of diversification has shed a spate of emulators across the German industrial landscape, which has fuelied the controversy

still further.

Reuter had two main reasons for championing the cause of diversification to the board in 1984 - at that repre-

Daimler-Benz

# Edzard Reuter opens the diversification throttle

With the West German automotive giant bidding for full control of AEG, its chairman talks to Christopher Lorenz about his new takeover ambitions

stage he focused more on target sectors than on particular companies. First, he emphasised the need to broaden Daimler's range of businesses in order to offset the actual collapse of growth in the commercial vehicles market, and the possibility of similar problems occurring eventu-

ally in cars.
Second, he argued that integrated soon electronic systems would soon become such an important part of the car — both within the vehicle itself, and between it and new communicaand between it and new communica-tion and traffic control systems out-aide it — that Daimler could no lon-ger afford to rely for its electronics just on collaboration with suppliers. "You will not be able to produce a car in future, at least in the luxury bracket of the market, without integ-rating your engine your gestloy." rating your engine, your gearbox, your axles, with an electronic sysyour axies, with an electronic sys-tem," he says now. "We feel we must integrate that part of the business in our own company." Hence the need for in-house electronic expertise, which AEG and Dornier possess apienty in hardware and software, as well as in the form of systems know-how.

This sort of high-tech "synergy" has been practised for decades by Saab in Sweden (see this page, March 11). Similar logic is now driving a spate of automotive companies, from General Motors in the US to Britain's Rover Group, to seek marriages with electronics-intensive aerospace com-

Yet Renter makes clear that he expects Daimler to draw more "syn-ergy" in automotive electronics from AEG (which is not an aerospace company) than from Dornier.
But why could Daimler not secure

this expertise in the same way as its emerging Japanese competitors, by forging still tighter relations with its famously close suppliers, rather than setting up in partial competition with them through a set of difficult take-

Renter's reply is uncompromising: "Closer to Boach and Siemens, that is very easily said but, of course, both. . . are very big, very indepen-dent companies." He could see no way of dealing with them in which Daimler could hold the real engineer-ing and technological leadership, he adds. "That's the point."

The traditional Bosch and Siemens representatives on Daimler's supervi-

sory board resigned in 1988, underlining Reuter's view that many of the traditionally cosy relationships between West German companies must come apart if the Federal Republic is to face up to greater international competition, and take part in the restructuring of industries

cross borders. "We must have an internationalisation of business," he says. But he denies that Daimler unleashed this rupture of relationships within the Federal Republic: "By no means did we start it — this process was on its way when we decided to go in that

Nor, Reuter insists, was Daimler pushed into its acquisitions by either the politicisms or its most powerful shareholder, Deutsche Bank. Though the Baden-Wuerttemberg State gov-ernment played a key part in negotiations with the strife-riven Dornier family, "we were looking into the possibility of taking a stake in Dor-

Daimler's conversion to the risky cause of diversification has unleashed a spate of emulators

nier (as early as) the second half of nier (as early as) the second half of 1984," he says. And he stresses that it was not the Deutsche Bank which conceived the takeover of AEG, which had just recovered from several painful years of losses. "I tell you as it should be, this idea was born between the board of AEG and Daimler-Renz."

As for the current proposal of the Bonn Government that Daimler should take control of Domier's troubled compatriot competitor, Messer-schmitt-Boelkow-Blohm (MBB), Renter says Daimler is interested ter says banner is interested—
unlike the many other West German
companies which have been offered
MBB—because "we think that the
German aerospace industry should
really prepare itself for a new period
of international competition. So a restructuring. . is necessary." For Daimler the main stumbling block at present is MBB's costly involvement in the European Airbus consortium. Yet Reuter is clearly keen on more

European collaboration in aerospace. Because of overcapacity "this industry has to be reorganised and restructured Europe-wide - at least," he says. The small stake which Daimler took last autumn alongside Britain's GEC and Sweden's Wallenberg group in Matra, the French defence and electronics company, represents "a very important beginning," says the Dannler chief.

Beyond Europe, Daimler is considering US acquisitions in several of its new areas of activity. In Reuter's new areas or activity. In Reuter's words "I can well imagine that there are some fields (where) we should still deepen our activities or enlarge them." In America? "Sure." Not automotive acquisitions, but in Daimler's newer fields? "Yes, right." Though much of West German

industry has fought shy of US acqui-sitions since the disasters suffered by Thyssen and others in the late 1970s, Reuter now forsees a "new wave of engagements in the US," brought on not just by the devalued dollar but also by the inexurable internationalisation of business.

But isn't diversification deadly dangerous, as attested to by count-less notorious examples, as well as a steady stream of research studies from Harvard and elsewhere? How does Daimler plan to avoid repeating the mistakes of other diversified com-

To start with, Reuter states the obvious: avoid becoming an ITT-like conglomerate operating in "a huge number of fields of activity with no synergies between them". Instead at least in the core businesses" try to have some real synergy between the different parts. Third, and most important, build a common

Tm well aware that you cannot in a short period bring together the dif-ferent traditions, histories and corporate cultures of Daimler-Benz, AEG, Dornier and MTU. But basically all of these companies . . . are united by the pride of technological and industrial leadership. The common expression of course is 'high-tech', but that is not enough." Instead Reuter prefers what he calls "the old Daimler-phrase 'Das Beste oder nichts'" ("the

best or nothing").

How does the creation of synergy square with Daimler's constantly repeated assurance (especially to the remaining minority shareholders in



AEG and Dornier) that the new subdigries will retain their indepen-

Reuter's initial reply suggests that this is merely legal-speak. "The inde-pendence of the affiliates is not differ-ent from the independence of our car business or our commercial (vehicles) business," he says.

But then he becomes more open about the difficult balancing-act

which Daimler is trying to achieve between decentralisation and co-ordination, and the rather awkward organisation structure it has erected to achieve this. Formally, AEG, Dor-nier, MTU and the two original parts of Daimler all now constitute "inde-pendent divisions" under the guiding hand of a large board of 12 directors. Reuter says he has no intention at

present of changing this structure, nor of following the internationally fashionable pattern of streamlining the board and turning it into a purely strategic body, with operational decisions being taken beneath it. In the group's current state of restructuring and expansion "this would be a mis-

The main co-ordinating mechanism immediately beneath the board is a "structure and synergy committee" composed of key board members, which is supported by a technology mittee. Both the committee and the subcommittee have already spawned a welter of cross-company vorking groups for individual pro-

Isn't there a risk that this tricky middle road between integration and independence will lead Daimler to fall down a hole in the middle? "Yes this may happen any time. You have to keep your eyes open and be very careful that this doesn't hap-

Renter is particularly keen to avoid a proliferation of committees, though no means everyone in the group thinks he has succeeded.

The difficulty of achieving consensus about which particular synergies to exploit, and how, is demonstrated by the fact that the structure and synergy committee has still not defined all of them in detail, although many beinder managers expected. many Daimler managers expected this mammoth task to be complete by

the end of last year. Reuter still chairs the committee himself though he was originally expected to hand it on to Daimier's research and technological transfer in the committee of the committe ogy director, Dr Rudolf Hoernig, dur-

Analysis of all the group's activities should be completed by this autumn at the latest, Reuter now forecasts. The next phase, which will probably take us another year and a half, is defining the structural consequences inside the companies. When this has been done the central activities of the committee will concentrate on technological synergies and at that time Herr Hoernig will take over the chair".

The phrase "structural consequences" raises one of the most thorny unresolved issues of all - one which causes cynical observers to forecast trouble ahead. The newly-enlarged Daimler empire is criss-crossed by activities, such as sero-space and medical technology, which need to be put in single units under their own management, rather than steered by cross-company committees

as at present.

This restructuring is made difficult where Daimler owns less than 100 per cent of its new subsidiaries. So, even if Daimler wins full control of AEG this restructuring will be difficult to achieve so long as it owns less than 10 per cent of Dornier, not least because of intricate legal procedures. In both size and diversity AEG (with over 80,000 employees is far less dispatible than the much smaller Dornier (under 10,000), in spite of the digastible than the much spite of the nier (under 10,000), in spite of the latter's prouder history and complex

family connections. In contrast with the homogeneous character of Daimler's traditional markets, where Mercedes faces only a limited number of competitors. AEG operates in a myriad of very different businesses, most of them teeming with international rivals of all shapes and sizes. And whereas Daimler's enecutives are steeped in the company's traditional functional culture, AEG has much more experience of

divisional management.

To the obvious question of why political considerations apart — Daimler gave itself such digestiva Daimler gave itself such digestive problems by buying the whole of AEG rather than just the parts it needed for automotive electronics. Reuter points again to the first motive for the diversification: Daimler's need for a broader portfolio. "Quite a number of new possibilities lie in that AEG company," he emphasisse.

Whatever one's view of the wisdom or otherwise of Debnier's diversifica-tion drive, it has at least avoided the controversial shift of General Motors, Ford and US General Electric into financial services. But not necessarily for ever, says Renter. Dalmler has never really considered making such a move, but "it may well happen in the future.

Given the company's historical relationship with the Deutsche Bank, that really would mark a departure from the incestmous traditions of West German business.

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# Government 'set to defeat Tory poll tax rebels'

THE GOVERNMENT is confident THE GOVERNMENT is confident that it can defeat the challenge from rebellious Conservative members over the community charge, or so-called poli tax, in the House of Commons tonight.

Mr Michael Howard, Minister for Local Government, who is to charge of the hill which will introduce the charge, said last night: "I am confident that we will have a healthy majority."

The Government seems certain nevertheless to face a big drop in its overall majority of 102 when a vote is taken on the amending

vote is taken on the amending clause being pressed by a group of Conservative backbenchers headed by Mr Michael Mates, member for Hampshire Rest. This comes at a sensitive time when of rising discentent

The state of the s

amongst Conservative back-benchers at several important aspects of Government policy. The clause would introduce three tiers of tax charge linked to ability to pay rather than the Government's flat rate charge which it is proposed will replace the present local authority rating

he still has 45 signatories to the clause who will vote for it tonight. Five of the original signatories had asked their names to be removed.

When the new clause.

Mr Michael Heseltine, who resigned from Mrs Margaret Thatcher's Cabinet as Defence Secretary over the Westland affair, denied suggestions that he

on RBC radio Mr Mates said: "I the poll tax rebellion.

I don't need to hide behind people's shadows," he said. He was, however, one of the signate-ries of the new clause, and confirmed that he would vote for it.

The intensity of activity by the Government over the weekend its as Labour and the newly merced 18-strong Social and Lib.

merged 19-strong Social and Liberal Democrats will vote with the Tory rebels.
Mr David Steel, interim toint leader of the Democrats, said last night: "We will be there to full force to support the amendment.

Let us hope it succeeds."
But ministers and Government But ministers and Government quiet over last week's sweeping whips have mounted an intensive changes to the social security campaign over the weekend to syst change the minds of some of the In change the minds of some of the Mates group. They predict that faces a fierce cuslanght in the the Government majority will be House of Lords today and tomorwell above 20 and that some of row when there is a two day section the rebels will abstain instead of ond reading debate on its controllarity for the west element.



conight. Five of the original sig-catories had asked their names affair, denied suggestions that he on RBC radio Mr Mates said: "I the poll tax rebellion.

tions of the threatened rebellion.
Only last Thursday there was
the biggest Tory rebellion since
the general election over the proposals to end free universal eye
checks and the ending of free
dental checks are

wersial Education Reform Bill.

Mr Peter Brooke, Chairman of
the Conservative Party, said he
believed that some of the Mates

# Funding by national savings hits 10-year low

NATIONAL SAVINGS made NATIONAL SAVINGS made a contribution to government funding of only £2.63bm in the financial year ended March 31, the lowest figure for more than a decade, according to figures published yesterday. The decline to the importance of National Savings, which in the previous financial year 1986-87 made a net contribution of £3.57bm, a seven more striking when account is taken

striking when account is taken of inflation since the mid-1978s. The underlying cause of the decline has been the shrinking public sector borsarinking public sector bor-rowing requirement and the decision, after a review by the Treasury to 1986, not to mar-ket and promote National Savings aggressively as an alternative savings medium to the building societies and heaves.

National Savings interest rates, particularly on fixed interest certificates, have thus become less competitive. In March this led to a withdrawal by holders of fixed interest cartificates of capital and accra interest worth £288m com-pared with only £150m in Feb-raary. The March figure was offset partially by £90m of new savings during the month and £75m of accrued interest which was not withdrawn. The cut in the interest which a relithe interest rate which is paid to those who fail to encash their certificates after the five-year redemption date has passed is expected to lead to

further large withdrawals in April and May. In the financial year 1987-88 as a whole, the net deficit on fixed interest certificates was 2892m compared with a net contribution of £868m in 1986-87. The total value of all holdings of fixed interest cer-tificates, including accraed interest, stood at only £18.07hm at the end of March, compared with £18.76hm a year earlier.

Index-linked certificates continned to suffer net withdraw-als, despite offering higher expected returns, at least to higher rate taxpayers, than alternative savings media including index-linked glit-edged accurities. The net deficit to March was 251m, and for 1967-88 as a whole the defi-cit was £174m.

# Hinkley reactor given bad economic rating

planned at Hinkley Point in Somerset, south-west England, is unlikely to be economically cometitive, according to the latest government estimates.

They show that, on assumptions appropriate to a privatised electricity industry, the station would produce more expensive power than a comparable coal-fired plant.

The proposed Hinkley C station is intended as the second in a family of Pressurised Water Reactors, to follow that being built at Sizewell in Suffolk, on the east

The poor economic rating of

enquiry, the Central Electricity Generating Board argued that the new nuclear station would save so much in reduced coal costs that it was worth building even before it was strictly needed. After coal prices had fallen, the board was still able to say that the PWR was much better value for money than a coal station, and this was headly a coal station, and this was headly to the money than a coal station, and this was headly to the money than a coal station, and this was headly the formulation of the say that the private industry it is cost of the Sizewell B PWR is now estimated at £1.7m in present day money. However, the earned by private industry. City more than expected because of engineering problems during the commissioning stage. ter value for money than a coal Government that the private sec-station, and this was broadly tor would require at least 10 per



The CEGB's Magnox Shewell A p

d. proceed with a nuclear project the planning inspector. Since than, however, the outprove more vulnerable to economic objections at the forthcoming planning enquiry than did the Sizewell station.

At the four-year Sizewell engaged that the four-year Sizewell engaged that the new nuclear station would save so much in reduced coal costs that it was worth building even before it was strictly needed. After coel minimum and the project of reduced coal control of reduced coal costs that it was worth building even before it was strictly needed. After coel minimum and the planning inspector. Since than, however, the outbectors. At this rate, the Hinkley project ext would be a flop. The CEGB's own internal estimates suggest it that it no more than breaks even against a coal-fired station at about 7 per cent. The cost of capital is crucial to the economic viability of all dispersating Board argued that the new nuclear station would save so much in reduced coal costs that it was worth building even before it was strictly needed. After coel minimum and the planning inspector.

Since than, however, the outbector. Since than, however, the outbector. At this rate, the Hinkley project ext would be a flop. The CEGB's own internal estimates suggest it that it no more than breaks even against a coal-fired station at about 7 per cent. The cost of capital is crucial to the economic viability of all dispersation.

As a nationalised project against a coal-fired station at about 7 per cent. The cost of capital is crucial to the economic viability of all dispersation.

As a nationalised industry it is now estimated at £1.7hm in present the planning inspector.

At this rate, the Hinkley project against a coal-fired station at about 7 per cent.

The cost of capital is crucial to the economic viability of all dispersation.

As a nationalised project against a coal-fired station at about 7 per cent.

The cost of capital is crucial to the injury of all dispersation and the project against a coal-fired station at about 7 per cent.

The cos

endorsed by Sir Frank Layfield, cent from a nuclear project envisage there being any big

commissioning stage. of how The latest projections do not energy.

savings in the building costs for the Binkley station over those at Sizewell, although some of the

nuclear programme will make it difficult for the Government to draw up regulations to limit prices in the newly privatised electricity industry. Last month's White Paper on electricity priva-tisation said that the industry

would be obliged to sell a fixed proportion of power which was not generated by coal or oil. However, no solution has yet been found to the vital question of how to price this nuclear

# TV and film union faces division over merger

By John Gapper, Labour Staf

THE ACTT film and television echnicians' union faces a rebe lion by its independent television bers after it and Beta, the studio and clerical staff union, voted to merge to help resist idespread changes in ITV working practices

Mr Peter Bould, chairman of the ACTT's ITV division, said yesterday he believed many of the union's 7,000 members working in ITV companies would split from the ACIT and form a sepa-rate union if a merger took place. During a debate at ACTT's annual conference some dele gates had argued it could become split and fragmented if it did not unite behind a merger with Beta. The conference in London

voted yesterday against taking industrial action to resist the weakening of ITV national pay and conditions agreements, Members opposed a merger with Beta because of hostility

over limited support in past industrial disputes, and a belief that the ACTT is a craft union which should not merge with a

Robert Taylor examines a new book praising a shift in Britain's industrial relations policies

# Mrs Thatcher wins some Swedish applause

MRS MARGARET Thatcher's of the Prime Minister because industrial relations strategy she has suffered from unfair receives enthusiastic support to a book published today to Social Democratic Sweden. (Thatcher Charles of the Prime Minister because what can be achieved by a pragmatic and professional approach standing ovation to Mr Arthur will face an unpelatable choice standing ovation to Mr Arthur will face an unpelatable choice of the pest.

Swedish media.

There is a Scanding ovation to Mr Arthur will face an unpelatable choice on the miners' strike at the 1964 strike-free agreements in the Democratic Sweden. (Thatcher to do what he can to correct what and the new unionism.)

Labour Party Conference, which he new believes carried echoes of unions as such. He also thinks that the individual rights of Nazi Germany. receives enthusiastic support to a hook published today to Social Democratic Sweden. (Thatcher Och Det Nya Facket. Thatcher and the new unionism.)

The author is Mr Christian Bratt, who recently finished four years service as labour attaché to his country's embessy in London. He now works for SAF, the Swedish Employers Organisation. He contends that the Prime

Minister's policy towards the unions during the 1980s has changed fundamental attitudes which have handicapped the Brit-ish economy since the last cen-"Watch out," says Mr Bratt.
"The new British are on their
way and Mrs Thatcher deserves
the praise for what she has
done." Such a robust view is not

presently shared by many of his fellow Swedes, but Mr Bratt believes they have a hostile view

to do what he can to correct what he sees as a distorted picture of UK industrial relations. Mr Bratt will appear touight on Swedish television to argue his point, and will he lecturing over the next two months up and down the country on the "new unionism"

He believes that unions like spokesman.

the EETPU electricians union
and the engineers have shown sense of shame how he and other important.

@ 1965, The Civicago Board of Trade

of the past.

"There is a Scandinavian touch about union leaders like Gavin Laird of the Engineers and Eric Hammond of the Electricians," says Mr Bratt. He is particularly enthusiastic about the EETPU, calling it a "pioneer union" which "has a clear idea of what it wants to achieve and a unique relationship with its members."

which he sees growing.

Mr Bratt inests: "Mrs Thattanhas smashed outdated attitudes on the shop floor and find the unions, but she has done nothing to damage good industrial relations." Indeed, he believes that the legislation since 1960 to curb the excesses of trade union power the excesses of trade union power willing the legislation and not hindered the willing the labour Employment spokesman.

The labour Employment spokesman.

TUC general secretary will not be ship.

pleased at being reminded that he was once known as his predecessor Mr Len Murray's "clown only "half her revolution", but he wince."

Ron Todd of the Transport & General Workers Union is said, for instance, to "lack the capacity to move in the new ways." Mr Bratt highlights four impor-tant trends in British industrial

relations for the 1990s. He

Nazi Germany.

There are affectionate refer-workers will become more imporences to Mr Willis, although the tant, particularly share owner-

prince."

The left on the TUC general John Monks, deputy TUC general John Monks, deputy TUC general what Mr Bratt has written. Mr Thatcher's industrial relations. policy to the words used by the Prussian 'military' strategist, Clausewitz "always stay on the move by taking the offensive."

Whether Swedes will agree with Mr Bratt's opinions must be believes, first of all, that the doubtful. And very few of the political dimension of union British union leaders, if any, will activity will become far less know what Mr Bratt has written unless they can read Swedish.

Once on this site at Wangfujing. a thousand years ago, a spring bubbled forth, its waters so pure, its sound so tranquil that the Emperor guarded it as he guarded his most precious treasures.

When tired from the pressures of office, he and his chosen Mandarins came here to rest for it seemed the flowers were more sweetly scented and the birds sang more joyfully at the Well of

Wangfujing. Today, The Palace Hotel rises on that same spot to bring you the comfort, convenience, pleasure and refreshment in the tradition of Wangfujing and the palaces of old China. To be managed by The Manila Hotel of International renown.

The Palace Hotel is designed to be one of the world's great hotels. Situated in the heart of Beijing, a short walk from . the other palace. The Palace Hotel will

that can tixo a delightful room into efficient office total refreshment and space in minutes, to eight rejuvenation for the business or pleasure that of what are planned to be brings them to China. the best restaurants in From houry duplex suites, concealed beds Beijing, complete business and communications facilities, sport and



recreational activities plus every modern facility the discerning traveller could ask for. Once inside the doors of the Palace Hotel its superior appointments and services, the many facilities and traditional grandeur will bring you back

again and again -

to the Well of

Wangfujing.

**OPENS 1988** 



Beijings other legendary Palace

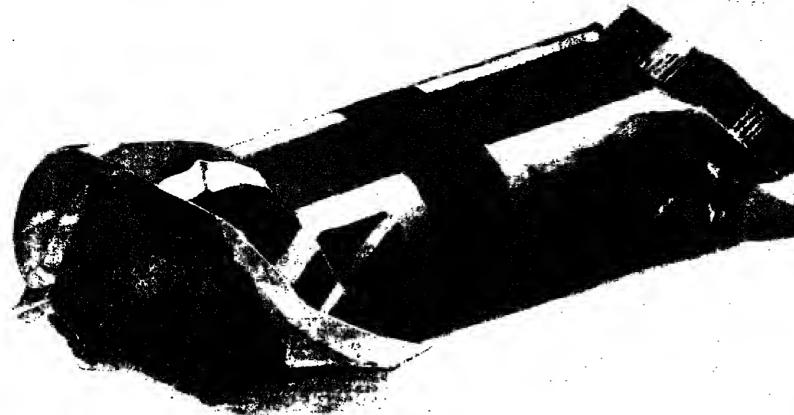
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Chicago Board of Trade The exchange to believe in.

# Cadbury Schweppes invested £97 million here.

CANNING MANAGEMENT PROVEN IN THE MARKET PLACE. CANNING MANAGEMENT PROVEN IN THE MARKET PLACE.



More specifically, "here" was the factory floor. From 1981 to 1983 Cadbury Ltd. spent £97 million making the manufacturing capabilities of the confectionery division among the most modern in the world.

example. Crunchie bars are now cut by a high pressure jet of coconut oil. This saves 50% of the honeycomb wasted by the old cutting process. It's one of the many modernisations and rationalisations that gave us a significant increase in productivity per employee. And that provided money – money that was used to boost our marketing effort.

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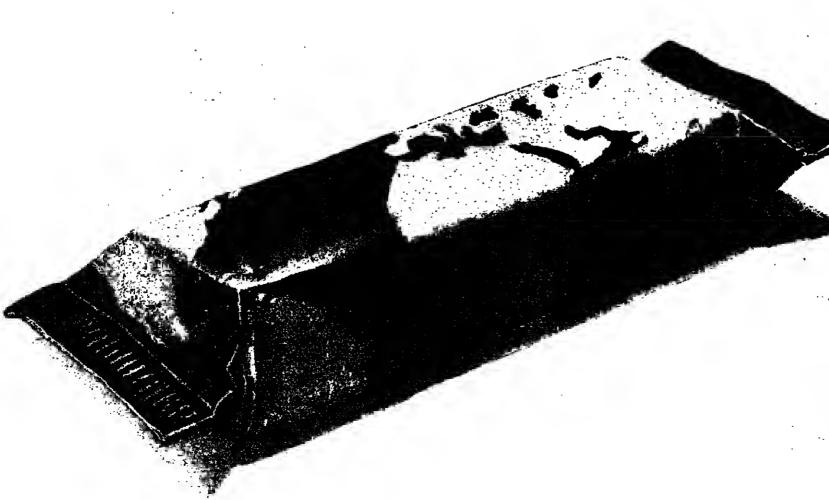
# Profits doubled as a result.



So we could capture more of the market we increased our advertising "share of voice" in the sector. In 1987 we invested £3.5 million more than the previous year. We also embarked on a major programme of new product development. 13 brands have been launched since 1980. Biarritz and Wispa are already acknowledged confectionery classics. These moves helped increase our market share to 29% (remember, in a market as huge as this, one percentage point is worth over £20 million).

Aggressive marketing has more than doubled trading profits since 1981, reaching some £57 million in 1987. So carefully planned management is achieving exciting profit growth.

# And we're not going to stop there.



MANAGEMENT PROVEN IN THE MARKET PLACE. CLASSIC SCHOOL MANAGEMENT PROVEN IN THE MARKET PLACE. CLASSIC MANAGEMENT PROVEN IN THE MARKET PLACE. CLASSIC MANAGEMENT PROVE

The success of Cadbury Ltd. in the UK is by no means the whole story. We've applied the same principle of reducing costs and increasing marketing investment throughout the world. What's more, growth in 1988 will be further enhanced by recent strategic acquisitions in the USA, Australasia and France.

As Chief Executive Dominic Cadbury says, "The management skills which have strengthened Cadbury Schweppes' position in the market place and increased 1987 earnings per share by over 33% will ensure that we capitalise on these new opportunities for the benefit of our shareholders."

Casbury Schweppes

MANAGEMENT PROVEN IN THE MARKET PLAC

<u>and the state of </u>

more.

# ITN expected to approve radical shake-up plan

ronment.

London Weekend Television recently announced 239 jobs would go in the next 12 months. It also spelled out radical changes in work practices.

The pressure on ITN to look at all operations has grown out of its £60m plan to move to new headquarters in the former Sunday Times building in London's Gray's Im Road — a move which gives it the opportunity to requip with the latest technology.

Negotiations with British Saiellite Broadcasting over the provision of eight hours a day of news for the UK direct broadcasting by for ITN to replace Mr Paul Fox.

THE BOARD of Independent Television News is today expected to approve a radical reorganisation plan to cut costs and introduce new technology.

About 100 jobs are likely to go from the present total of 1,050, partly as a result of contracting cost some services such as security.

Apart from putting out some

rity.

Apart from putting out some ITN, which is owned by the 15 staff services to contract, the new independent television companies, is the latest organisation in a number of cameras, incoporation British television industry to ing sound and lighting, requiring review its costs and structure in one operator. They will replace an increasingly competitive environment.

Satellite TV news put out to tender

BRITISH Satellite Broadcasting is advertising today for an indepen-dent contractor to provide eight hours of television news a day. The contract is worth more than

530m over three years.

BSB is to provide Britain's planned service of direct broadcasting by satellite. The amountement brings to nearly \$700m the contracts that BSB has announced will go to independent producers. The eight hours a day of news for the NOW channel, one of four separate pro-prince of four separate pro-gramme services planned by BSB, is going out to competitive tender following the collapse of negotiations with Independent Television News.

Television News.

A number of organisations have expressed interest in the been received for tender documents are television news contract, including TV-ans, the commercial breakfast company, which has been expanding its international news coverage; Mr Rodie Shah's group and Pearson, publisher of Messenger group; and Mr David Graham's Diverse Productions.

BSB, a 2655m venture which plans to launch three national profit in the 1930s.

Worth nearly 250m.

More than 300 inquiries have plants and in communications nectuck are received. For the programmes already advertised.

BSB, whose shareholders include. Granada, the Virgin group and Pearson, publisher of information services. The international financial Times, envisages spending 2600m on programmes before the company goes into profit in the 1930s.

1960, is rapidly emerging as a substantial market for indepen-

Mr Bob Hunter, managing director and channel controller of the NOW channel, said: "We have made a corporate decision that from day one we would like 190 per cent of the air time on the NOW channel to be filled by independent producers."

NOW channel to be filled by inde-pendent producers."

BSB is looking for about five hours a day of women's or life-style programmes, two hours a day of live youth music pro-grammes and three hours a day of sport. The three-year contract for the three categories will be worth nearly £50m.

More than 300 incurries have

# Shares give information group staff big profit

EMPLOYEE shareholders who bought an average holding of about £2,000 in Istel, the information technology group, have seen the value of their investment rise to £5,600 in the past eight months.

25.02m.

It increases the chance of a stock market floration within BT.

BY

sation ventures, six years agn.

Since 1964, BTG has obtained BTG no longer has any right of 234m in sales from the NEB first refusal on academic invenserium rose by 35 per cent in portfolio. This revenue is handed tions. Many universities have set the company's first five years trading as an employee ewned green.

group.

However, Istel's business, unlike that of NPC, is in high-technology areas, traditionally seen as risky for bay-out ventures because of the unpredictions.

# David Fishlock on privatisation plans for British Technology Group

# Invention needed to sell ideas dealer

A BUSY spring looms for Mr Andrew Jordan, a partner in accountants Coopers & Lybrand, who has just undertaken to report to the Government in eight weeks on how to privatise the British Technology Group. British Technology Group is probably the Government's most enigmatic investment: even its own top executives will not hazard a guess at its value.

They spend much of their time explaining themselves to prospective clients. Last week, Mr Ian Harvest RTG's chief expression

eight months.

Intel was sold by Rover Group, the vehicle maker, last August. The 180 per cent jump in the company's value follows a year in which latel's pro-tax prefits also leapt, by 131 per cent to 25.00m; while the accompany's value of a chance of a chance of a company's value follows a year in which latel's pro-tax prefits also leapt, by 131 per cent to 25.00m; while the accompany while the accomp

BTG's business is research, and more precisely the transfer of the fruits of research — ideas, inventions and techniques — to

shout three years, in accordance with the company's larged when givesticed.

Siele was spen off by Rover in the first of research from the control of the curty inditatives of life (Graham Day, group chairman, to prepare the satire valide case.)

James the satire valide case of the control of the futility and commerce. Mr Harvey caps should the the the the course of the research from the case of the control parkings for privatisation. This new county is dot to the the course of the property. The group sheet in the buy-out parkings for install last year. Then the cease of the control parkings for install the operations of the string of the first of the special parking for the string of the first of the special parking for the string of the string of the string of the string of the special parking of the string of the s



several British universities for the basic inventions behind medi-cal imaging by nuclear magnetic resonance, and the pyrethrin insecticides discovered in govern-

nent laboratories. A total of 50 projects form the sckbone of its investment portfolio. Of these, 40 are already licensed. They include drugs, vac-cines, diagnostic materials, insec-ticides, farm machinery and vehi-cle transmission systems.

This is all part of the dramatic change in the commercial attitude of BTG. A decade ago, executives still believed the important thing was to get British technology to the market "even if

we had to give it away."

Today, they are out to get a good deal. Executives are trained to negotiate. "The desire for a good deal is something we've worked on quite hard," says Mr.

Their latest enthusiasm is to persuade research-based companies that BTG might handle their portfolio of inventions peripheral to the core business. So far, about a dozen ideas have surfaced.

What Coopers & Lybrand manage to make of all this ferment of technology transfer can only be guessed at. The DTI has shown sensitivity in drafting its briefs, stipulating for instance that the advice tendered should try to ensure the continuity of BTG's role in encouraging effective use of publicly-funded research.

The DTI wants the accountants to consider such options as a

to consider such options as a stock market flotation, through Last year, the group showed a pre-tax profit of £3.4m on revenues of £16.5m. For the year just ended, Mr Harvey expects higher profit on revenue of about £20m.

The big earners in the portfolio at present are patents assigned to stock market flotation, through stock market flotation through stock market flot

Corporate finance boutique set up

By Cilve Wolmen A CORPORATE finance advisory boutique, BKR Pinanciai, was launched yesterday backed by

folio. Of these, 40 are already licensed. They include drugs, vactices, diagnostic materials, insecticides, farm machinery and vehicle transmission systems.

Investments have a net book value of about £27m. Still more encouragingly, new ideas — especially medical ones — are being submitted at a rate "greater than we can currently handle." Revenue on new deals is shared 50-50 with the innovators.

bank Morgan Grenfell.
Mr John Beckwith and Mr Mr John Beckwith and Mr Stuart McDonald, the chairman and joint managing director of London and Edinburgh, have become non-executive directors.

BKR plans to specialise in demerger and management buy-in activities which will include taking stakes in client companies. It also plans to advise on the raising of development and venture capital and on project finance.

The launch of BKR as an inde-pendent company follows that of several other small corporate finance companies set up in the US and UK in recent years.
The two most ambitious ventures, launched in February,

tures, launched in February, have been Wasserstein, Perella and Co, headed by two leading corporate financiers from First Boston investment bank in the US, and Hambro Magan, formed by two City corporate financiers from Morgan Grenfell and Hambro Magan bros Bank.

Britannia buys agency the ninth largest UK society with assets of £4.5hm, has purchased Michael Duffy & Co, an estate agency company based in Chesh-ire and the north Midlands.

# Warning on | Software leasing rates for new offices ONE OF the UK's leading companies is claims that its plan leaves title is unambiguously with the proservice to counter the rapidly escalating costs of computer soft. According to Mr Antoine College of the companies of the control of the companies of the control of t

premises.
It calculated rates for two virtually identical buildings, one assessed before April 1990 and permitting a phasing in of the new rate, and the other assessed afterwards, and so not given the phasing in concention.

phasing-in concession.

Dron & Wright said there could be a disperity of more than 50 percent in the two rate bills. The firm added that there were apparently no plans to correct the

The firm said that might not matter in a rising market, where there was strong demand. Rates typically have been less than a third of rental charges.

In its latest survey of City office supply and demand, Jones Lang Wootton, chartered survey ors, noted that the amount of space covered by proposed developments had reached 29m sq ft.

That was equivalent to about a fifth of the actual office stock, and office-users were expected to have much more choice in 1990.

If it occurs, the rating anomaly will ease progressively through the transitional period. But landlords and developers may still lave to reduce remts to take into account higher rates,

# scheme launched

it said costs to customers would be about two percentage points lower under the leasing arrangements than under con-ventional credit financing. has not yet decided how the transition will work.

The amount of rates to be paid will depend on the value of the property at April 1968. That is based in turn on the rental value Rents in the City have risen by up to 75 per cent in the past year, suggesting that rates under the suggesting that rates under the computers are any arrangements than under condevelopment of microcirculity.

As a result, hardware prices have fallen rapidly in real terms, enabling users to buy much more power for the same financial outless. The instructions that control the puters have become much more complex in order to extract the complex in order to

property at April 1800.

Rents in the City have risen by up to 75 per cent in the past year, suggesting that rates under the new system will be substantially higher

But Drum and Wright said it software by keeping the software by keeping the software by keeping the software by keeping the software lease separate from the hardware last to be written by an individ-hard solely at IBM.

But Drum and Wright said it lease separate from the hardware lease separate from the hardware lease separate sometimes.

ECS's software leasing arrange—

GROWING uncertainty about the future of the office market in the City could be heightened by problems with the introduction in 1990 of the uniform business rate, according to Bron and Wright, a firm of chartered surveyors.

The firm claimed that it had found an anomally arising from the phasing-in of the new rating system. It said the anomaly could mean substantially higher rates for new buildings.

The Government has stated that there will be a transitional period for introducing the uniform business rate, although it has not yet decided how the transitional credit financing.

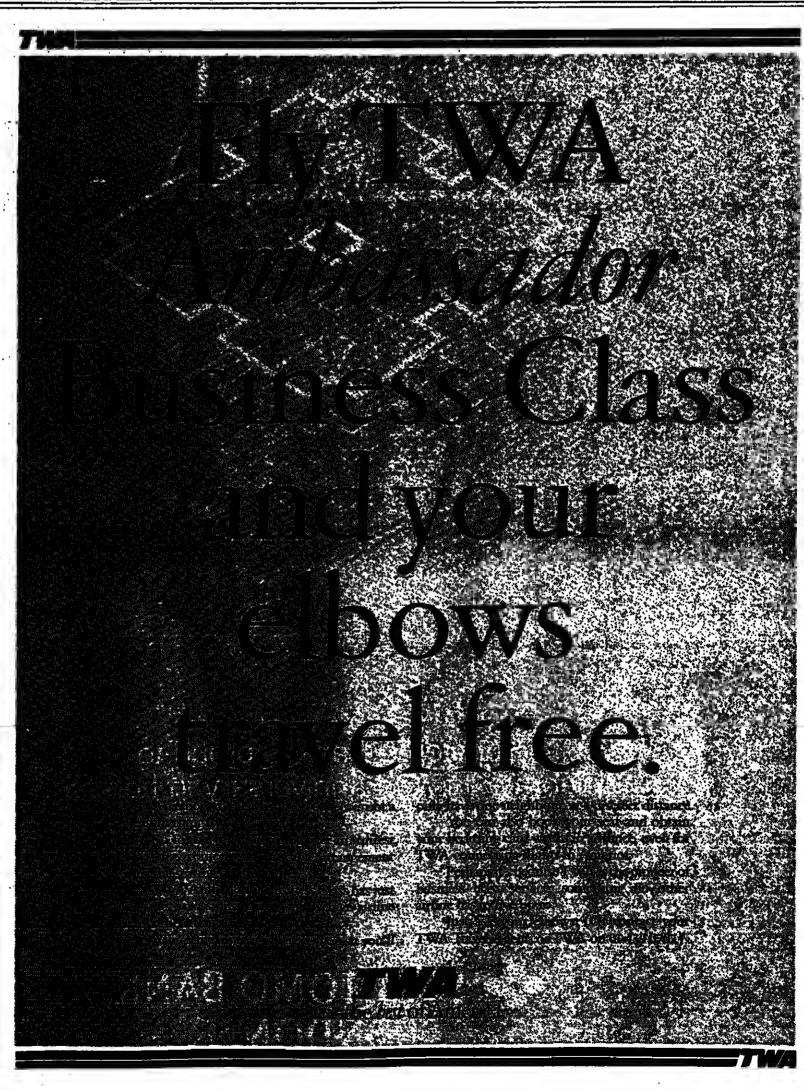
According to Br Antoine Colbust, and Eustreet the substantial and the anomaly could be classed as targible cast of the average computer installation is tied up in software with the other 40 per cent in favourable guidance from the bardware. Ten years ago, soft-linkant response to the classed as tangible assets and would therefore qualify for standard capital allows were accounted for only 40 per cent of total costs on average.

It said costs to customers reflects the computer industry's continuing antility to increase the power of its machines by about 30 per cent a year through the development of microchemity.

As a result, hardware prices

wrap together specialised applica-tions programmes with the hard-ware in a single leasing arrange-ment. This approach, however, does not deal in any other com-can create questions over owner-puter brands.

### Amstrad sees NHS order as market breakthrough BY OUR INDUSTRIAL EDITOR



### Peter Marsh on Britain's decision to join the Columbus project

# Space research put back into orbit

A DECISION that Britain is to join an international space station project for the late-1990s is to

be confirmed today.

The project, called Columbus, will give the country about the same status in the venture as Spain and Belgium but significantly less than West Germany, lialy and France, the European countries must be suite to an account of the same status and countries most heavily involved.

Today's announcement from the the Department of Trade and Industry is likely to commit the UK to providing about 7 per cent of the estimated £2.2m cost of Columbus, a laboratory and asso-ciated space modules that is to be stern Europe's contribution to the international venture.

West Germany, Italy and France have agreed to contribute, over the project's 10-year development phase, 38 per cent, 25 per cent and 14 per cent respectively.

Spain is providing 6 per cent and Belgium 5 per cent.

Columbus. and a deal which are meeting in Noordwijk.

Columbus, under a deal between the US and the 13-nation European Space Agency, is due tomorrow, are expected to wel-to plug into the main US core of a set of linked space laboratories.

Britain, fill now, has been the set of linked space laboratories.

This will have a crew of eight and house scientific experiments in areas like low gravity materities.

Britain, till now, has been the only big ESA nation not taking part in Columbia, saying it was to constitute and unlikely to yield commercial benefits.

als processing.

Total costs of the space scheme Total costs of the space scheme are estimated today at £11hn but could easily treble by the time the project ends in about 1998.

The main UK involvement will be in building a satellite association of the past few weeks both from other ESA nations and the UK ispace community.



which are meeting in Noordwijk. The Netherlands, today and

have been swayed by ESA rede-sign of the satellite in which Britain is to be most involved. ESA cut the weight of the satellite, the polar platform, from

about 3.5 tonnes to two tonnes. This cut cost from about £400m to £250m, putting a cheaper price on UK entry to the overall Columbus programme.

None the less, the expected UK
7 per cent stake in Columbus is
about half what the UK had been planning to contribute up to last
planning to contribute up to last
summer when Mr Clarke took
charge of UK space policy, forcing an overall rethink.

Mr Henry Herzfeld, a technology consultant in Washington
who was formerly chief econoing an overall rethink. ing an overail rethink.

At the weekend a senior West tics and Space Administration, German official welcomed the UK said the space station scheme

decision, but saw it as overdue.
"It sends a very positive signal to
the whole European picture in
space policy," he said.
Sir Geoffrey Pattie is the former industry minister who was

dismissed last summer, his post

going to Mr Clarke. He said: "I am pleased by the fact that Britain will be in Columbus although I would have liked to see us being rather more wholehearted about the programme. It would have been

minister, twice wrote to Mr Space Centre chief, said the rela-Clarke since the year's start. He tively small scale of UK participa-set out benefits of participation than in Columbus meant he was and possible damage to European not jumping over the moon at the space collaboration if Britain continued to slight Columbus.

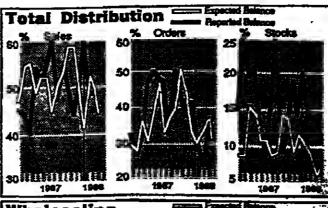
Mr Clarke is also believed to be named today.

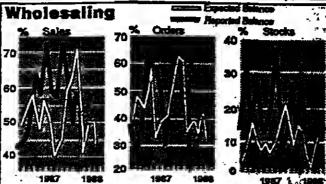
Observers of space policy in the US welcomed news of UK participation. The US Government is expected to put up about three-quarters of total venture costs. Prof John Logsdon, a space policy expert at George Washington University, Washington, said it would have been politically embarrassing had the international space venture gone ahead without the US gaining the sup-port of Britzin, its closest ally.

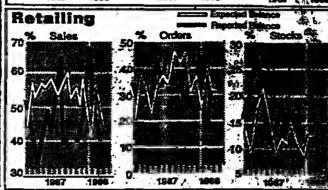
was not without risks.
"But I would have thought that a country like Britain would have felt it would be necessary to get involved if it is not to lag behind in an important area of technology in the future. It is said.

British Aerospace is the main UK company likely to benefit from the British annotancement.

It stands to gain, through formal UK participation in Columbus, an ESA contract for building the polar platform's main part. However, it can expect competition for this from other European companies such as Dornier







# Retailers predict slower growth in high street sales

SALES GROWTH in high street shops is forecast to alow this month after buoyant increases during the winter, retailers report today.

The Confederation of British industry/Financial Times survey of distributive trades shows a marked fall in optimism. Out of 256 retailers questioned, 15 per cent said they expect a fall in sales volumes this month compared with April last year, while 36 per cent expect an increase.

This meant the belance of those expecting a rise in April minus those predicting a fall was only +43 per cent.

This meant the belance of those expecting a fall was only +43 per cent.

This meant the belance of those expecting a rise in April minus those predicting a fall was only +43 per cent.

This meant the belance of those appears than retail prices and people are saving less of their invariant. The fall in mort-

White per on year sales increases have been relatively buoyant over the winter months. this has mainly reflected the imseasonally, mild weather, con-pared with the had conditions last year," he said.

The labout survey shows that

minus those predicting a fall was conly +43 per cent.

That was slightly higher than the faceast for Jamany's sales compared with a year before, but is otherwise more pessimistic their in any month since April 1994. It compares with faceasts in 1994 and 1

Builders' merchants and food and drink wholesalers reported the largest increases in March. Builders' merchants and wholesalers of electrical insulation material were the most optimistic about sales in April.

The latest survey shows that especial sales growth among motor traders also exceeded expectations in March. The balance of retailers noting an increase compared with March left was +40 per cent. In January and February the balances reporting increases were +67 per cent and +46 per cent respectively.

# Stores and banks 'face conflict on plastic cards'

with 37 retailers in seven Euro-

A CONFLECT between shops and banks about credit cards and electronic transfer of funds at point-of-cale (EFTPOS) is predicted in a study of retail groups.

The report, Retailers and Payments, is published by Laffarty Publications and sponsored by Price Waterhouse, the accountancy firm. Interviews were held with 37 vertilers in seven Rope.

Ches German stress chain has

with 37 residents in seven kinds of the stopped accepting credit cards in supped accepting cards cards where banks take a percentage of the transaction value when a customer according to the credit cards are supper according to the cards are supper according to the cards are supper accepting to the cards are probably doomed. That is the cards are probably doomed. The cards are probably doomed. The cards are probably doomed accepting to the cards are probably doomed. That is the cards are probably doomed accepting to the cards are probably doomed. The cards are probably doomed accepting to the cards are probably doomed. The cards are probably doomed accepting the cards are probably doomed accepting the cards are probably doomed. The cards are probably doomed accepting the cards are pr In British the discount aver- don SEI IYT. 1982

### **APPOINTMENTS**

# **Procter & Gamble** fills senior post

PROCTER & GAMBLE LTD has ment to the Varity Corporation appointed Mr John O' Keelle as as the treasurer (Europe). Mr general manager in succession to Breach will replace Mr Bob Mr O'Keeffe will also become Mr Breach's current responsibilities include country policy for eral manager Taiwan with P & G's Modern Home Products company. Mr Pearce leaves the UK to become division manager-Japan.

Mr Chris Walker has become

DON GROUP (EUROPE). He was managing director of DRG Flori- VERSATEC ELECTRONICS has

GEORGE H. SCHOLES has appointed Mr Richard Thornton

epment manager at Nacanco, has taken over from Mr Paul Knocker as chairman of the CAN MAKERS.

HAMMERSON PROPERTY & DEVELOPMENT CORPORA-TION has appointed Mr James H. all to the board as grot

Mr David N. Robinson has been made group finance director of ADS on, the parent company of ADS Office Systems Group.

At THIRTY FIVE GROUP Mr Simon Burbidge has been elected to the board with specific responsibility for sales and marketing

Mr D.A. Green has been appointed finance director of TAYLOR WOODROW. He became a director of Taylor Woodrow Services in 1985 and hairman of the company in 1987. He is also a director of Taylor-Woodrow International BV and Taylor Woodrow Investment Inc.

ECGD has made two board appointments: Mr Michael Haw-tin will become director of the

Mr Geoffrey Barnes has been appointed divisional operations director, UK, of the flexible pack-group division of LAWSON MAR-DON GROUP (EUROPE). He was

appointed Mr Bob Brown to its board as marketing director.

H YOUNG HOLDINGS has made tor. He joined the Young Group on the acquisition of ECC Electronics on February 27 1986.

Mr Donald McGruther has bee appointed a partner at GRANT THORNTON's Glasgow office. He will assist in the development and promotion of the firm's insolvency expertise in Edinburgh.

Ashworth have been appointed executive directors of LEX VEHI-CLE LEASING. Mr Curd is responsible for operations and Mr Ashworth finance.

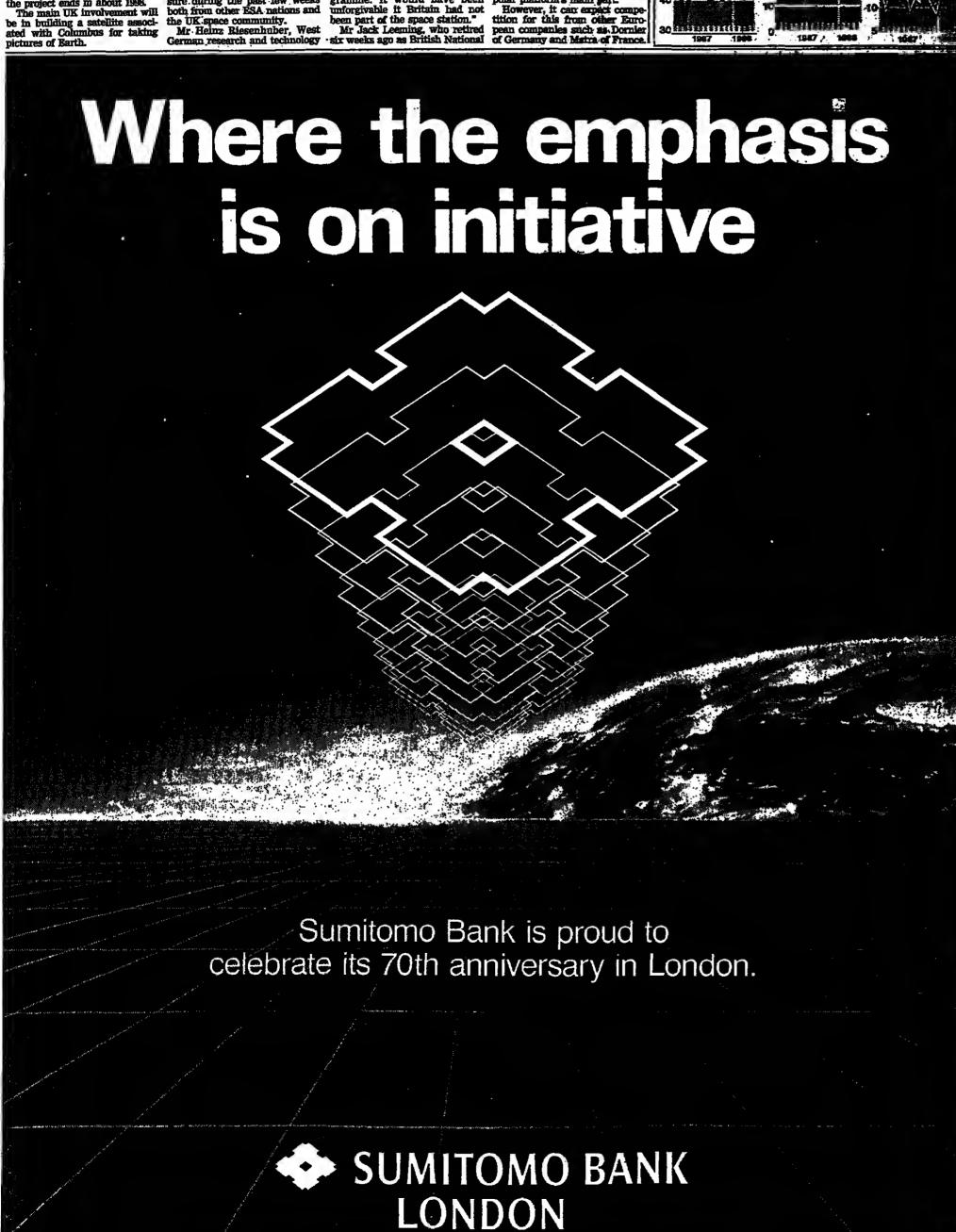
Mr Mark Rayner has become managing director of FINANCE & INVESTMENT EVENTS.

Mr Dave Jones, formerly assistant managing director of HUR-RANS GARDEN CENTRE GROUP, has been promoted to joint managing director.

MOWLEM MANAGEMENT has appointed Mr Ian Grice as deputy

WORMALD INTERNATIONAL has appointed Mr Cliff Buckley as managing director of its UK operation. He joins from Wor-

resource management group and Mr Gerry Breach director of the international group. Mr Hawtin will join from the Treasury on May 16 to replace Mr Fred Chaptility of the international group in the Treasury on May 16 to replace Mr Fred Chaptility of the international group market.



predic

# OVER THE YEARS WE'VE SAID ABOUT EUROPE.

On banking in the Common Market, October 1971: 66Any Bank with international pretensions bas, of necessity, endeavoured to strengthen its associations with the Common Market 99.

On banking in the European Community, April 1974: 66 The financial institutions of the UK are expected to make a major and active contribution to the development of the financial structures in the enlarged Community 99.

On why it must be yes to Europe, April 1975: 66We in Barclays have no hesitation in believing that it is from within the Community that our potential can best be realized 99.

On the City's global market, July 1975: 66 The EEC role in building new relationships with this fast changing world is crucial 99.

On why we must stay in the EEC, October 1977: We felt we should make our position clear because we had direct operational experience in almost all the countries intimately affected 99.

On the opportunities in the EEE, October 1981: The European Community has become a major factor in British commerce, finance and industry. For Britain adaptation has been substantial and profound 99.

66 Barclays sees all of Europe as its Home Market. It is now up to us to make certain that we, and our customers, succeed in this new, exciting, but increasingly competitive environment 99.

> John Quinton, Chairman, Barclays Bank PLC February 1988.

> > BETTER OFF TALKING TO BARCLAYS

post

### Architecture/Colin Amery

# French view of the English garden

It was in 1728 that Charles Brid-geman was appointed Master Gardener to King George II. It is generally thought that in reality he worked directly for Queen enthusiastic gardener. Bridge-man designed Kensington Gar-dens for her and it is Bridgeman's Serpentine and Round Pend flanked by radiating rides that survive today. The gardens he made for Queen Caroline at Richmond were fascinating for the introduction of meadows and belts of trees between more formal elements. When Bridgeman was joined in the 1730s by William Kent, things became more picturesque with the addition of the Hermitage and the cave of

Stowe and Rousham are the Weinreb has overseen the protwo major surviving gardens duction of this large-scale volumer Bridgeman worked, but ume. The book does provide an Kent's influence is so strong on opportunity to own a full-size those two gardens that Bridgeman commissioned the seen independently. We know French artist Jaques Rigand to recent the victors of Stowe how much Kent admired the record the views of Stowe.
Villa Pratolino near Florence Rigard was already famous in
with its terraces and grottos and 1733 for his drawings of the that his eight years spent paint-ing in Rome had made him an certain tragic vanity in the fact admirer of the idealised land-that it was Bridgeman who comadmirer of the idealised landscapes of the Campagna. From his Italian experience was to 
come the great transformation of 
style. The printing and organisation of this record is well told in 
geman was to be eclipsed.

It is this fact that makes the 
publication of a fine facsimile of 
Rigand's Views of Stowe Gardens 
a welcome amortanity to con-

a welcome opportunity to contemplate the moment of change in English landscape gardening. (The facsimile edition is pub-



One of Rigard's views of the landscape garden at Stowe

series of such early views of any garden in England. Part of their interest also lies in the fact that

on the rotunda which was subse-quently altered to a more shallow profile to match the softening of the landscape after 1725. The formality of the plan lends itself to the artist's exploitation of the perspective view. I suspect that there may be a return to the

These views provide a welcome opportunity to contemplate the moment of change in landscape gardening

There is not a comparable more formal and geometric engravings from some editions of series of such early views of any garden in England. Part of their towards the end of this century, newly located gallery specialises Will Versailles come to Dock- in architectural material and has lands? Whatever happens to the indeed absorbed much of the lished by BW Publications, 16 they include the temples of Gibbs lands? Whatever happens to the indeed absorbed much of the Milifield Lane, London, N6 5JD, and Vanbrugh. It is interesting to meanderings of the rather uncerstock of the dealer Ben Weinreb. In a limited edition of 450 copies observe, for example, the original tain world of landscape design in The prices are from reasonable to this century — these glorious high but £465 for the Piranesi

is nowadays reasonable. The range of material here is excellent and the exhibition moves from the academic recording of the Orders to the measured drawings of classical Roman buildings by Desgodetz, Le Roy and Vredam de Vries. Among the exhibition material

burk other treasures. It was exciting to see C R Cockerell's "Tribuse to the Ancient Buildings of Rome" - (yours for £50,000) but more fascinating was Sir James Pennethorne's competition entry for the Royal Exchange. This fine for the Royal Exchange. This line pen, ink and watercolour drawing shows his Halicarnassus-like intentions for this prominent site. It would certainly have been more thrilling than the winning scheme by William Tite which was built. The provenance of this competition drawing is faultless as it comes directly from the descendants of the architect. descendants of the architect, which accounts for the substan-

engravings of the world of the 18th century pleasure ground deserve to lie on the table of any civilised library.

The art of the engraving was the basis of the spread of architectural ideas in the past. Only Vitruvius survives from antiquity with his description of the Orders. It was the Renaissance that brought about codification and the great procession of volumes of Serilo, Vignola, Palladio, Scamozzi, which present the classical orders as a humane formula for architects to adopt. tial price of £65,000. Sotheran's new Pimilico Road gallery is a welcome addition to the architectural scene in London and I hope to review their next exhibition which will, appropri-ately for the week of the Chelson Flower Show, concentrate upon garden designs. Topiary Trella and Temples, European Gardens 1650-1825" will open on May 17 and the Gallery will remain open for the evenings of the flower for architects to adopt.

In an exhibition at Sotheran's new gallery at 80 Pinilico Road,
London SW1 entitled "Doric lonic Corinthian" during April, there is

I have been asked to point out, following my article about Carany Wharf last week, that the architect Norman Foster has never been approached by the developers Olympia and York to undertake any architectural work for that site.

# Don Juan/Royal Exchange, Manchester

### **Martin Hoyle**

separates the social critic from ragged players and a roccoco National and the RSC spend their ragged players and a roccoco National and the RSC spend their fasticilous from the fascistic, is legs, the production keeps to handsomely played out in Manchester. Ian McDiarmid's infallibration endoys Baroque Bernard Bresslaw is Sganarelle; her fingertips and yet again provestimal flourishes that fleetingly no comic below stairs pleb but as recall Fellini's Cusanous, Lowy's well-spoken as his master. Given Don Giovanni and Coctem's La Belle et La Bète.

Julian McGowan's set is well in the proud Royal Exchange tradition: a block kickening tradition in the proud Royal Exchange tradition.

Molière's unconscious anticips. Apart from such fanciful bags- revert to my hobby horse, where tion of the hair's breadily that telles as an opening masque for do the talent scouts for the transfer the residue of the talent scouts for the talent scouts.

(the initial mechanics are more enjoyable than the realisation) is Julian McGowan's set is well in the proud Royal Exchange tradition: a black platform from whose uneven surface smoke rises from the play's start, a over the libertine's grave. His same suspended in mid-sir, their charted bases melted and blistered to a sharp point; they hang over the action like daggers organ tone of Jereny Same's music make the mausoleum superbly dramatic, when charted swags and death makes to a minimum by making the desired to a minimum by making the screwalsd round the balcony in a garish, uncertily glow.

The body sizes in to Juan all the time intital mechanics are more in to Juan all the cravenly gives in to Juan all the time. It must be economic expediency them the realisation in time. It must be economic expediency them the play's start, a cover the expectation of those blayed by Jonathan Kent in grey played by Jonathan Leville played by Jonathan Kent in grey played by Jonathan Levilla pla

rc

### Lucia di Lammermoor/Covent Garden

### **David Murray**

For a revival credited to no pro-For a revival credited to no producer at all, the latestificoral Opera Lacia does remificably well. The Zeffirelli décorbison in its thirtieth year, is fading (and less cumingly lit than of old), but the current cast walk through it as if they knew what they were doing. Better stiff they sing like that, and the confactor John Pritchard attends in Them with keen solicitude, though he brings no special verve to Donizatirs score.

Before we get to Effitz Camber.

Before we get to Bilita Gapher-ova, whose first appearance here the whole exercise, her col-leagues deserve some approving comment. The Argentinian tenor
Luis Lima is back as Edgardo, in
enthusiastic and genuinely stylish form (missing only the ultimate degree of vocal finesse: it is
hard to sing a lot of late-romantic opera without slipping into that broader manner for earlier music), And Alexandru Agache, who by luck was in town when Wolfgang Brendel fell ill, stepped in as the beastly Enrico to excellent effect — sharp, confident, resonant. For once I should have been glad to have their duct-scene reinstated.

The Inckless Aringo was Robin



Edita Gruberova in the title role

was less than the solid bass pillar that he ought to be; and Paul Crook's knack for the likes of Wagner's Mime doesn't license force as marvellous as her Zerbinim as any kind of Donizetti netta scena in Strauss's Ariadne singer, though he looked a suit.

- with the difference that drill limit calculation suits Zerbinel. ably gruff, Scottish Normanno.

Gruberova's Lucia is an utterly The inckiess Artero was Bohn
Leggate, handsomely fey, and I
liked Jean Treadway's anxions
little Alisa. They made sound
contributions to the famous sertet (which Pritchard handled
rather too brusquely to expose its
plaintive vein and escape its barrel-organ associations). Giorgio
Surian's milmposing Raimondo

Gruberova's Lucia is an interly
professional, ntterly modern
doesn't produce notes quite as
beautiful as Joan Sutherland's it
must be allowed that the voice is
plaintive vein and escape its barrel-organ associations). Giorgio
Surian's milmposing Raimondo

Her delivery and timing, both musical and dramatic, are virtuoso: her Mad Scene is a tour-deforce as marvellous as her Zerbiliant calculation suits Zerbinet-ta's comic irony to a T, but is inimical to Lucia's pathos. Hear ing what Gruberova can do with the runsic is a tonic and a great piessure; had I not beard twenty years ago what Renata Scotto's palette of fragile colours and morbideza (no less calculated) could disclose in Donizetti's vocal line, I should admire this expertly resourceful, distanced treatment

### Beatrice Cenci/Elizabeth Hall

### Max Loppert ..

with the world premiere of Berchibold Goldschmidt's opera Beach had been a composition pupil of trice Cenci, presented in concert on Saturday by Lontano, an extraordinary and rather unappetizing chapter in British operatic history has finally been brought to a satisfactory end.

This was one of the four prizewinners in the newly formed at Mannheim in 1932) and conductor. If was as a conductor, and particularly as a leading light in the early stages of the British Mahler vogue, that he maintained a resultation in this maintained a reputation in this country. But after a long period Arts Council's 1951 opera competition; for various reasons, none of them very savoury (the four winning composers were the Ger-men Karl Rankl, the German Jew

Goldschmidt, the English comunist Alan Bush, and the Australian Arthur Benjamin), all four were denied their promised taging. (The full story is related Beatrice Cenci, which Gold-Heatrice Cenci, which Goldby Paul Banks in this month's

Copera.

Goldschmidt (b.1903), one of
the many German Jews from
whose forced emigration British

Heatrice Cenci, which Goldschmidt is an opera that keeps moving — always a notable phenomenon in our century.

Goldschmidt (b.1903), one of
the many German Jews from
whose forced emigration British

Heatrice Cenci, which Goldschmidt is an opera that keeps moving — always a notable phenomenon in our century.

It has been claimed that Beaseting sometimes strikes the ear
trice Cenci differs from those

Heatrice Cenci, which Goldschmidt is an opera that keeps moving — always a notable phenomenon in our century.

The concert — part of a Loutano weekend devoted to the music of the "emigres," Goldschmidt and flat, and the English wordstance in the "emigres," Goldschmidt and his libretitist Martin point this is an opera that keeps the unfolding of situation has a quality both "pat" weekend devoted to the music of the "emigres," Goldschmidt and his libretitist Martin point this is an opera that keeps the unfolding of situation has a quality both "pat" weekend devoted to the music of the "emigres," Goldschmidt and his libretitist Martin point this is an opera that keeps the unfolding of situation has a quality both "pat" weekend devoted to the music of the "emigres," Goldschmidt and his libretitist Martin point this is an opera that keeps the unfolding of situation has a quality both "pat" weekend devoted to the music of the "emigres," Goldschmidt and his libretitist Martin point this is an opera that keeps the unfolding of situation has a quality both "pat" weekend devoted to the music of the "emigres," Goldschmidt and his libretits the unfolding of situation has a quality both "pat" weekend devoted to the music of the "emigres," Goldschmidt and his libretity and the strike in and through the unfolding of situation the unfolding of situation the strike in an opera that keeps the unfolding of situation the unfolding of situation the unfolding of situation the unfoldin

The Scott

Moncrieff Prize

The 1987 Scott Moncrieff Prize, for the best translation of a 20th

century French work into English, has been won by New Zealander Ms Robyn Marsack.

She was awarded the prize for her translation of Le Poisson-

Scorpion, by Nicolas Bouvier. The Scorpion-Fish is published by Carcanet Press, price £9.95. The French version of the book is

published by Gallimard.
This is the 24th year of the award, named after the first

translator of Proust, which is

ion, with financial support from

worth £1.500 to the winner. The prize is administered by the Society of Authors, incorpo-rating the Translators Associa-

the French Government.

With the world premiere of Ber- cultural life so greatly benefitted, postwar world of British opera it could well have added a fresh voice to those of Britten and (later) Tippett, since the experi-enced, craftsmanlike command of such operatic matters to besolved as vocal disposition, orchestral colour, rhythmic variety, pacing, and control of dra-matic events shows through even in air. events shows through even in concert. The original was intelligently pruned, and then enlarged with Shelley poems votring the thoughts of characters at crucial junctures. In the last act, the unjust but inevitable death of the titolar heroine and her mother brings a slight sense of authority and her contestions. of dormancy he has, in his 80s, returned to writing music, and it is the success which has greeted both the new and the rediscov-ered "old" Goldschmidt that has probably prompted this latest and largest effort of reclamation. of anticlimax not mitigated by the enriched choral writing in the final scene. But until that

other, earlier 20th-century evocations of violent Italian Renaissance melodrama (such as Schreker's Die Gezeichneten vitality on stage — a question ITALS or Montemezzi's L'umore which a festival such as Werford del tre re in avoiding both sated Inshness of sound and neo-versismo overt statement of drafter of St Louis could well be encourrismo overt statement of drafter of Symphony and Pro Musica Chomaler is evident from the first rus under Odaline de la Martibers, and hears fruit in an har-nez's enthusiastic direction —

engravings of the world of the

an opportunity to purchase

hars, and bears fruit in an har- nez's enthusiastic direction—monic wryness that attractively were admirably well prepared characterizes Goldschmidt's tonal and committed. There were vivid, idiom, as well as restraining the skilful pieces of concert-opera impress of melodrama upon the characterization from Angela. Hickey, Ameral Gonson, Stuart I can't conceal that, though I dark voiced bass John Hall; the was never bored by Saturday's prima donna was Helen Lawr-perfurmance, I was never deeply ence, sometimes shall or momen-involved thereby: the characters tarily below pitch but always pas-

## Princess Ivona/Lyric Studio

Witold Gombrowicz was a bisexual Polish-born French-domiciled
Argentinian who once, understandably erasperated, swept all
labels aside with the declaration
"I am nothing at all; I am an
artist. And even that is going too
far. I am Gombrowicz. And even that is going too
far. I am Gombrowicz. And even that is going too
far. I am Gombrowicz. And even that is going too
far. I am who I am."
Artistically he is just as hard to
catagorise: expressionist, surreal-Artistically he is just as hard to simplicity necessary for touring eyed or learing. She swells in the categorise: expressionist, surrealist, anarchist, absurdist, wryly world somewhere between Beckstav, shruggingly Gallic, aristocratically disability, irreverently cornected disability, irreverently topped them.

Aldwych in 1971.

once, in response to an electric in the presence of the revolting. An excellent amateur produc- bell, they have stirred and The prince announces their

cratically disdainful, irreverency iconoclastic... All the easier then, for an intelligent young troupe eight cubicles. In them are like the Actors Touring Company slumped the eight actors, ashen to make what they will of this faced, their suits and dresses to make what they will of this faced, their suits and dresses "You're the universal irritant." Ivona inspires that half-guilty, slonal production in Britain since the haughty airs they assume the Schiller Theatre visited the the haughty airs they assume and selfish relief that we all feel to the presence of the revoliting.

direction evokes smooth, efficient playing, already successfully received on a nation-wide tour. Emma Dewhurst's selfless por-trayal of Ivona is almost too pointed for this highly stylised world; there are distarting hints of recognisable and naturalisti-cally-depicted handicaps, but as a technical feat it's awesome. To be caught at the Lyric Hammer-

### Messiah/Barbican Hall

### Richard Fairman

London recently have raised expectations too high. This Messiah at the Barbican on Saturday was no match for the performances we heard during the Christmas season from Handel interpreters as diverse as Solti or The Sixteen, and might well be regarded as dispiriting by any standards.

The idea of matching the authentically minded Norrington with the London Symphony Orchestra is not as unlikely as it may seem, for there is no reason why the virtues of the authentic style should not be passed on to traditional musicians. That the idea did not wurk on this occa-sion was cause for regret. But what was more disturbing was

Either the voltage was down, or our expectations after Roger Norwilled upon them — just the kind One longed to have a little more rington's electric performances in of approach to Handel that one flexibility for Philip Langingce on the performance of approach to Handel that one a white when he was a long than the performance of approach to Handel that one flexibility for Philip Langingce on the performance of approach to Handel that one flexibility for Philip Langingce on the performance of approach to Handel that one flexibility for Philip Langingce on the performance of approach to Handel that one flexibility for Philip Langingce on the performance of approach to Handel that one flexibility for Philip Langingce on the performance of approach to Handel that one flexibility for Philip Langingce on the performance of approach to Handel that one flexibility for Philip Langingce on the performance of approach to Handel that one flexibility for Philip Langingce on the performance of approach to Handel that one flexibility for Philip Langingce on the performance of approach to Handel that one flexibility for Philip Langingce on the performance of approach to Handel that one flexibility for Philip Langingce on the performance of approach to Handel that one flexibility for Philip Langingce on the performance of approach to the performance of the p

mic flactidity that left the choruses sounding distressingly insipid. The Schütz Choir of Loudon is a responsive body of singers and one can only assume that soloists. Lynne Dawson matched the limp, legato singing they pure, "authentic" tone to singing offiered in fugal pieces like "And of the proper scale in the soprano the Glory of the Lord," taken at a solos; and John Tomlinson, seemsmoothly swaying one-in-the-bar, ingly bigger of voice every time one hears him, dng into the For its part, the LSO is not a words of the bass part with an Handel orchestra and there was imposing force of personality, no escaping the fact in a performance with more than its fair moments in a remarkably listless share of false entries. (Not

would have thought this conductor of all people would abhor.

Out went the usual Handelian port for Susan Bickley, whose energy and attack. And in its place came much fussing over ing. Between them, conductor details (this note staccato, that note legato) and a kind of rhythmic flaccidity that left the choruses, sounding distressingly

Of European businessmen who take 6 or more business airtrips per year, readership of the Financial Times is 47% greater than any other international English language publication \*.

Complimentary copies of the Financial Times are available to travellers taking the following airlines in France:

Air France, Air Inter, Heli Air, Air Afrique, Air Canada, Air India, Air Lanka, American Airlines, British Airways, British Caledonian, Cathay Pacific, Delta Air, Egypt Air, Finnair, Japan Airlines, Kuwait Airways, Lufthansa, Pakistan International Airlines, Pan Am, Sabena, S.A.S., Saudi Arabian Airlines, Singapore Airlines, Swissair, Taag Angola Airlines, Thai International, T.W.A., U.T.A.

\* Source: European Businessmen Readership Survey 1986.

# FINANCIALTIMES **EUROPE'S BUSINESS NEWSPAPER**

# **Arts Guide**

# Music

emble Instrumental a Sei Vecl Iditorum des Halles). Costeley, rtrand, Sermisy (Mon). (42 30 15

Bertrand, Sermany (Mon). (42 30 15 16).

Hamma Schwarz (Théstre de l'Athenée). With Erik Werbu, piano (Mon). (47 42 67 27).

Tekyo Metropolitan Orchestra (Salle Payel). Conducted by Maitre Wakasur, Tchaflevsky, Brahma (Mon). (45 68 88 78).

Bezilin Eadie Symphony Orchestra (TMP-Chatelet). Conducted by Riccardo Challly; Mozart, Mahler (Mon). (42 23 44 44).

Ensamble Orchestral de Paris (Salle Playel). Conducted by Armin Jordan, Mikhafl Budy, piano: Schoenberg, Schubert, Mozart (Tue). (45 68 88 73).

See 73).

Ensemble Vocal of Neuflly and Rusemble Orchestral Harmonic Revent Saint-Roch Church). Faure Requiem, Capici-Three Prayers For A Baritone conducted by Didler Router (Wed). (42 51 38 26).

Nouvel Orchestre Philharmonique (Raflo France, Grand Auditorium). Conducted by Marek Janowski, Raphani Cleg, violia: Schubert, Berg (Wed). (42 30 15 16).

Orchestre de Paris (Sulle Pieyel). Conducted by Alain. Louberd, Natalia Gustam, cello, Jean Dupouy, Alto: Haydn, Saint-Saëns, Berlioz, (Wed, Thur). (45 63 88 78).

Milian, Teatro alla Scala. Violinist Oleg Kagan and pianist Vassili Lobanov. Beethovan, Schubert and Schniiths (Man), (20 9) 251. Parma, Teatro Denale. I Sciisti Aqui-lani conducted by Vittorio Antonel-

lini. Rossini, Sacchini, Cirri and Rolla (Wed). (35561). Rosse, Oratorio del Gonfalone, Via del Gonfalone 32/A. Die Kammermusi-ker Zurtch. Besthoven, Mozart, Schubert and Brahms (Thur). (66 75

### **NETHERLANDS**

msterdam, Concertgebouw, The Notherlands Philharmonic Chamber Crehestra conducted by Lev Markix, with Maria Tipo, piano: Mozart, Bar-tok (Tue). Christoph von Dohnanyi conducting the Concertgebow Orchestra, with Yevgeni Kissin, piano: Brahms, Chopin, Schönberg (Wed, Thur). (718 345). (Wed, Thur). (718-345).
Amsterdam, Paradiso. The Netherlands Chamber Choir and the Schonberg Ensemble: Dallapiccola, Nono, Petrassi, Scalai, Maderna.

Nono, Petrassi, Scelsi, Maderna (Tuel. (25 45 21). Utrasht, Vredenburg, Lev Markir conducting the Netherlands Philhermande, with Elisabeth Leonstatz, piano: Jamèlek, Mozart, Tchalkovsky (Wed). Concert performance of Verdi's La Traviata, with the Utrecht Opera Choir and soloists conducted by Johan van de Kamp (Thur). Recital Hall: The Udo Rainemann Vocal Quartet, with David Selig, piano: Brahms (Tue). (31 45 44).

Maithiero, David, Roussel (Wed). James Coulon conducting the Rot-terdam Philharmonic, with Ken Node, Pisno, and Hakan Hagegard, heritone: Mozart, Mahler (Thur.) (80

Se 10. Sebereningen, Circus Theatre, Prisaw-inners of the 1988 Scheveningen International Finte Competition, with the Radio Symphony Orchestra conducted by Kenneth Montgomery (Thur). (35 86 00).

### April 15-21

### **NEW YORK** Alfred Brendel (Carnegle Hall). All-Schubert piano recital. (Most). (247

Schibert pano rectail (2009) (2007) 7800).
Philbarmonic Virtseed (Town Rail).
Bichard Kapp music director, Thomas Young tenor, Taghkanic Chorale directed by Dannis Keene.
Handel, Telemann. Gilbert & Sulfivan (Tael. (342 1818).
Lenore Weinstock (Merkin Hall).
Viola recital. Bach, Brahms, Vaughan Williams, Tibor Seriey, Karen Campbell (world panniere).
(Tue). (362 8719).
New York Philbarmonic (Avery Fisher Hall). Charles Dutoit conducting, Jean-Philbippe Collard piano. Dutilleux, Ravel, Stravinsky (Tael: James de Preist conducting, Faydn, Persichetti, Tehathovsky.
(Tiur). (374 2424).

Haydn, Persichetti, Tehafkovsky. (Thur). (274 2430).
Sharili Mihee (Kaufmann Hall).
Baritone recital Handel, Marcello, Getry, Santoliquido, Somervell, Saint-Sains (Wed). (885 1100).
Ursula Oppens (Kanfmann Hall).
Piano recital Mozart, Haler, Schubert, Bier, Chopin, Carla Bley (Thur). (896 1100).
Maridian Arts Rasemble (Juilliard Concerts at the IBM Garden Plaza).
Brass quintet ensemble performs Bach, Bernstein, Joplin, Handel (Wed, 1230, free). At 58th & Madisson.

### WASHINGTON

WASHINGTUN

Monte Carle Orchestra (Kannedy Canter Concert Hall). Lawrence Foster conducting. Katia and Marielle Labeque duo pianos. Dukas, Bruch, Rousel (Mon). (254 2776).

National Symphamy (Kennedy Canter Concert Hall). Basiel Frühbeck de Burgos conducts Beethoven and Stravinsky (Tue 7). (254 2776).

Alfred Brundel (Kennedy Center Concert Hall). All-Schubert piano recital. (Wed). (254 3776).

### Saleroom/Susan Moore

# All eyes on Turner

Given its market rarity, provenance, excellent condition and great beauty. Phillips are anticipating a huge price, somewhere in the region of £300,000 to £500,000. The current record for very rare, of Nessus and Deian English watercolour is an english

Today at 11am one of J.M.W. £25,000 to £30,000), and a double-Turner's most highly developed sided sheet of black chalk studies of a statuetic of Atlas by Tinto-under the hammer at Phillips. It retto (estimate £30,000 to £40,000). The firm's paintings sale on Fri-Grand Canal with S. Maria della Salute set against a brooding, storm-set sky and glowing yellow ing of Jacob and Laban," attributed to Pietro da Cortons and bodycolour with scraped out (£50,000 to £80,000). Of the five various Brueghels, the most inghlights, probably in 1840, the drawing was possibly a presentation study for a client. Only four Venetian watercollandscape by Aert van der Neer curs remain in private hands, is expected to find the top price this one — on loan to the British of \$250,000 to \$350,000. Star turn of Sotheby's sale on Wednesday tion by the descendants of is Jan Van Os's still life of fruit Turner's agent, Thomas Griffith, and flowers (\$200,000 to \$250,000).

2367,000, paid for a less impressive Turner Venetian view at the Games sale in New York in 1996. with the head of Peter the Greet (£150,000 to £250,000). A rare For the rest of the week in Lon- (favourite auction house adjection the focus is on Old Masters, tive) Byzantine bronze of a stand-Tomorrow Christie's offer a rare ing ram, 27cm high, is expected and very strong Leonardesque to realise £150,000 to £250,000, as red chalk drawing by Giovanni is an even rarer 12th or 13th cen-Agostino da Lodi (estimate tury German cak eagle lectern.



in Washington

when he held a press conference a few hours after the US Februwhen he held a press conference a few hours after the US February trade figures had couse out.

The British delegation went tures in an attempt to prevent would be much better informed over-reaction. In Washington, if newspaper and television news over the naivety of the American the only help readily available is editors trusted specialised

He was esked how had the reported harmony of the Group of Seven held up in the face of this terrible news?

# Where naivety is still in fashion

months and the trend looked quite strong. This is a great deal less than off-the-curf analysis most of us have made from time to subset up over-embrasistic manifests, the work made from time to subset up over-embrasistic manifests, the work whole system, especially the children. It does not actually stand up to close analysis. Hereaft up to the the US figures are not seenably adjusted, so there is less to this comparison than itself the US figures are not seenably adjusted, so there is less to this comparison than itself the use of the fact that the previous time to its commerce Secretary, which is the market, the opportunity offered to its commerce demand is still quite were lasts thus of independent on a quotation to support every statement of opinion.

The American economic press, as Fortune maging the professor time and the strong and the trend looked professor time and the strong and the trend looked of the fact that cut hears tripped, so the opportunity offered to its commerce Secretary, which is the suspect of the opportunity offered to its commerce demand is still quite were lasts the opportunity offered to its investment of opinion.

Falling official help, the fact that the opportunity offered to its commerce demand is still quite were lasts that of opinion.

Falling official help, the fact that the opportunity offered to its investment of opinion.

Falling official help, the fact that the opportunity offered to its commerce demand is still quite were last thurs do instant the opportunity offered to its commerce demand is still quite were last the opportunity offered to its comment of opinion.

Falling official help, the fact that the opportunity offered to its comment from the car market into the opinion.

Falling official help, the fact that the opportunity offered to its comment of opinion.

Falling official help, the fact that the opportunity offered to its comment of opinion.

Falling of ficial comment from the sactive demands is still quite the opinion of the fact that the opportunity offered to

Indeed, so far as the three-onth moving average means it takes a great deal of self-confimonth moving average means anything, it says that the US dence to write that the news trade performance has been take which has just knocked the maring a breather. Mr Lawton's ket average by more than 100 suppose that brokers' economists analysis was nevertheless treated by his audience as a Britain, where everyone contained and politically a non-everyone contained and years of battle training defensively to snap questions have been briefed by professional researchers to make so abstrace a comment.

The Re-Hah delegation went it takes a great deal of self-confidence to write that the news be, it is always "out there". Anytone who had not met them might suppose that brokers' economists had no opinions of their own. In fact, they are no doubt responding in bad figures, the old Board ing defensively to snap questions that the use of Trade still thought it necessary to brief the serious press for boarders public would be much better informed

anyone outside the matter. Heavy trading makes money for the professionals, so it would be naive to expect them to act as the guardians of public calm. Professional investors should know better than to respond to every little mood swing. What does matter is that over-excite-ment makes it difficult for busi-ness planners to take a calm long-term view; and concentra-tion on the headline numbers prevents anyone from noticing

shown by the fact that it seems to have taken nearly two years for the manufacturing sector,

(though not from the headline numbers). What these figures show is that both imports and for long ignore rising prices in prices are rising abnormally fast in those industries which are already working at the limits of their containing at the limits of the limits of their containing at the limits of the limits o

Federal Reserve may be facing an unwelcome dilemma. Rising an unwercome disportant indus-prices in some important indus-banks to spread their wings a whole skin. This kind of nativety tries, as well as rising dollar little wider remains vulnerable commodity prices, argue quite to the populists on Capital Hill. It is a pity the same cannot be strongly for higher interest. The populists love bankers about said of other kinds.

World debtors do. Jitters over Fed policy will no doubt produce more days on which the New York Stock

as much as farmers or Third

just as likely that the fear of circuit-breakers provokes heavfutures markets, as Mr Green-span, no less, has suggested. In any case, the damage done in the past by arbitrage was associated span's refreshingly explicit with portfolio insurance, which chairmanship, At the same time, it greatly needs political friends, ing as computerised stupidity it greatly needs political friends, ing as computed in the more in Congress than in the White House, as long as Senator Proxmire's bill allowing the get out of a falling market with a whole skin. This kind of naivety whole skin. This kind of naivety deservedly out of fashing.

### INTERVIEW

# Growth is all important

Carla Rapoport talks to Shoichiro Toyoda, head of Japan's largest car company

SHOICHIRO TOYODA, 63, president and largest individual shareholder of Toyota Motor Corporation, is not a philosophical for the local market, a kind of reflect on issues like trade friction, the future of the motor care or, his famous family. Ask him about Toyota's considerable exports to South Africa and his hland answer ducks the matter of the mission to build a super-indeed expunite the continuous. Toyota's commanding position in the large Japanese market, a kind of tropota's commanding position in the large Japanese market, a kind of the large Japanese and the large Japanese and the large Japanese and the large Japanese and the large Ja

motor car company is a short wanted to create a car for Third man with the slightly bowed legs would markets, surely it could of someone who enjoys sitting on the floor. He has a kindly face turn and/or building more plants but an unyielding manner. He in developing countries? But does have dreams — the main Toyota, according to its presidence is for a bigger market for dent, intends to create its vision Toyota cars.

with enough vehicles to sell. So, gambatte try your best, make we are not providing a fall service to our dealers. Wa must, comes across as entirely sincere, lies Toyota's continued corporate strength. "As you look at the world as a whole, you can see world as a whole, you can see that three-quarters of the world's population has not yet emjoyed owning a vehicle. So those who are engaged in the auto business, if we work hard enough to develop attractive cars, then I'm sure that the demand for cars in the world can increase," he says.

The rest of the world's sees Toyota as a Japanese giant. But from its home in Nagoya, Toyota paints of the providing a fall service to our dealers. Wa must, some way or another, seek a solution to this problem, although which are enough to develop attractive cars, then I'm sure that the demand for cars in the world can increase," he says.

The rest of the world sees Toyota as a Japanese giant. But from its home in Nagoya, Toyota in the world league of carmakers — after General Motors and Ford, its sales may be growing, but they are still half those of GM.

reflect on issues like trade friction, the future of the motor car
that the carmaker reduce its
or his famous family. Ask him
about Toyota's considerable
exports to South Africa and his
hland answer ducks the matter of
apartheid completely.

This is not one of those profiles
where the main character
tries continues.

and speaks almost without ges help noticing more than \$10bn ture.

The head of Japan's largest Toyota's balance sheet. If Toyota Toyota cars.

Mr Toyoda is the son of the belences, he says, will be funfounder of Toyota Motor and
grandson of the founder of Toyoda Automatic Loom Works, then \$2bn this year), or remain in
which was set up in 1828. Unlike reserve for a rainy day. "We are
the feature forms by he has a constanted in the practice of

which was set up in 1926. Unlike the jet-setting Fords, he has always stuck to serious pursuits. He interrupted his business career only once, while still a place, I think we have that the office of the interrupted his business. Tich anyway, he says with a pound man, to write a doctoral thesis on fuel injection. However, he did admit recently to two global expansion, however, has left Toyota at a disadvantage in Europe, one of its major markets.

Despite all the criticisms of Faced with quotas in almost two the years excessor resistance to imports and a been unable to satisfy European and a lange.

This leaden footed approach to global expansion, however, has left Toyota at a disadvantage in Europe, one of its major markets.

Toyota over the years — excessor resistance to imports and a been unable to satisfy European and a lange. sive exports to the West, decades of resistance to imports and a been unable to satisfy European alugish approach towards over seas plant investment — Mr Toyoda does not speak from a defensive position. He remains ing to expand their sales. But, at confident, unflappable, replying in a positive way to almost every with enough vehicles to sell. So, question.

The hore in the attitude which wire to our dealers. We must

excessive Japanese exports crops up. All nine Japanese auto mak-ers are building plants in North America, creating what some say will be a devastating gint of cars

in two years' time.

Mr Toyoda strongly disagrees.

All problems can be solved by

**OPERSONAL FILE** 

almost universally in Japan: It is gambatte: try your best, make, your best efforts. "If the US makes efforts to provide attractive cars," he says, "then the US

sible we are conducting our exports prudently."

As for the happiness of US

dealers, it seemed only natural to ask about the Japanese dealer system. Unlike the US, where dealers often own a number of small-sized forklifts. Next is the outlets selling different domestic or foreign cars, Japanese dealers or foreign cars, Japanese dealers domestically, in Japan. But I traditionally sell only one brand. must admit that the living condi-The idea of a Toyota dealer, say, tions of Japanese people are quite opening a GM outlet in Japan has constrained and quite inferior to longed remained taboo. On this their Western counterparts," he point, however, Mr Toyoda came back on the offensive.

"It is difficult to see one dealer enthusiasm for the house carrying Cadillac cars and Toyotas at the same time. But the same owner may be able to establish another company to do it.
That is what we are now seeing in Japan and we will see this trend increasing. Are you communications. The tele

design betweek Most of Nissan's and we hope we can use that dealers, for example, are owned business to offer better cars to by the parent company. In our customers,"

Toyota's case, the dealers are Although it sounds stilted in Toyota's case, the dealers are independent but often borrow English, Mr Toyoda repeats the money from the parent company.

And, as Mr Toyoda points out, mobiles people everywhere will to set up foreign car dealerships.

Even if it did, it would be hard for the dealers to find sites.

What about an arrangement that receives the answer that receives the answer that receives the single properties.

But we are taking a careful in the situation we are facing and cautious approach to this now," he says with no trace of because we don't want to cause apology.

Building Toyotas is an honour.

Europe has not been a hotly contested matter for years. In the est attempts to diversify. His pet US, we have 1,100 dealers and all project is Toyota Homes, which of them are American. It is our provides pre-fabricated homes obligation to let these people do throughout Japan. Sales are their business happily.

So what we are doing is not to year, the company expects to sell have Westerners feel we are 2,200 residential units and 800 exploiting them. As much as pos-

There are so many things we are thinking about in regard to

enthusiasm for the housing busi-ness is a company legend. Instead of asking for the latest car sales figures, the president quizzes employees on how many houses He is also fascinated by tele-

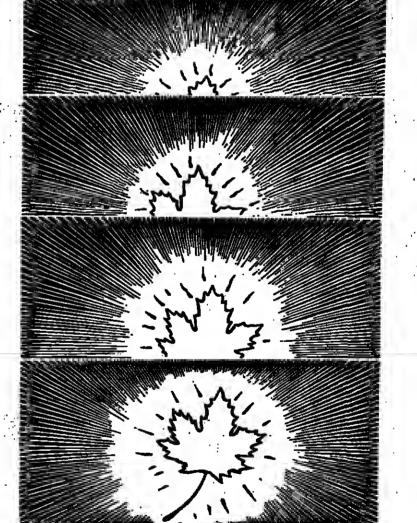
encouraging it? We are not acti-minimations and transportation ally encouraging it, but we can-businesses are quite similar not stop it either. There aren't when you come to limit of it, any rules prohibiting such a One defect associated with vehitrend." In fact, Toyota executives cles at the moment is that once later confirmed that only two or you get into the car, you are cut three Toyota dealers own separate outlets for selling foreign But if the telephone can be cars. As BMW discovered, the best enhance the appeal or attractive-way to increase sales in Japan is ness of the car. So we have to build up an independent deal-invested in the telecom business

exporting, export quotas, trade friction? Back comes the answer that perhaps best sums up the what about an arrangement that perhaps best sums up the whereby Toyota would market man and the company: "We foreign cars, say Volkswagens, always emphasise that people through its dealerships? selling Toyota cars should be "It is a fact that Japan is happy. We feel it is necessary to offer the lowest price and best pean cars and there are some quality cars. We also feel it is our who ask us to handle or market obligation to manufacture cars which meet the demands of the users. These efforts have resulted

who are already here and selling Buying them should be a plea-foreign cars."

Buying them should be a plea-





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> A BREATH OF FRESH AIR AIR CANADA

# Interpreting insider dealing



of a consortum or unaness associates, he had approached a individual acquired the informating caravam manifecturities. But the information has to then-ailing caravam manifecturities. But the information has to the individual caravam with an offer to purchase its shares.

An energy and the individual dence in the integrity of the securic compensate anybody who sufficient market calls for officially fered from his action. All that the ressurance. It can be as important did in 1967 by way of the company with an offer to purchase its shares.

While his Md was being discussed, the company's chairmant making in a therrisative response of the sale of the company's chairmant making in a therrisative response of the sale of the company. An employee of one of the mancial advisors involved the in in possession of confidence of the sampagement and the sale in possession of confidence of the sampagement and the sale in possession of confidence of the sampagement and without consulting savyons, supplied the confidence of the sampagement and the sampagement and without consulting savyons, supplied to court, in London last week, of a former stockholzer of the sampagement and a charge of instance of the sampagement and without consulting savyons, supplied to court, in London last week, of a former stockholzer of the sampagement and the sampagemen

was in the slightest way ambiguous, in circumstances where ambiguity must favour the indi-

# **FINANCIAL TIMES**

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Monday April 18 1988

# The PLO and Israel

THE ASSASSINATION on Saturday of Khalil al-Wazir, the effective military commander of the Palestine Liberation Organisation, was in a number of ways a and the movement as a whole.

In the first place, the fact that the killing has unanimously been presumed — amid an official silence from Israel itself — to be the work of the Israeli external intelligence service, Mossad, speaks volumes about the extent to which the PLO has managed to put its chronic internal feud-ing behind it in the last year. Secondly, if Israel was indeed

behind the murder, it constitutes an admission from Jerusalem and Tel Aviv that the Palestinian uprising which has convulsed the Israeli-occupied West Bank and Gaza Strip for the last four months, and PLO actions in sup-port of it, are perceived as a serious threat to Israeli control. Although the revolt is widely seen as having started spontaneknown by his nom de guerre, Abu Jihad – played a prominent role in the PLO's efforts to main-

### Blunt stricture

As a result of this and of the support for the PLO which Palestimians are openly displaying in their protests against Israeli rule, Israel can less credibly claim that the organisation is essentially an the organisation is essentially an irrelevance to efforts to resolve the problem of the occupied territories. The PLO – consistently portrayed by its enemies as an unalloyed terrorist organisation is today to some extent justi-fied in painting itself as a victim

In a sense, then, the PLO — which has been trying to present a moderate face to the world for Peace efforts to be making considerable political capital out of recent events.
Unfortunately, there is little evidence that it is actually doing so.

As events this weekend have
demonstrated, the untising is not
going to go away, just as the Palestinians are unlikely to obey the
blunt stricture of Mr Yitzhak

The PLO is undoubtedly correct in arguing that Mr Shuliz's
initiative takes insufficient
account of Palestinians' legitimate rights. But refusing to have
advance the cause by one inch,
and will enable Mr Shamir to
escape being portrayed as the at least the last 13 years - ought to be making considerable politiesumans are unlikely to obey the blunt stricture of Mr Yitzhak Shamir, the Israeli Prime Minister, that they "keep quiet".

Attempts by the Israeli authorities to pacify the Palestinians are looking more brutal and inept than at any time since the upris-ing began, leading to increasingly harsh international criticism.

Yet the fact remains that the PLO has so far failed to translate world sympathy for the cause of those in the occupied territories into genuine political movement. It has continued to conduct terrorist operations in Israel proper. Structurally divided between the Palestinians of the occupied territories and those of the diaspora, it remains unable to present a coherent or relevant political

Largely for this reason, Mr
Arafat – despite the fact that he
long ago subscribed to a de facto
acceptance of Israel by propounding the idea of a Palestinian
mini-state – has been incapable
of bringing himself unequivocally
to recognise Israel's right to
exist a move which is a sine qua exist, a move which is a sine qua non for the dialogue he so badly needs to conduct with the US. His efforts to preserve unity at all costs — vindicated in the PLO's own terms at its Algiers meeting 12 months ago - remain a serious obstacle to meaningful negotiations.

The latest example of this obstuctionism came two months ago, when Mr Arafat prevented moderate Palestinians from the territories from meeting Mr George Shultz, the US Secretary of State, during one of his shuttle missions to the Middle East (although two prominent Palestinian Americans were subsetinian Americans were subsequently able to meet Mr Shuliz in

The PLO is undoubtedly cor-

# The wilting poll tax

THE OUTCOME of today's House more people, even those of Commons debate on the poll enmeshed in the welfare net, into tax is, to one sense, an irrele-vance. Government whips can influence the voting behaviour of Members of Parliament - and will probably succeed in putting down the rebellion led by Mr Michael Mates, the semior Tory back bencher. But they cannot rewrite the fundamental canons of good taxation. They cannot turn a flat rate community charge into a simple, fair or effitax will never be the right solu-tion to the complex problems of British local government finance.

gradually waking up to these realities. He used to argue defiantly that local taxes should not in principle be related to ability to final pay. The residents to a block of flats pay the same service their own expenditure? A broadity-based and fair levy capable of raising a higher proportion of to pay. The residents to a block of flats pay the same service the same service training a higher proportion of the residents in a local spending was clearly there were some pretty that there were some prett his opponents. The poil tax was related to ability to pay, he insisted, because he had grafted on a complex set of rebates to lessen the burden on the very axpayers would gain assistance.

### Poverty trap

That all this was put across with a straight face was really quite remarkable. Rebates and other ad hoc devices are legiti-mate sticking plaster remedies for the inequities and institciencies of bad old taxes. They provide s breathing space while governments devise new fairer levies that meet modern circumstances and needs. But it is bizarre to be Register mease claiming credit for applying Structural reforms of local gov-

mith relates for the poorest. MPs bilities on people too poor to pay of should register their unease by them. The Government rightly voting in favour of Mr Mates wants to pull people out of tax at amendment, whether or not they support his particular proposals, work incentives. It makes no local communities deserve a betsense simultaneously to cling to ter tax than the community a local finance reform that pulls charge.

Berlin blues

The international monetary community was feeling distictly morning afterish as ministers flew back from last week's meeting of the IMF interim committed.

taxation and worsens incentives

and the poverty trap.

Equally perplexing is the way the Government emphasises that the poll tax will finance only about a quarter of local spending Ministers stress that 50 per cent of resources will come from income tax, which, despite the Budget, still bears more heavily on the rich than the poor. The apparent unfairness of the community charge is thus somewhat mitigated. In effect, Mr Ridley is saying: "don't worry too much about the poll tax because it is not a very important source of the london Maration." Riffish local government imanes.
It will never, for this reason, be popular.

Mr Nicholas Ridley, Environment Secretary, appears to be gradually waking up to these reform that undermines account ability by greatly reducing local ster Bridge, is guaranteed to ensure that Phendippides local to the second transfer of the s

rial claim, however, is that there is no alternative to the commu-nity charge. The absurdity of this lessen the burden on the very poor. The Government claimed credit for reducing the steepness of the tapers on the rebates and pointed out that an additional Im every other advanced industrial country for centuries. How can there be no alternative when different? Both British and international experience shows that local property taxes are perfectly feasible. Local income taxes are also a practical option: this must be so given the fact that some countries, such as Sweden, raise more in local income tax than they do in national income tax.

sticking plaster to a new tax even ernment finance can occur only before it reaches the statute at extended intervals. It is crucial book.

The Ridley concessions only ical and broadly supported. Mr underline the structural deficien-Ridley's poll tax meets neither cies of the community charge criteria even when encrusted and the folly of imposing tax lia- with relates for the poorest. MPs

Guy de Jonquières answers all the questions you were afraid to ask about the single European market Q: KXACILY what is supposed to hap-

A: That is when the European Community (EC) aims to create a single inter-nal market. By then - actually by Jan 1 1993 - it hopes to have passed 300 directives intended to remove all physical, fiscal and technical barriers to trade in goods and services between its members. Some directives will take effect before 1992, but others may not do so until later.

### Q: Surely there is already a Common Market?

A: Yes, but an incomplete one EC countries abolished tariffs on each others' exports 20 years ago. Many other barriers remain. They include customs posts, differing technical standards, closed public procurement policies which confine bidding to local suppliers and varying tax, regulatory and legal systems. These are the sorts of obstacle the EC programme is supposed to

# Q: So after 1992 everything will be harmonised and regulated by bureau-

A: No. The Community has finally stopped trying to impose extensive har-monisation and adopted a different approach. The idea now is to harmonise only the basic minimum, such as safety standards for products and prudential rules for banks. In all other respects, EC countries would have to recognise each others' standards, rules and regu-lations as equivalent to their own and allow companies to compete as freely throughout the Community as at home. The hope is that regulatory barriers

will crumble away as competition develops and countries with restrictive rules discover they are handicapping their own industries against rivals elsewhere. Apart from competition and merger policy, where the European Commission is seeking a higger role, there are no plans to centralise regula-

### Q: That all sounds fine in theory, but will it really work?

A: The EC legislative programme offers only a broad framework and leaves only a broad tramework and leaves many grey areas. Some proposals can be interpreted in many ways and it is unclear how they will be applied to practice. So lawyers, consultants and the courts could be kept busy well after 1992 making sense of it all.

In certain areas, notably financial services, where the issues are exceptionally complex and considerable differences remain between countries, governments may be unwilling to accept liberalisation unless it is pre-ceded by more extensive harmonisation than Brussels proposes. That could delay the timetable and might limit the scope of cross-frontier competition.

Beyond that, of course, it remains to be seen whether governments and compenies observe the rules once they are agreed. Some people believe govern-ments may even react to the prospect of a single market by becoming more nationalistic and by trying to shelter

### Q: Is the 1992 deadline much too ambi-

A: So far, only about 70 of the 300 planned directives have been approved by the EC Council of Ministers, which the Commission says is disappointing. On the positive side, the EC has avoided a damaging political fight over its budget and agricultural spending. It has also simplified its decision-making. since last year, many proposals need the approval of only a qualified major-ity of the Council, instead of a unani-mous vote. That makes it harder for just one or two countries to block deci-

A marathon

too far

1992 and all that

industrial pressure on the EC to dis-mantle its internal barriers. Developed economies everywhere are becoming more interdependent, capital is increasingly mobile and many todustries are being forced to look to larger markets. to survive. Within Europe, industrial integration is being accelerated by a surge of cross-frontier mergers and takeovers. Companies are also starting to talk about planning for 1992 as if they think something will really hap-

Against that, most of the toughes policy issues, such as tax and public procurement, have yet to be tackled in earnest in Brussels. Many bear directly on national sovereignty and remain subject to a unanimous vote by the Council it is also unclear whether governments have yet realised how much policy autonomy they would have to surrender to achieve true economic integration and whether they will be ready to make the necessary conces-

There is also growing economic and

### Q: Why is the European Commission so keen to harmboise value-added tax (VAT) and excise taxes?

A: It argues that, in a single market, widely differing indirect taxes would artificially distort trade. It wants countries to impose VAT and excise taxes on a uniform basis and to align their

### Q: Is that really necessary?

A: Economists are divided and many governments strongly oppose it. Britain has protested most loudly, although it would have to make only minor adjustments. It would be required to levy VAT on some zero-rated items like books and baby clothes, but the overall economic impact would be minimal and the Exchequer would gain.

Denmark and Ireland have much more reason to be alarmed. They would have to cut their very high indirect tax rates and would face a huge revenue loss. French anthorities, by contrast, say they agree with the Commission's arguments but believe its proposals don't are far enough.

JEUX SANS FRONTIÈRES

don't go far enough.

The main reason the Commission is so insistent is probably concern that governments will try to maintain different indirect taxes by keeping customs posts in place after 1992. That could torpedo hopes of a "Europe without

### Q: Will there be more brands of goods on the shelves after 1992?

A: Countries could no longer use regu-latory barriers to keep out exports from other parts of the EC. But national tastes differ - for scent and confection-ery, for instance - so sales of some products may remain regional. How ever, if the single market removes fron-tier controls and encourages deregula-tion, higger scale economies and more competition, as its backers hope, the efficiency gains should benefit the con-

There should also be much more variety in financial services such as banking, insurance and unit trusts. At present, these can only be supplied in most EC countries if they conform to local regulations and supervision, which are often highly restrictive. The idea is that, after 1992, financial services should compete freely throughout the EC. That should bring wider choice and lower charges.

### Q: So the City of London should bene-

A: In theory, yes, since London is Europe's biggest and most sophisti-cated financial centre. But there may be more competition from continental

centres, such as Paris, as they modernise and liberalise. The Stock Exchange is starting to worry that the burden of UK regulation could be a competitive handkep and wants other countries to rangolise around British rules.

The UK is also a fairly open market

and many European competitors are gearing up to attack it. But even if legal beariers fall, it may still be hard to penetrate many other EC markets, such penetrate many other EU markets, such as West Germany, because sales and distribution channels there are limited or closed to outsiders. The only way in may be through acquisition. However, until recently Europe has ranked low, compared to New York and Tokyo, in most UK institutions' international expansion priorities.

### Q: Will scheduled airline fares get

A: Much will depend on whether Euro-pean governments can agree to intro-duce more competition or whether the EC Commission takes legal action to force them to. So far, efforts to negoti-ate agreement have made disappointingly little progress and it is uncertain whether there will be any movement by

Some charter airlines and airports which earn large revenues from selling duly-free goods could face a problem after 1992, since the planned abolition of customs posts would mean an end to duty-free sales on trips inside the Com-

# Q: Many people say the French know more than anyone about 1982. Does that mean they will do best out of a single market?

A : Opinion polls show a high level of awareness of 1992 in France. This is largely because of a massive publicity and information campaign by the French Government, which wants French industry to restructure and become internationally more competi-

That does not necessarily mean French business has a head start. Indeed, the Government is making so much of 1992 precisely because it is worried that French industry has been too inward looking and slow to adjust to changes in export markets. Some in France want external barriers around the single market, suggesting doubts about their industries' ability to com-

# Q: Will we just be opening the doors to US and Japanete industrial domina-

A: That is obviously a risk. Though the US and Japan are showing growing interest in the 1992 plan, their indus-tries still seem uncertain whether it is an opportunity or a threat. If it really looks like creating stronger demand, they will obviously want to participate.
It is doubtful, though, that systematically protecting the EC's market would cally protecting the EU's market would make its industries any stronger. Some of them are weak today because they have been over-protected in the peat. US and Japanese industry can in any case always set up local factories. American companies, such as Ford and IBM, already make locally most of what they sell in Europea and a more than they sell in Europe and - more than many of their local competitors - they treat the EC as one market. Japanese manufacturers have so far been alower to invest in European facilities, but that may change

### Q: Will Europe have a common cur-rency after 1992?

A: That is not explicitly part of the plan and the practical and political obstacles remain formidable. However, many economista believe progress towards a single market will require much closer policy co-ordination and a reduction of patient and a reduction of patients are the progress of the patients of the patients are the patients and a reduction of patients are the patients and a reduction of patients are the patients are national autonomy in monetary affairs. The European Currency Unit (Ecu) may also be more widely used as a unit

The single market plan calls for the removal of remaining exchange controis and freedom of trade in financial services. If big differences persist between countries interest rates — and perhaps also tax systems — they could trigger speculative capital flows which would increase pressure on exchange rates. Some countries, such as France, want to strengthen the mechanisms of the European Monetary System. Many would also like Britain to become a full

### Q: Will a single market bring faster economic growth?

A: The Commission claims, on the basis of recent studies, that creating a single market could add Ecc 200bn (1134bn). or 5 per cent, to the BC's gross domes-tic product. However, that estimate is based largely on the costs saved by removing the barriers. Nobody knows whether businesses and markets would also be encouraged to behave more

thynamically.

In any case, a unified market on its own is probably not enough to guarantee fast growth. The Soviet Union has a wast home market, yet its economic performance is dismal. Much will depend on the street of macroscopic depend on the type of macro-economic policies the Community follows and on the role of competition policy and other measures which affect the structure

and efficiency of European economies.

The future of the single market plan is also likely to be influenced by the economic citmate in the next few years. Progress could grind to a halt if there were a deep recession in Europe or severe instability in the financial markets, causing governments and businesses to be more cautious. It is always harder to make concessions and painful adjustments when things are going badly.

TO PARIS (C.D.Q.)

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**London Departures** 

# **OBSERVER**

tee. This has nothing to do with the meeting itself, in spile of the fairly awful. US trade figures which rounded it off. It is simply which rounded it off. It is simply because the next one is in Berlin.

These migrations have happened at every other annual meeting of the IMF since it was founded. The practice is supposed to show that the IMF and the World Bank headquarters in Weshington is for communicated. Washington is for convenience and has no political significance.

Et tu Olav

The King of Norway may have deprived the City of its last

peep of the Roman amphitheatre

to be covered this week and may only be revealed again for final photographs unless the Depart-

remains for some time. They are

Moving the show to Berlin is expensive and inconvenient. The

plastic sheet.

The humidity took its toll of the fancy dress entrants. By the last three miles the gorilla and the street with the street will all be billeted in East Berlin, at something pear \$300 a night. last three miles the gorilla and cockerel were well back but the headless ghost was going strong and the groom was still carrying his effigy bride on his shoulders.

The sillier outfits were so far towards the rear of the field that the transfer conference headquarters.

Those who miss the hus will hope it was encouraging to see a clown with the serious runners - the man with the green face and hair, not far outside 2hr 30min, is to be applianced.

In Jubilee Gardens, where the competitors meet their families of the south of

It is not just a sign of the new puritanism that there is now an afterwards, there are 26 plane active official lobby inside the trees, a convenient number for active official lobby inside the assembly points using letters of IMF to hold all the meetings in the city that wight have been the alphabet. The smart runners use Z. On some letter-cards, scrib-designed for them - Washingbled messages from previous years paint a sorry picture of the ghosts of marathons past:
"Waited until 4.30pm and went
home," said one; "John Walsh,
we have gone to the pub," said another.

look an expensive way of pro-claiming what nobody believes. The US is the biggest contributor to both institutions and neither Washington barred, even if the annual meetings were held on

> The cabin which provided a view of the site was taken down for King Olav's visit and it may not, it seems, be re-erected until the archeologists move on to the third stage of the dig when Port-land House is demolished.
>
> This last stage will reveal the perimeter wall of the amphi-

> heatre and, who knows, may be hiding the clusive cine that will allow historians to establish for certain whether gladiators ever fought in Britain.
>
> The dig — about to go under Guildhall yard in its second stage

> has been woefully short on bits so far. No belt buckles, sword hilts, broaches or old sun-dals; just a few come which have, however, led to the belief that the structure was built between 70 and 140 AD and that something survived there until the late fourth century.

The discovery of the timbers of an earlier amphitheatre will, through the science of dendro chronology (study of tree rings), give the date of their felling to within 10 years. Ring patterns are repeated in trees of the same era and the already possessed knowledge of patterns in that period should make dating quite

# Good old Sextius

Dating the Guildhall remains will be a valuable addition to the picture of the rise and fall of Lon-dinium, but it will not make life easier for the Environment Department which has had its beligfull of Roman remains

Not only are there new amphi-theatre site workings at Wrozeter in Shropshire, and Frilford in Oxfordshire, there is also the Chester amphitheure which has been causing some controversy because of development proposals that would necessitate the development in listed. demolition of a Georgian listed

Developer Tony Barbet is not too impressed with the London amphitheatre. "It doesn't look much like one to me," he says, but he is impressed with his own site as a tourist attraction similar to that of the Jorvik Viking site in York.

He even has a hero to rival Eric Bloodsze at York. He is Sextius Marcianus, a centurion who erected a shrine to the goddess

Barbet wants to reconstruct part of the arena for shows and displays of square bashing by the Ermine Street Guard, a re-enactment society based on the 20th Legion. A public inquiry into his plans was held last November and Barbet is still awaiting its

The London amphitheatre disgers, meanwhile, are to take a breather after working flat out since the discovery was confirmed. Nick Bateman, in charge of the site, explained that the pressure was of their own mak-ing since the team had a further 15 sites to investigate in London and only a limited time to get through them.

### Good excuse

MA country vicar demanded of an aged parishoner: "How is it that I haven't seen you at church lately?" After profound thought, the aged villager replied: "I aim't been."

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A MOWLEM ENTERPRISE

# A Modest Proposal for Ending the Bear Market

By David Hale

IT IS TIME for the Beagan into de facto Republican political Administration to consider a territorial solution to America's problems of budget deficits, stock market volatility and growing public alarm about a foreign takeover of the US economy.

In the Middle Ages, it was not uncommon for financially distressed princes to swap parcels of their kingdoms for cash. In the American indian chiefs tried to keep their braves in "firewater"

Now the US has reached a his-torical watershed in which real estate could again become an instrument of economic diplo-macy. Ronald Reagan should macy. Ronaid Reagan should attempt to secure a place in history as the first President to deliver a three-term consumption boom by auctioning off a chunk of American territory large emough to finance another tribion (million million) dollars of

budget deficits and trade deficits.
With the dollar in unrelenting decline, Wall Street could probably finance the trade deficit by selling hundreds of US companies to foreign bargain humers, but the American people are reinc-tant to entrust such an important national responsibility to invest-ment bankers.

The October stock market crash has reduced the public's confidence that Wall Street will sell the nation's assets at a price high enough to sustain current levels of consumption through the 1990s. As more US companies go on the auction block, the man in the street is also starting to wonder whether he really wants his next boss speaking to him in German, Japanese or Australian. Treasury Secretary James Baker long ago recognised the dangers of relying on private intermediaries to finance the country's big external deficits. During the past year he has taken out balance of payments insurance by persuading foreign central banks to suppress an upsurge of American interest rates by purchasing nearly

But even Mr Baker's strategy f turning foreign central banks

into de facto Republican political action committees carries risks.

There is growing criticism in the Japanese and Taiwanese parliaments of the high cost of supporting the American dollar. While no one is yet calling George Bush the Manchurian candidate of 1988, the media could label him thus by arguing that Asiam central banks have been proposing un the US econheen propping up the US econ-omy with large doses of financial valium to prevent the election of a Democratic candidate preaching economic nationalism.

to the Republican cause, it is competent at managing a stock essential that the White House obtain permanent financing for the country's external deficits by negotiating a real estate deal with Japan large enough to make even Mr Donald Trump envious.

What real estate should the White House sell? The American also want investors to make

White House sell? The American people would never permit a for-eign creditor to take possession of territory on the North American mainland, so Mr. Reagan will probably have to sell the Japa-nese an island. As Mr Bush will

First, the price would be high. Hawaii's gross state product is \$15bn compared to a gross island product of more than \$30hn for. Manhattan, On an American price/earnings ratio of 10, Hawaii would fetch a price of \$160bm or 12 months of trade deficits, while Manhattan would fetch \$300bn.

The price differential would be even more compelling if the up.

transfer of sovereignty permitted the US government to sell Manhattan at Japanese p/e ratios of life? As part of Greater hip-

current Tokyo p/e multiples, Manhattan would fetch a price of nearly \$2 trillion, or most of the increase in the national debt Administration. Hawati would barely fetch \$1 trillion, or merely the national debt which was accumulated during the 200 years

the sale of Manhattan would bring the New York Stock Exchange under the official pro-tection of the Japanese Ministry As such accusations could of Finance. As was vividly dem-compel the Federal Election Com-mission to restrict the size of future central bank contributions uses bureaucrats are far more nese bureaucrats are far more

money. They pursue a mixture of returned to agricultural use, policies blending Confucianism causing apartments to shrink in and capitalism designed to keep size and sky-rocket in price.

Tokyo share prices in a perpetual bull market. Capital gains are tax also object to the creation of a free for retail investors. Short ness an island. As Mr Bush will seed a lot of cash to honour his selling is illegal. The supply of selling is restricted. Four brokers could bring a price high enough to make it credible. Tokyo's trading volume. Two high enough to make it credible that an offered a choice, the Japanese would dearly love to buy Hawaii. It would be in the national interest, however, for the White the Government is flexible about them Manhattan its accounting rules to permit them to hide the had news.

The supply of teamwork and the revival of troubled companies in place of one which gives large reward to ego tistical financiers for ripping firms apart. It would take time as well for Manhattan trend-setters in economic thought to discard the Government is flexible about the Government is flexible about them with ones bearing them to hide the had news.

But these lifestyle adjustments it would be worth far the m to hide the had news.

more to the US economy under

As the ridiculous over-value would ultimately seem trivial
Japanese control than under its tion of Nippon Telephone and compared to the economic bene-Telegraph shares testifies, fits Most Wall Street brokerage Japan's co-operative system of houses would offer lifetime stock market management is a employment. Yen-rich Manhatselifhililling parody of Western tamies would be able to go to the rational expectations theory; North American continent for investors bid up the shares of cheap vacations every weekend, politically favoured sectors On the golf courses of New Jerbecause they believe other investors will purchase them in expectation of the Government using urban professional". moral sussion to ensure they go

up.

How would a Japanese take-over bid affect Manhattan's way



nomic policy establishment is dominated by University of Chi-cago ideologues who remain wed-ded to stavistic Anglo-Saxon thewould come under the control of the Japanese Ministry of Agricul-ture. If they chose to run it the same way they manage Japan's, the island would have to become self-sufficient in the production of beef, rice and oranges. As with Tokyo itself, a large chunk of Manhattan would have to be returned to agricultural use. ories about the beneficence of free markets. The best hope for American share prices is there fore a joint venture in stock market levitation comparable to those which many US companies have employed to gain a better understanding of Japanese manu-

also object to the creation of a financial system emphasising teamwork and the revival of trou-Just as Hong Kong and China have set a precedent in political relations by introducing the con-cept of "one nation, two eco-nomic systems," so the US and Japan could break new ground in economic co-operation by promo-tive the concept of "its pretions." ting the concept of "two nations, one stock market."

In 1988, the American people will have to make a historic choice between fiscal austerity and selling another trillion dol-lars of national assets to foreign bargain hunters. As in most economic controversies, price could make an important difference to the outcome. It is time to get America out of the bargain be ment, restore the people's faith in deficit finance and eliminate populist fears of foreign bogeymen by raising the flag of the world's eatest creditor power over There is no theoretical reason ver Manhattan and continuing why the New York stock market could not recover without turn-

the sale of America at Japanese price/earnings multiples. The author is chief economist of

Roderick Oram profiles the man called in to rescue First RepublicBank of Dallas

# Casey leads the cavalry charge

IT IS HARD to tell that Albert Casey has only been a Texan for the past 10 or so of his 68 years Like many immigrants to the Lone Star state, he has just as much of the effusive good of boy style as the native born.

He has taken on the job of steering First RepublicBank of Dallas through what could be the

Moments after the bank fore-cast a first quarter loss of \$1.5bm, US record for domestic bank operations, he bounced up to the podium at First Republic's headquarters to introduce himself to a ocal press contingent stunned by the huge scale of the state's real

riggest bank rescue in US his-

The first quarter loss has been caused by a \$1.5hm addition to reserves, almost all for bad real estate loans. While economic trends are showing some improvement, no one knows the true value of financial institutions' huge portfolios of fore-closed properties. First Republic has at least built in a wide margin for error with a provision three times larger than analysis

These uncertainties were not in evidence at the press confer. in evidence at the press confer-ence. Sounding as though he had not a care in the world. Mr Casey

front of a mural of a scene from pioneer days — had the three ingredients needed to bring its financial sector back from the brink of ruin: "Land, people and water . . . We've got the kind of people and the spirit that is going

to lift this group up."

Skirting questions about the fourth ingredient — federal government aid which could run to billions of dollars — he said it would be some time before a recovery plan would be drawn

With no details to feed the him-gry questioners, he tried to quip press conference. Are you an banks Management of banks an interim chief executive? "At my directors of banks run banks."

at the back of the room. The jour- many times." Had he any experi-



Clarke, Comptroller of the Cur-rency. He had come down from Washington determined to install a new chairman and chief execu-

As it happened, the incumbent, Mr Gerald Fronterhouse, 51, jumped before he was pushed. As chairman for less than two years, he was the architect of last year's disastrous takeover by Republic of Inter-First, its equally troubled told the press: "For goodness cross-town rival Economies from sake, get a few smiles going. I the merger were supposed to stown rival Economies from never saw such a gloomy group. allow First Republic to earn its This is all good news." way out of the deep hole, but a Texas, he said – standing in further steep deterioration in the hank into the arms of federal regulators last month

> of the quietly spoken, dry academic type, patiently answered questions for a few moments before he realised he had inadvertently stranded his chosen new chairman at the podium. He politely broke off and joined Mr Casey at the microphone.

drew the attention, although he took every opportunity to turn the spotlight back to Mr Casey. Government rescuers "don't run banks. Management of banks and

ge you're interim anyway."

Within moments he was Mr Casey readily admitted that playing over rows of empty he knew banks better from the them, but Mr Clarke, a real chairs to the television cameras outside. "I've been a borrower Texan who knows about running

, I would say none particu larly." This may have been over modest as he was a director of RepublicBank from 1979 to 1981. His selection has, however, an encouraging precedent in John Swearingen who took over Continental Illinois during its federal ball-out in 1984. A forceful personality and stature as the retired chairman of a leading local company, Standard Oil of Indiana, were his main qualifica-

When Mr Casey moved his company, American Airlines, to Dallas from New York in 1978, he was quickly embraced by the local business elite. In the seven years before his retirement American expanded rapidly creating tens of thousands of job and helping to make a success of Dallas-Fort Worth airport.

tions for reviving the Chicago

American adapted more suc-cessfully than any other big airline to deregulation. It was a far cry from the company he had joined as chief executive in 1974. Reeling from losses. American's morale had been shattered by a bribery scandal involving its pre-

A hard-driving, avid poker player who has suffered four liantly motivates his employee Boston born and Harvard educated, he worked in railway and ing American Airlines. After his real estate market drove the 1985 retirement he served as an interim US Postmaster General. His government service was spoilt, however, by questions arising from the award of a large order of postal sorting equipment to a company in the Dallas area. Mr Casey will be well sup-ported in his new endeavour by some old Dallas friends, who are joining him on the executive committee of First Republic's board, another move orchestrated

by Mr Clarke.
They include James Chambers, chairman of the Dallas Times Herald, Robert Crandall, chair-man of AMR, parent of American retired chairman of Texas Instru-

banks, will be only a phone call

### The case forin the little and the Crown

Sir, John Lloyd's article (Lombard, April 14) contains some good history, but some faulty current analysis. Prince Charles is not "seen as the figurehead of the alternative which the Prime Minister has said does not exist." Nor is Prince Charles on a "royal Scheme"; he is far beyond that.

For the past ten years he has been visiting, among many other of his interests, managed workshops, inner cities and enterpris agencies in the areas of high unemployment and deprivation. To start with he was learning

To start with he was learning, now he is encouraging and steering natural energy, enterprise and action to benefit people, above all young people, who are disadvantaged or unemployed.

One day he must expect to be King; not, I am sure, like the young Richard II (I will be your leader), nor like any other British economies. He will not then have

**EVICES TO** 

S. BRUSSE

STERDAM

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seater), nor his any other british sovereign. He will not then have the time for his present exhausting schedule.

At what precise level he will reconcile his "efficient" with his "dignified" function is unforcese-

It would, however, be totally misreading his character to assume that he would abandon his present interests and mount what John Lloyd calls a "pyra-mid whose snobbery, jobbery and frippery is the envy of the idle rich." More likely he would con-tinue to stir and stimulate the intelligence of us Charles Villiers, nce of us all.

### Not an uplifting experience

Sir, Your interesting article on Gatwick and Victoria (Survey, March 22) brings to mind two baf-fling obstacles on this journey. At Gatwick, why are we obliged to hand over our luggage to porters for the one-minute trip down the short escalator to the

take trolleys to the station plat-form, as in Geneva, but it stands idle. Why was it built? At Victoria, why are taxis no longer allowed to pull up to the station pavement where trolleys can be taken to them, as they

were for years? Most people's luggage cannot may spend several thousand easily be carried by hand across pounds on shopping, but I have the traffic to the island, where yet to get the full amount of VAT half the taxis arrive on the wrong side anyway. These annoyances entitled. First, very few shops do not make a favourable impressive a copy of the claim form or sion on arriving travellers. R. J. B. Rossborough, 25 Avenue Krien.

### STREET STREET STREET STREET STREET STREET STREET STREET STREET Letters to the Editor

### A safe haven for nuclear waste?

From Mr Norman Worley .... They also have facilities for fill-Sir, The plans for decommissioning nuclear power stations inert gas (for example, nitrogen) after their useful generating life which could, ideally, be at lower is over remain uncertain with the proposed privatisation of the electricity industry. However, over the next 10-15 years, most of the "Magnox" reactors will no longer be generating power.

which could, meanly, be an awar is over than atmospheric, moniproposed privatisation levels, both in the plant and its surroundings.

Often, the plants also have "ponds", at present employed for storage of irradiated fuel. These

longer be generating power. storage of irradiated fuel. These The pressure systems of these could, again, he used for storing reactors seem to have considerable advantages as possible repositories of medium and perhaps, highly active waste. Shield-appears of safe operation and these reactor plants whether these reactor plants are adequate to capacity for such appear to present potentially proved to be effective over many acceptable storage facilities.

Norman Worley,

reactors have full facilities for Deputy Chairman, reactors have full facilities for Deputy Chairman, motalling and if necessary. Watt Committee on Energy. installing and, if necessary, removing, waste caused in sealed vessels using shielded machines. Savoy Hill House, Loudon WC2

# The pitfalls of targeting

the main point of integrating the tax and benefits systems, which is to render take up of benefits tomatic so that such terms as

From Ms Josephine Hayes

Sir, Your editorial (The pitfalls of targeting. April 13) was a
perceptive discussion of the For there is no rational distincdrawbacks of targeting social
to between the two parts of the
process by which grovery meant

drawbacks of targeting social security benefits.

However, it understated the matvoidable conclusion that no realistic alternative exists because adequate universal benefits cannot be funded. It also exaggerated the problem of means-testing (more neutrally called income-relation) of benefits.

For useas in the two parts of the pay.

Hr only the matter were given takes from the better-off so as to some thoughtin good time, the "capital" could be kept below the "capital" could be kept below the disincentive effect of withter that the former SDP-Liberal to take the disincentive effect of withter than the former SDP-Liberal Alliance working party on taxable 25,000 capital and there can be no target for those who avoid the limit.

Edwin Whiting,

most that integration can do is "stigma" and "prying" are no make it easier to eliminate the

secretary, favoured integration.

Nothing can eliminate the disincentive effect of withdrawing incentive effect of withdrawing as income rises. The English

Sir, I sm writing to complain purchase about the way inadequate organisation and management of the Retail Export Scheme," whereby those not resident in the UK may claim hack VAT on purchases stample. claim back VAT on purchases made in the UK. Once a year I visit the UK and

which I claim and to which I am

Second, when one has a lot of purchases and Heathrow is crowded, the customs officers often refuse to look at all the purchases and therefore will not stamp the forms. In Japan, for example, it costs the equivalent of 232 for each form to be certified, which is the equivalent of over 1300 of purchases per form just to break even.

On too of all that there is the cash at the aircont.

shop's "administration charge", an arbitrary sum ranging from nothing to £10. Lastly, there is a shopping, it is a shame that this three month time period in which to make a claim. Often the farms, taste. any way to trace the claim; many "get lost" in the post — though I to make a claim. Often use names wonder if the funds are not get sent to and fro thanks to some clerical error and the time limit is passed.

worst effects and anomalies within the system, though that

ucrats, But it would be dif-

ing Wall Street over to Ja; bureaucrais. But it would

But these lifestyle adjustn

But if, as your editorial accepts, targeting is inevitable, the only questions are how generous benefits should be and how steep withdrawal rates should be The Government is too interested in cutting costs. The real not that they are targeted but

that not enough money is being spent on them. The poor are not the right place to make savings. Josephine Hayes,

Sir, May I add a little to your ader, The pitfalls of targeting

The £6,000 capital limit can be avoided by any well-educated or enterprising person. The "capital" can be put into a trust, into a Swiss Bank, be given over to relatives (and given back when needed), used to buy a car, or hidden under the floor or in a locked box where no questions

Those with unit trusts and shares can keep their total low; some may use nominee shares. Many ways are known to dis-

guise the true owner. But the elderly widow or solitary person with little help may find that the capital limit has been broken, perhaps years after, and there will be an impossible

VAT clawback has its drawbacks for non-residents

On top of all that there is the the cash at the airport.

hop's "administration charge". After spending a lot of money

Chris Earnsbaw 2-27-8 Mintani Senzaku

More and more plastic is being used in cars these days. But plastic rubbing against plastic gives the same squeaking sound that mice produce.

To solve this problem, silicone oil was added to the plastics. But that had an couldn't achieve deep, bright colours.

caused a dull mat layer. At DSM, one of no problems. And that irritating squeak we found the ideal solution. Our researchers developed a special plastic which met all the requirements.

It can be given any colour - exactly. find more peace. an extremely long life, and can stand up to The oil came to the surface and heat. Welding, painting, and gluing offer if we don't have a solution, we find one.

Europe's Targest chemical companies, "for that's what it was all about - simply and

So, although you will find more and more plastic in your car, you will now also







# **FINANCIAL TIMES**

Monday April 18 1988



Philip Stephens finds that finance ministers are just as nervous as last week's markets

# Foreboding beneath the IMF relief

SIGHS OF relief echoed around the Washington beadquarters of the International Monetary Fund on Friday as central banks managed to restore an uneasy calm to financial markets. Just below the surface it was not difficult to etect an equal sense of forebod-

Confident assertions that the leading industrial nations had underlined the strength of their co-operation by again supporting the dollar barely masked concern over how long the markets will be impressed. Behind the bravado, finance ministers and cen-tral bankers of the Group of Seven are just as nervous as the

In the short term, the central banks, including the US Federal Reserve, seem ready to maintain a high profile to counter any renewed slide in the dollar's value and to reassure nervous investors on Wall Street

Tactics may dictate that they do not intervene every time the US currency dips, but senior officials insist that they understand that the credibility of their latest commitment to strengthened cooperation cannot be thrown away lightly. Six months on from October's

stock markets' crash, the banks need to dispel images of 1929 and 1930 when a further slump in equity prices six months after the initial fall heralded the onset of the Great Depression.

Governments have some reason for confidence that Thursson for confidence that Thursday's 100-point fall on Wall Street in response to the publication of worse-than-expected US trade figures does not signal that the pattern of 1930 is about to be repeated. Monetary policies have been loosened not tightened and there is no sign yet of a lurch into protectionism.

Most economists also share the official view that the rise in the

official view that the rise in the US trade deficit to \$13.8bn in Feb-



tion. There is no reason to believe that the underlying improvement seen in the coun-try's trade position over the past few months is about to be

From another perspective, however, the February figure should not have been suprising. It underlined the fact that the erosion of the huge US deficit and the parallel surpluses in the state of the surpluses in the surpluses in the state of the surpluses in the state of the stat Japan, West Germany will be a long and painful process. The IMF's latest short-term

forecasts suggest that an earlier rapid improvement in the US fig-ures equally had overstated the pace of adjustment. The rise in the deficit in February simply cancelled that out.

There is little doubt of the consensus among the G-7 that their individual as well as mutual interests coincide in maintaining



election looming, the premium on stability in Washington grows by the day. US Treasury officials who in the past had little hesita-tion in launching flerce attacks on Japan and West Germany have gone out of their way to praise the efforts of the Tokyo and Bonn governments to stimu-late their economies.

The US seems to have realised that a further significant fall in the value of the dollar now presents as many risks as opportuni-ties. The precise interaction of foreign exchange and stock markets is far from self-evident, but a further dollar fall would carry a risk of forcing interest rates higher and sending share prices tumbling.

Neither Washington nor its It is also far from obvious that a present the result of the result

that on current trends the the currency.

in the markets.

In those circumstances supporting the dollar may need a lot more than the odd foray by central banks. And despite the bravado surrounding last week's concerted action there is little enthusiasm in Europe for large-scale, prolonged intervention. scale, prolonged intervention. Dollar purchases on the scale seen in 1987 are not regarded as

Equally, Japan and West Ger many made it clear that they se little if any scope to support the dollar through lowering their interest rates. Both are relatively sanguine about inflation prospects for 1988 but still see a risk of price pressures building up

The obvious alternative rise in the US discount rate - was barely mentioned. Both Mr Nigel Lawson, Britain's Chan-Mr Niget Lawson, Sanain's Chan-cellor of the Exchequer, and Mr Gerhard Stoltenberg, West Ger-many's Finance Minister, did indicate that they believed the US would raise rates if the crunch came.

But Mr James Baker, the US Treasury Secretary, and Mr Alan Greenspan, chairman of the Fed, were conspicuously silent on the subject. Higher borrowing costs

The Fund's estimate of a partners, however, can be confident that financial markets will a partners however, can be confident that financial markets will dollar through raising interest rates would be well-received on while further substantive policy gradual improvement in the monthly figures in coming months.

Neither Washington nor its a preemptive move to support the dollar through raising interest rates would be well-received on Wall Street. As one European central banker put it, any sharp fall in the dollar is likely to hit until after the election. until after the election.

The IMF projections indicate

US share prices but so too would a rise in interest rates to support

individual as well as mutual improvement in the US trade interests coincide in maintaining position will grind to a halt some best hope for Washington and its calm on the markets as the process edges along.

With November's Presidential \$1,000bn to its overseas creditors the February ones were bad.

Mita disclosed that he himself interim findings of the Commu-had been a target. Interim findings of the Commu-nity's Economic Policy Commit-tee of experts from all the memappeared in 1984, claimed respon-sibility for the 1986 killing of Mr provide encouragement for the subinty for the 1986 killing of Mr
Lando Contl., a former mayor of
Florence, and the 1985 murder of
Professor Rzio Tarantelli, a Rome
academic. It was also disclosed
yesterday that the Christian
Democrats have received threats
from the Red Brigades in recent
weeks.

Mr Ruffilli, who was first

ward by Lord Cockfield, Commisthe committee says it has not had time to digest the conclusions of the recent important study by financial implications of bringing down trade barriers.

# Hijackers renew call for release of Arab extremists

THE hijackers holding 31 hos-tages abourd a Kuwaiti Airlines jumbo jet at Algiers airport, yes-terday repeated their call for the release of 17 Arab extremists

Their call came as negotiations for the release of the hostages between the hijackers and Algerian officials remained dead-

It was one of a series of appeals made since the airliner landed in Algiers early last Wednesday. The hostage said that "the picture for all of us will be black" if the hijackers demand for the freedom of the prisoners was not

The hostage, identified as Mr Awad Doukhi, said that he and his fellow captives were in good health. He was asked to repeat

his messages by Algerians in a control car on the runway. Shortly afterwards a mediator was seen entering the Boeing was seen entering the Boeing once more. But there was no sign of a breakthrough in the long trial of strength which started with the forcible diversion of the airliner to Masshad in northern Iran shortly after its take-off on a flight from Bangkok to Kuwait on Awril 5

on April 5. Kuwait has been adamant in Kuwait has been adament in refusing to contemplate the release of the 17 prisoners convicted for the car-bomb attacks on the US and French embassies in 1983, or to allow the airliner to leave Algiers. It is believed to have fuel aboard for as much as four hours' flying time.

On Saturday, in a statement in Arabic to three reporters sum-

Arabic to three reporters sum-moned to the aircraft door, the hijackers, who are believed to be

The dilemma for the Algerian Government is increasingly land in the belief that a deal for the release of the remaining hos-tages had been reached as a result of mediation by the Pales-tine Liberation Organisation in tine Liberation Organisation in Larnaca, the jumbo's last stopping point before coming to Algers. Any temptation on Algeria's part to allow the airliner to fly on would be fiercely resisted not just by the Gulf states but also by Western nations, which have been urging Precident Chadle not a make President Chadli not to make concessions to terrorists.

front runners to become one of the two British nominated members of the European Commis-

If chosen, he would replace Lord Cockfield from next January. Lord Cockfield is unlikely to be responsed by the UK Government despite his wish to con-

He has annoyed ministers in London by his drive to secure VAT harmonisation rates.

Lord Jenkin, when Mr Patrick nkin, was a former Conserva-Jenkin, was a former Conserva-tive Environment Secretary and served in the Cabinet between One senior British minister

commented that reappointing Lord Cockfield, who is 72 this year, would "smack too much of the White House." (President Reagan began his second-term of office when in his mid-70s.) Mrs Margaret Thatcher, the Prime Minsiter, and other senior ministers are discussing a possi-

ble shortlist, although an announcement does not have to be made until late summer. From past practice one nomi-nation for the four-year term is made by the Prime Minister and

one by the opposition leader. However, if Lord Cockfield is

not reappointed it will be a key objective of the Government to nominate someone with a strong chance of taking over his portfoTHE LEX COLUMN

# Out of danger, but still critical

The air had begun to look a little thin last week as the US share price balloon slowly circled to its highest level since the October crash. But when it hit one of the nastiest air pockets for a long time it nevertheless came as a terrible surprise. A near 5 per terrible surprise. A near 5 per cent fall in US share prices in a single day is a big number, especially when it removes well over half of this year's gain in the Dow Jones Industrial average and it has forced some most unlikely people to begin dusting off their historical charts.

Wall Street's recent behaviour has the smell of a bear market about it. It is often said that in this type of market, shares spend 90 per cent of their time edging higher, and the rest of the time falling — and last week fitted into this framework nicely. If a bear market is defined as a fall of more than a fifth in the S&P 500. bear market is defined as a fall of more than a fifth in the SaP 500, then the last six months certainly qualify. The index started the year 27 per cent below last summer's peak and, if the dividend stripping games of Japanese insurance companies are hetted out, underlying trading volumes in recent months remain pitifully low — another symptom, of a imports in the latest trade figures can be interpreted favourably, at one level at least, as a sign that low – another symptom of a bear market. The question still facing Wall Street is whether it has just experienced the shortest and sharpest bear market in history, or whether the market will retest last year's lows of 1,738 on the Dow and 224 county of the latest trade figures can be interpreted favourably, at one level at least, as a sign that the US may soon recemenge as a lower car exporter.

Foreign capital has lower, it is easy to receive the Dow and 224 county for the latest trade figures can be interpreted favourably, at one level at least, as a sign that the US may soon recemenge as a lower car exporter.

However, it is easy to receive the Dow and 224 county for the latest trade figures can be interpreted favourably, at one level at least, as a sign that the US may soon recemenge as a level at least, as a sign that the US may soon recemence as a level at least, as a sign that the US may soon recemence as a level at least, as a sign that the US may soon recemence as a level at least, as a sign that the US may soon recemence as a level at least, as a sign that the US may soon recemence as a level at least, as a sign that the US may soon recemence as a level at least, as a sign that the US may soon recemence as a level at least, as a sign that the US may soon recemence as a level at least, as a sign that the US may soon recemence as a level at least, as a sign that the US may soon recemence as a level at least, as a sign that the US may soon recemence as a level at least, as a sign that the US may soon recemence as a level at least, as a sign that the US may soon recemence as a level at least, as a sign that the US may soon recemence as a level at least trade figures. re-test last year's lows of 1,738 on the Dow and 224 on the S&P 500. At this stage the jury is pretty evenly divided.

### Profit growth

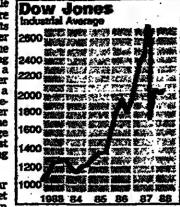
eight in number, said that they wanied to leave Algeria to "liquidate our account with Kuwait elsewhere".

On Saturday night both the Emir of Kuwait, Sheikh Jaber al. Almad al-Sabah, and King Fahld of Sandi Arabia telephoned President Chadli Bendiedid. The substantian of saud farabia telephoned President Chadli Bendiedid. The substantian state of the conversation was not disclosed but observers in Algiers believe both heads of state must have asked the Alger.

Yesterday afternoon the number of armed security men at the airport had increased substantial confirmation of any new development.

The dilemma for the Algerian

The dilem



underlying improvement in the massive trade deficit. There is plenty of anecdotal evidence that the US economy is becoming more competitive. One popular recent TV advertisement, for recently notes that the use of a recent TV anvertisement, for example, notes that the price of a new Mercedes is the same as the cost of two Cadillacz plus a chauffeur for a year. Meanwhile, the strength of US machinery imports in the latest trade figures can be interpreted farmurably at

economy and the stock market. Whereas some economists believe that the US trade deficit could disappear by 1991/92, there are others who believe that this is wildly optimistic, and that the US

lower oil prices and the wealth scale of the Texas banking crisis destruction effect of the October — which is beginning to look far crash have curbed inflationary more serious than the run on expectations.

Continental Illinois in 1984 — the Fed only has limited room for Despite last week's terrible US manoeuvre. This partly explains trade figures there are signs nevthe intense interest of the financerity as the value of the dollar over the ings of the health of the US econsecute relast three years is leading to an omy. As the reaction to last

week's trade figures demon strated, investors have a very short time frame these days, as

FII

all is well.

To be fair, the risks facing the To be fair, the risks facing the US financial markets have not changed much over the last few months. Nevertheless, it is hard to argue that US equities are particularly cheap by historical standards. The prospective price sernings multiple of 11 on the S&P 500 is marginally higher than the 10.6 average for the last decade, and a 2½ per cent yield decade, and a 3½ per cent yield compares with an average 4.8 per cent for the same period.

It is sometimes forgotten that

intil now the average bear mar-ket in the US lasted for 19 months and yields rose on aver-age above 6 per cent before share prices turned round. Whilst few are predicting such a gloomy out-tive time there are saveral turn this time, there are several technical factors which make it most unlikely that US share prices will regain their 1987 peaks for a considerable time.

The gyrations in the stock mar-ket have forced institutional and private investors onto the side-lines, and they are unlikely to return as significant buyers until they can see signs of compelling value in equities. Until then the biggest buyer of stocks on Wall Street is likely to remain the cor-porate sector, and the size of the porate sector, and the size of the latter's appetite is critical. According to Salomon Brothers, net equity in the US shrank by 390hn last year, and it expects it to fall by another \$75bn in the current year as corporations buy back their stock.

In short, Wall Street shares the problem of the US economy as s whole. It needs to re-establish confidence in itself, and it needs foreign capital. The first is unlikely to be restored as long as share prices can swing as vio-lently as they did last week, and the second requires high and secure returns. It could be a long

# SE OH I Introducing Gartmore Pensions Strategy

# Italy fears return of political killings

Continued from Page 1 making off with Libn (\$800,000). A leader of this faction was

arrested last year in Rome, near Mr De Mita's home, and Mr De

Mr Ruffilli, who was first elected to the Senate in 1963, had served on the Constitutional Affairs committee and as a member of the Commission of Inquiry into the P-2 Masonic Lodge. He was a personal friend of Mr De Mita's, as well as an adviser.

in Naples, police said they had identified two further suspects who had formed a three-person commando team responsible for the car bomb attack last Thursday night on a US military club, which left one American and four In addition to Junzo Okudaira

the Red Army Faction terrorist who was originally named, police say logistical support was pro-vided by Fusako Shinegobu, the so-called "queen" of the Red Army Faction, and by an as-yet-unidentified man of Middle East-Responsibility for the Naples

bombing, which came on the sec-ond anniversary of the US bombing of Libya, was claimed in both Rome and Beirut by an organisa-tion calling itself the Jihad Bri-

like the first, was held in a "hunker-courtroom" inside Palermo's maximum security prison, saw the participation of Tomaso Busthe participation of Tomaso Busresponsibility for the hijacking involved.

responsibility for the hijacking involved.

responsibility for the hijacking involved.

The apparent ease with which heard about the events in Tunts on the radio.

**WORLD WEATHER** 

# EC's plans to harmonise VAT and excise duties criticised

member nations.

The conclusions - which are . However, final judgment on

SHARP CRITICISMS of the European Commission's plans to harpart of the Community's campanise rates of value added tax paign for a unified internal manage of the continue to argue that there is no going back on the plan to approximate excise duties are contained ket by 1992, but that many of the in a new report to be presented in other options considered fall and excise duties as such.

Also, the findings will not German Government, In its

sioner responsible for the inter-nal market, are reserved because pean Community, it aims to make significant progress of VAT harmonisation at an infor mal meeting of economics and the Italian economist Mr Paolo finance ministers next month Cecchini on the economic and and, with the proposal on liberal-financial implications of bringing ising capital movements, hopes to reach agreement at the Han-over summit in June. The Economic Policy Commit-tee findings are not likely to Single European market, Page 18

# Worst day on the West Bank follows Abu Jihad killing

Continued from Page 1

"This operation (the killing of Abu Jihad) will strengthen our will and our determination towards our goal to achieve an independent state in Palestine,"
Mr Arafat said.

Arab leaders, including such Arab leaders, including such moderates as President Hosni Mubarak of Egypt, have also expressed outrage over the killing of Abu Jihad who was a popular figure across the spectrum of regional politics. His death is a further setback for US-sponsored peace efforts, and will add to radical domestic pressures on Arab moderates.

The PLO leader, who was effectively the organisation's military Rome and Beirut by an Organisation of State and Series of the Jihad Brigades.

Of A court in Palermo on Saturday convicted 53 of 79 suspected Mañosi in the second "maxi-trial" of members of the Sicilian Cosa of the Sici after his bodyguards and a gar-

Fatah, the mainstream PLO faction led by Mr Arafat, claimed

near the town of Karameh, scene of the famous 1968 Palestinian knowledge of an event most battle against the Israelis in Israelis assume was the work of which Abu Jihad himself was the Mossad, Prime Minister Yitzhak Shamir said he had first

Negev desert. Israel is also likely out their mission has led to a to have held Abu Jihad responsitively of PLO security arrange-ble for other guerrilla incursions ments in Tunis, the organisarecently across its northern bor-der. PLO official said Tunisia had Abu Jihad, 52, was most offered additional protection. The directly responsible among PLO Tunisian authorities are continuleaders for planning and directing investigations into how a reling resistance in the Occupied atively large group of peo-Territories. This would have pro-vided another motive for the according to some accounts Israelis, troubled by four mostiss of Palestinian riots, to assassi-country.

Mr Arafat, who arrived in the news of the death of Abu Tunis from Saudi Arabia early Jihad – a figure always near the yesterday, was conferring with top of the country's "hate list" fellow leaders of the guerrilla — in predictable fashion. While organisation and offering his conthe left remained silent, right-dolences to Abu Jihad's family, wing ministers such as Mr Yosef Radical Palestinian leaders have Shapira and Mr Yigael Hurvitz welcomed the news unreservedly. "It was a pity his death did not come sooner", said Mr Shapira of the National Religious Party.

in cement, soft drinks, hotels, textiles, car parts, and petrochemicals. This month, the Government announced it was selling a further 51 companies, and closing another 42, including envisaged the closure of Aeromore steel mills. The sales are to include major seafood, sugar and vegetable oil processing chains, and some significant engineering companies.

Aeromenico late last week filed for bankruptcy in the face of a ground staff strike against the sell-off of 13 aucraft from its 42-jet fiest. The original shock plan envisaged the closure of Aeromenico, but this was rejected because it would leave 42 cities without air connections.

The two airlines now face a major rationalisation

for the sale is \$850m, which if This does not include the now realised, would not more than the likely dismemberment of Aero-

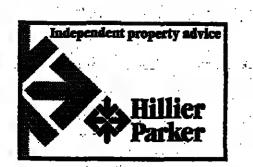
# Mexico reduces its deficit

Continued from Page 1

inherited had been sold, mainly in cement, soft drinks, hotels,

de la Madrid Government's entire mexico, the national airline, or privatisation programme so far. the sale of the Government's To this year, 112 state compa-majority stake in Mexicana de-nies of the 1,150 this Government Aviacion, the second flag carrier.

# UK set to replace Cockfield LORD JENKIN is among the



# SECTION II - COMPANIES AND MARKETS

# **FINANCIAL TIMES**

Monday April 18 1988



INTERNATIONAL BONDS

# Eurodollar prospects clouded by US trade figures

Dollar Bond Yields (5 year majurates)

LAST THURSDAY'S US trade statistics, which confounded predictions and triggered another period of distress for the dollar and US Treasury bonds, have inevitably called into question—

This is clear from the US Treasury and the property of yet again - the prospects for the Eurodollar bond market.

Investors agonised over whether to drimp or large dependence of the large deposition of the large depo

last week, ahead of the Washing-ton Group of Seven meeting and shown surp the trade figures, made Bankers to the light Trust's \$350m deal for the Euro-ket's woes. minimity look plucky, to

edly different from the calm, warn. Since the crash, invento-even bullish climate into which Merrill Lynch launched a \$350m remained extremely low. deal for Sweden in January.

However, while the Sweden are loath to carry short positions deal had e 10-year maturity, last week's EC issue has e mere 2%-year life. This was cited by syndinever get them back," said one cate managers as the key to its

This is clear from the US Trea-sury market, where there has been acute volatility at the lon-

the Eurodollar market, which has shown surprising resilience lately to the light of the Treasury mar-

The triple-A name of the borrower also ensured extremely ty the least. due more to technical factors good demand from European cen-Market conditions were mark than to fundamentals, dealers tral banks, which always have room in their portfolios for sover-

room in their portains for sovereign names.

The deal was trading at a discount of 1 late on Friday, still
within its total 1% fees.

So the message for syndicate
managers contemplating a fixedrate Eurodollar bond launch

Whether any new issue teams will feel brave enough to contem-plate doing so this week is a most point.

Until the foreign exchange markets recover from their latest turn and investors believe some kind of credible trading floor for the dollar has been established. the sector seems likely to lan-guish.

couponed currencies.

Just before Easter, it was the Canadian dollar sector which lured most disaffected US dollar However, the sector is also the

first to suffer from weak US dol-lar fallout and prices eased last week, following a fall in Canadian government bonds. Growing confidence in Austra-lia's economy and currency, how-ever, enabled the Eurobond market in that currency to shrug off any negative impact from other dollar sectors.

A total of A\$500m was issued last week in eight new deals, three launched within minutes of each other on Friday. Sector specialists forecast a return to the limelight for Aus-

tralian dollars, which were the vogue among Continental retail investors last year. An attractive series of swap windows prompted most of the deals, with borrowers achieving rates between 30 to 35 points Dealers said many investors below London interbank offered decided last week that the time rate on five-year deals.

The rush of issues has meant an inevitable tightening of swap spreads, although syndicate managers said that top quality borrowers could probably still get

Westpac's deal for Société Générale and BNP Capital Markets' issue for its parent were both going well late on Friday, trading at discounts of 1% and 1.80 respectively, within their 2 per

The favoured issue, however, was Deutsche Bank Capital Marwas trading at a discount of 1, easily within its 2 per cent fees. Toronto Dominion last week dded both Australian and New Zealand dollars to the list of currencies in which it has borrowed

The NZ dollar issue met an enthusiastic response and could trigger a few more this week. However, the sector is small and even a couple of more issues

**Dominique Jackson** 

# W Germany to list companies outside insider trading rules

which have not accepted agreed all German publicly quoted com-insider trading rules will be sin-gled out in the daily official untary insider regulations. record of the country's eight stock exchanges from the begin-

At present, only those compa-nies which have recognised insider trading recommendations drawn up in the 1970s are picked out in the market authorities' daily reports.

Over 90 per cent of leading German public companies have now accepted the rules, according to the Federation of German Stock

groups which have failed to take action.

According to the Federation, panies should now accept the vol-untary insider regulations. However, its enthusiasm stems from more than just a desire for

Insider trading is not legally for-bidden in Germany, and German financial markets, like some others in the European Community, have come increasingly under fire for their lack of e legally supervisory authority for securi-

Recent plans by the EC Com-mission in Brussels to harmonise The new listing arrangement, insider trading rules have been which reflects the increasing widely criticised in Germany. attention now being paid to insider trading to Germany, will fully back the voluntary insider specifially draw attention to specifially draw attention to the specifially have followed to take the specifial to avoid a legally based regime, says the Federation.

### EUROCREDITS

# Changing perceptions and Hungary's new loan

into syndication today should provide generous enough terms to ensure a reasonable reception. The loan for the National Bank of Hungary will mature in eight years, with repayments of principal starting after a five-year grace period.

The margin over London interbank offered rate will be % per-centage point for the first five years and % point thereafter. A seven-bank group, led by Dentsche Bank Luxembourg as

written the transaction. The other banks include Arab Banking Corporation, Bank of Tokyo International, Creditan-

oration in the perception of Hun-gary since it last came to the market and a more general reas-sessment of bankers' views about the credit is being syndic the value of lending to sovereign

In contrast to lending to corpo-rate borrowers, there is little spin-off in the way of other busi-

even achieved a % point margin. that the tactic should improve
This year, Hungary had apparently resisted the inclusion of the
% point element in the loan, but
its bankers clearly prevalled.
Hungary has been a heavy hor

The country needs \$2.5bn in
Hungary has been a heavy hor

Western loans in 1988, of which general co-ordinator, has under-

HUNGARY'S STANDING has gyo Bank, First Chicago and IBJ rower – its gross hard currency fallen in the eyes of international international. International debt is close to \$185n – and most bankers over the last 18 months, but a new \$200m loan which goes to station in the perception of Hun-within their credit limits for addi-

This is recognised in the way the credit is being syndicated. Lead managers are being sought at a \$10m level for fees of 60 basis points, and fees for banks lending less than \$5m are at the basis Indeed, some bankers were

The last time the Hungarians holding out the possibility that the loan might be increased. The market, in May last year, they decision to pay more for a suc-won a % point margin over eight cessful syndication suggests that years. In February 1987, they had the Hungarians were persuaded even achieved a % point margin, that the tactic should improve



\$350m may be provided by the International Monetary Fund.

Obchodni Banca carried a margin of % point.
As expected, this was clearly too tight for most of the usual lenders in the international loans

Besides First Chicago, which arranged the deal, the group com-prises Banque Nationale de Paris, Zentralsparkasse of Austria, and three Soviet banks - Moscow Narodny, the International Bank for Economic Co-operation and the International Investment

In the corporate sector, S.G. Warburg is arranging a \$200m multi-option facility for APV, a British manufacturer of food processing machinery. The \$150m committed portion

carries a facility fee of 8½ basis points, a margin of 15 basis points, and utilisation fees of 2½

basis points if drawn more than 35 per cent, and 5 basis points if drawn more than 71 per cent.

Terms for a \$100m three-year revolving credit for Wyse Tech-nology, the San Francisco com-puter products maker, are said to include a 30 basis points commitment fee and a margin of % point. It was one of four deals launched last week by Credit Suisse First Boston.

Elsewhere, Rautaraukki, the Finnish steel maker, is said to be raising \$100m-150m over seven years, while Air India is assessing bids for a \$150m, 10-year facility carrying a state guarantee.
The £150m financing for Reuters, arranged by Warburg, is
likely to be increased to £200m.

Stephen Fidler

# Ciba-Geigy reviews share registration

THE BOARD of Ciba-Geigy, the Swiss chemical and pharmaceuti-cal group, wants to tighten its statutory restrictions on the reg-istration of registered shares. This is the latest in a series of

This is the latest in a series of similar moves by Swiss companies to protect themselves against unfriendly takeovers.

The hoard of the Basle parent will propose to shareholders at the May 4 annual meeting that no single natural or legal person should be able to hold more than 2 per cent of total registered share capital. This maximum had share capital. This maximum had previously been set at 5 per cent. At the same time, the company

"obtained under false pretences."
This is intended to hinder the use of nominees to purchase reg-

Registered shares can be bought only by Swiss beneficia-ries. These would be specified in the amendments now being proposed to the articles of associa-tion as "natural persons with Swiss citizenship and legal persons with headquarters in Switzerland and controlled by Swiss

The share capital of Ciba-Geigy is made up of some 3.51m regis-tered shares, 750,000 bearer would be able to rescind entries shares and l.lm participation certificates, all of SFr100 nominal where the shares had been value.



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18th March, 1988

All of these securities have been sold. This announcement appears as a matter of record only:



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BNP Capital Markets Limited \_\_

**UK GILTS** 

# Dealers deprived of reliable data

LAST WEEK promised to be the of doubt also surrounded the first opportunity since the Budget for the gilt-edged securities market to assess the course of the the economy. Yet from the market's point of view, the fates conspired once again to deprive it of the rate would, at best, stay any reliable economic data on

Gilts with maturities of about 15 years ended the week toward the top end of their trading range, on a price basis, after a week of some buying.

ling had some commentators speculating about another cut in hase rates, but this has to be seen as unlikely, given that this Thursday's money supply figures seem certain to show both M0 well outside its approved range and a further strong growth in

The spread between glits and US Treasuries narrowed considerably, though not because UK interest rates moved down to meet long-dated Treasuries. The deterioration in the bond market has pushed up long-term US rates to levels prevailing in London -a rather sorry indictment of the UK, given the state of the British economy and policy compared with that in the US.

Friday's industrial production numbers, which the market took to be grossly distorted, were therefore largely ignored. A fall of more than 3 per cent in manufacturing output during February was seen as far too great to be

The production series is notoriously erratic. Contained in Friday's figures was a revision to the manufacturing index for January. Initially, the Central Statistical Office has said the index rose 0.3 index points in January; the revision increased that esti-mate by 0.4 index points. When a revision is greater than the initial estimate, what value the fig-ure in the first place?

That said, the CSO lowered its estimate of the underlying rate of growth of manufacturing from 6½ per cent to 5½ per cent. Any distortions it could think of to explain the fall in output — mal-seasonal adjustment, the Ford strike – were not enough to explain it fully, Given the uncertainty sur-

rounding the credibility of the industrial production figures, the numbers for productivity and unit labour cost were rendered virtually meaningless. A degree

# US MONEY AND CREDIT Bonds buckle under array of problems

Apr 14 1968

3 6 1 2 3 4 5 7 10 80

way of any substantial Fed tight-

eming; one, at least short-term, barrier is last week's evidence of chronic vulnerability in the stock

The second factor which could

help the market is the US presi-dential election, making it politi-cally very difficult to force inter-

est rates higher. The next meeting of the Federal Open Mar-ket Committee is on May 17.

Yet paradoxically, perhaps only a sharp stock market fall could save the bond market in

vield\$

was the vulnerability of the stock market small comfort indeed. Bond prices had held up remarkably well in the early part of last week, in spite of stronger than expected retail sales in March and a spurt in crude oil prices on news that the Organisa-

unchanged or, at worst, rise.
The effect of the Ford strike and other strikes in the motor industry, a slightly lower level of overtime worked, and a decline in the level of back-dated pay paid during the month appear to be key factors behind the fall. The other significant statistics

ployment and vacancies. In March, seasonally-adjusted nnemployment contracted by 27,800 to 2.5m. Vacancies, although 15 per cent higher than a year ago, also fell for the fourth

nsecutive month. The average fall in unemployment in the past six months has been of the order of 44,600 and this, taken with the apparent trend in vacancies, suggests an easing of pressures in the labour

So what does all of the above amount to? A cautious assessment would have to admit that there seems to have been a slow-down in manufacturing production and that this appears to be reflected in a slowing in the rate of take-up of the unemployed into

employmen The critical question, however, is whether a reduction in activity is occurring because of a general ised reduction in the rate of growth in domestic demand, or because UK industry is losing

Today's retail sales figures should provide an indication of the state of demand, while Thurs-day's money supply data should provide an indication of the strength of borrowing and, given that M0 is a coincident indicator of activity, a reading of the pro-file of nominal growth as well. These statistics are expected to confirm buoyant consumer demand, another large rise in lending and the Treasury's key monetary indicator, M0, running

above target.
This does not appear the best environment in which to cut interest rates, notwithstanding sterling's strength; nor does it seem cause for altering the cur-rent strategy of buying at the bottom of the trading range and selling at the top.

Simon Holberton

THE ONLY positive influence on to formulate a strategy to stabi-the US bond market last week lise world financial markets.

rebounded last Friday and the dollar remained weak — in spite of the well-publicised and aggres-sive intervention by G7 cantral ion of Petroleum Exporting Countries is planning to discuss with non-Opec oil producers ways to boost prices. One reason for the market's apparent resilience was the usual lesire not to pre-empt any news emerging from a meeting of the Group of Seven leading industrial nations. More important, how-ever, was the feeling that good trade figures last Thursday

would lay to rest the latest bout of dollar vulnerability. In the event, the G7 communi-que published last Wednesday afternoon amounted to a restatement of previous commitments to currency stability although, by some accounts, a more eager pub-lic relations effort seemed to est rates. Credit market economists at have been put on to convince the press and the markets that the

The fall in bond prices on Thursday was limited by the plunge of more than 100 points in the Dow Jones Industrial Average. Central bank intervention to support the dollar helped to a limited extent. However, as the equity market

banks - bonds were hit again by news of a 0.6 per cent jump in producer prices in March. The yield on the Treasury's key 30-year 8.875 per cent bond jumped to within a binder of 9 per cent, its highest level since the middle of January.

The array of problems faced by

the bond market look remarkably similar to those which finally cracked the confidence of the stock market last October: persistently large monthly trade figures, a falling dollar, worries about inflation and rising inter-

Smith Barney say only two things might help the bond marmood was highly optimistic.

By Thursday night, in the wake of a surprisingly bad set of US trade figures — of which the G7 central bankers and finance ministers seemed not to have been aware the day before — emergency talks were being hald

the longer term. The story told by last week's trade figures is a worrying one because it suggests the propen-sity of the US to suck in imports is now partially a structural one which cannot be addressed sim-ply by further (inflationary) declines in the dollar.

up against capacity constraints and with domestic demand still strong, imports are boosted in TWO WAYS.

international policy co-ordina-

tion still faces the perennial prob of 82.4 per cent with a wide range lem of trying to keep the dollar of forecasts from 82.1 per cent to stable through intervention alone 82.8 per cent. - given the reluctance of Gr countries besides the US to esse monetary policy because of infia-tion fears — until global trade tion fears — until imbalances improve.

watching the Fed closely over the next few weeks. With renewed evidence of inflation and continu-

Or will it be forced to give in to

Berically, with some pockets of exacerbate those inflationary manufacturing industry running feets?

A number of key economic statis-First, if American industry ties are due to be published this cannot satisfy US demand for week. With them are the congoods, that demand will have to sus of forecasts from economists met from abroad. Secondly, it looks as if imports are going to books as if imports are going to be swelled significantly as manufacturing training training to the second facturing industry imports capi-tal equipment in an attempt to expand espacity. This takes time. February's rate of 82.5 per cent. The median forecast is for a rate

> · Housing starts for March (Tuesday) are expected to have been about 1.52m units, only a little higher than February's pre-limitary 1.48m.

This has never proved an easy task and the prospect, yet again, of central banks trying to buck the market through intervention as is unsettling for both stocks and bonds.

Durable goods orders (Friday) The bond market will be are expected to have risen by 1.5 are expected to have risen by 1.5 per cent in March, according to the consensus. Forecasts range widence of inflation and continuity will be consensus. Forecasts range widely from zero growth to 3 per cent in the consensus of the content are expected. ing strong economic growth, will can growth. Orders are expected to have been boosted lest month by several large orders placed for by several large orders placed for civilism shreast.

**Janet Bush** 

# Legal hitch for Finnish options

PINLAND'S NEW options exchange (SOM) has run into mexpected legal problems which have prevented it from beginning operations today as planned.

The SOM's initial product, the POX weighted "basket" of options on 25 leading Pinnish shares, has failen foul of a law that forbids prices and wages from being linked to indices. Following an adverse rolling by a Justice Ministry panel, the SOM decided to postpone the start of operations indefinitely.

Meanwhile, the Finnish Goveroment last Friday drafted a rapid amendment to the law in order to allow index-linked options, which is expected to pass through parliament in two weeks. The SOM said over the weekend that it would continue

weekend that it would "continue to practise operations" until the smendment is passed.

The law forbidding linkage dates back to the period of high inflation in the 1960s, when wages were routinely linked to cost of living indices. The SOM had interpreted this as not applying to its FOX basket options, because other similar products. because other similar products, including currency baskets, are allowed. According to the board, raling index-linked options and index-linked futures are illegal.

Olli Virtanen

# 7,78 7,17 7,45 8,28 7,42 8,46

NE	I TOKYO BOY				
December 1983 = 100	14/4/28	Average yield (%)	Last Voca	12 wis	26 wis
Organi	144.45	4.24	244,29	141.67	133,37
Government Bumis Manicipal Boots Gert-marauteri Bunis Bank Debenturei Corporate Boots Yun-Scanni, Foreign Boots	145.47 145.86 147.19 137.86 143.10 143.53	3.85 4.66 4.65 4.14 5.29 6.42	145.52 145.48 144.77 137.43 142.91 143.35	142,26 343,31 144,71 136,11 148,92 141,89	133,19 134,59 136,50 130,51 133,94 135,71
Covernment 10 years	4.76		4.78	4.90	5.97

This announcement appears as a matter of record only.

New Issue

15th April, 1988



# Teollisuuden Voima Oy

(Incorporated with limited liability in the Republic of Finland)

¥10,000,000,000

5½ per cent. Bonds Due 1996

Issue Price 101¾ per cent.

Yamaichi International (Europe) Limited

Bank of Tokyo Capital Markets Group Credit Suisse First Boston Limited Kansallis Banking Group Mitsubishi Trust International Limited

Postipankki Ltd

S.G. Warburg Securities

LTCB International Limited

Credit Commercial de France **IBJ** International Limited Manufacturers Hanover Limited Morgan Stanley International Sumitomo Trust International Limited Westdeutsche Landesbank Girozentrale

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### INTERNATIONAL CAPITAL MARKETS AND COMPANIES

# Texaco to dispose of \$2bn more in assets

Legal hite

By James Buchan and Janet

TEXACO, the US oil company which has just emerged from bankruptcy protection, has announced a further \$2bn (£1.06bn) of asset disposals in an attempt to forestall pres-sure from shareholders for the outright sale or liquidation of

the company.
In a move that sent its stock price rising on Friday, Texaco said it would sell the US and overseas assets to repay debt, fund capital projects and possi-bly finance a big stock repur-

The new sell-off, which is expected to include part or all of Texaco Canada, brings to \$5hn the proceeds it hopes to raise from selling marginal oil and gas fields and prospects, refineries and gas stations.

It also planned to restart quarterly dividend payments, which were suspended by the bankruptcy court, at the old level of 75 cents a share. Its stock, which has been the target of intense speculation since the company emerged from Chapter 11 of the bankruptcy code on April 7, rose \$15, to \$48% on Friday.

Texaco, which was driven into bankruptcy by a legal dis-pute with Pennzoll, already plans to sell \$3bn in assets to finance a special payment of that amount to the Houston oil company this month. Before taking the payment into account, Texaco has a net worth of about \$14bn.

Texaco is under intense pres sure from a group of stock-holders, led by Mr Carl Icahn, the corporate raider who owns 14.8 per cent of its shares, to raise its stock price or face dis-

Under Mr James Kinnear, chief executive, the manage ment is seeking to buy time for a restructuring which will shift the company's emphasis from refining to production.

The company is sifting through offers for Deutsche Texaco, its West German subabout \$1.5bm, and is negotia-ting to sell a half share in a group of US refineries and marketing networks to Saudi

# More defections from First Boston

BY OUR NEW YORK STAFF

THE TWO executives in charge of leveraged buyonts at First Boston, the leading US investment bank are leaving with five of their team to form a new company.

The move, which came late on Friday, is the latest in a series of dramatic defections from First Boston, which has been the focus of speculation about management over the past few infiniting following the October stock market collapse.

Where associates who half worked areas. The investment bank with them at First Boston.

Mr Nagle said no date had been the first priority was to ensure a sensure a sensure as the first priority was to ensure a smooth transition for their replacements.

The general partners of the first Boston's investment bank now firm will be Mr Arthur ing operations, said the company's more profitable areas. The investment bank with them at First Boston.

Mr Nagle said no date had been the first priority was to ensure a smooth transition for their replacements.

Mr James Maher, co-head of First Boston's investment bank now firm will be Mr Arthur ing operations, said the company which has been the focus and Mr Daniel O'Counell, remained committed to expand the managing directors who ing its merchant banking activity and would draft in executives as

ouths. the managing directors who First Boston's leveraged buy-headed the department, along stock market collapse. First Boston's leveraged buy headed the department, along The most notable departures out business is regarded as one of with two vice-presidents and

and would draft in executives as

# Bekaert depressed by job cuts

SEKAERT, the internationally quarters during the next five charged in the consolidated

BEKAERT, the internationally diversified Belgian eteel wire maker, has amounced a 23.6 per cent decline in net profits after a BFr1.6bn (\$46.1m) extraordinary charge for the costs of slimming its domestic workforce by a quarter.

However, the group's underlying profits rose slightly, in spite of keener international competition and the impact of the dollar's fall on competitiveness in export markets.

The group, which is to shed 1,400 jobs at its Flemish head
Quarters during the next five specified in the consolidated accounts at BFr312m after tax—accounting procedures so that all executives in the 17 countries in the 18 rosum respecting standards.

Accordingly, consolidated turn over rose from a restated away from the main plant in 2 wevegem into smaller specified basis fell from just over BFr35m to BFr2.5bn.

The directors are proposing a BFr220.

Excluding restriction accounts at BFr312m after tax—accounting procedures so that all executives in the 17 countries in the 17 countries in The company said the restructuring was part of its strategy to away from the main plant in 2 wevegem into smaller specified basis fell from just over BFr35m.

Excluding restrictions accounts at BFr312m after tax—accounting procedures so that all exceptions rose by nearly 7 per cent to BFr3.1bn.

The company said the restructuring was part of its strategy to away from the main plant in 2 wevegem into smaller specified burns, and the impact of the dollar specified burns.

Operating profits rose by nearly 7 per cent to BFr3.1bn.

The company said the restructuring was part of its strategy to accounting accoun

# Daimler takes stand on MBB

DAIMLER-BENZ, the West German motor, engineering and high cturing measures were unnecestable been group, has warned sary, then we would go our own the Bonn Government that it is unlikely to buy a stake in Messerschmitt-Bölkow-Blohm (MBB), the aerospace and armaments group, unless steps are taken to restructure the aerospace industry. Our Financial Staff writes.

Mr Edzard Reuter, Daimler's has aggressively expanded away chief executive, said in an interview with Der Spiegel, the West industry, has long been privately defend on the motor of the heavy losses accumulated by the Airbus programme.

In its drive towards diversification in Airbus Industrie, the European civil aviation consortium.

Hitherto, however, Daimler has been unwilling to bow to pressure without guarantees that it would bear no part of the heavy losses accumulated by the Airbus programme.

In its drive towards diversification in Airbus industrie, the European civil aviation consortium.

But we are sure that those would bear no part of the heavy losses accumulated by the Airbus programme.

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In its drive towards diversification in Airbus industrie, the European civil aviation consortium.

But we are sure that those would bear no part of the heavy losses accumulated by the Airbus programme.

In its drive towards diversification consortium.

But we are sure that those would bear no part of the heavy losses accumulated by the Airbus programme.

In its drive towards diversification in Airbus attention consortium.

# Nova edges forward in Polysar battle

Polysar shareholders have

defeated a management proposal to issue 4.6m common shares to Union Carbide Canada in exchange for a 1985 convertible preferred issue. Management val-

NOVA, the Calgary energy group, which has owned 10 per Polysar block. He is equal part-group, has won another step in cent of Polysar since 1986, voted ner with Nova in Hinsky Oil. its fight to gain control of Polysar against the common stock issue.

Nova already has a 25 per cent.

Then several hours afterwards writing interest in Polysar and

investment bank, and also a large block of Canterra Energy, Poly-sar's oil and gas substitiary.

Costing around C\$700m.

Polysar, formerly the

All State States

Then, several hours afterwards voting interest in Polysar and Noranda sold its block to Gordon has offered C\$22.50 a share for Capital Corporation, the Toronto the rest of the Polysar shares, Polysar, formerly the Canada

preferred issue. Management valued the preferred stock at C\$114m (\$92.4m).

The defeat was a clear gain for Hong Kong financier, may have Nova will have to get this Nova. Noranda, the mining been the buyer of Noranda's changed.

# **New orders** lift Fiar's profits

NEW ORDERS in the radar and

robotics sectors helped Fabbrica Ibaliana Apparecchiature Radioelettriche (Fiar), a Milan defence electronics manufacturer, to achieve a L7.9bn (\$6.3m) net profit in 1987, up by 8 per cent. The profit was struck on L121.4bn of revenues, a rise of 6.6 per cent. The Fiar group, which has 47 per cent of its shares quoted on the Milan bourse, is majority owned by Setemer, an Italian holding company of Swe-

den'e Ericsson. The Milan company, which said it had L343bn of orders, or 30 month's worth of work, is active in advanced technologies such as robotics for application in space, artificial intelligence, thermal imaging and logistics.

Exports, both direct and indi rect, accounted for roughly 50 per cent of Fiar's turnover. Essilor International, the French optical group, expects continue satisfactory growth in its busi ness this year, Reuter reports

Mr Bernard Maintenaz, chair man, said in a letter to shareholders that turnover for the first quarter of 1988 was about 12 per cent higher than the same period in 1987, excluding currency fac

He gave no forecast for 19 growth or profit, nor data for the turnover rise in the first quarter. Attributable group net profits gainst FFr242m in 1986, were m 9.3 per cent excluding currency factors, but only 3.4 per cent higher when currency fluctuations were taken into eccount. Group turnover of FFr3.81bn compared with FFr3.37hm a year

New Issue

NEW INTERNATIONAL BOND ISSUES							. :
Berrowers	Amount m.	Maturity	Av. life years	Сопрон	Price	Book runner	Offer yield
US DOLLARS	••••		,	74	Trige		
Nihon Koden Corp. 04	50	1993	5	41	100	Yamaichi Int.(Eur)	4,125
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Mitsubishi Paper Mills	150	1993	5	41.	100	Nikko Secs.	4,125
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Kobe Electric Ralfway	50	1993	5	(412)	100 100	Morgan Stanley Oalwa Europe	. 4
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Sekisul Chemicale	300	1993	5	(4%)	100	Daiwa Europe	•
Jets III†	42	1993	5	(P)	100.05	Mitsubishi	•
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Commerzbank O'seas Fin.	75	1992	4	94	1015	Commerzbank A.G.	9.246
NEW ZEALANO OOLLARS							
Toranto Dominion	60	1992	4	1312	101%	Hambros Bank	12.954
AUSTRALIAN DOLLARS							
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SWISS FRANCS							
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DG Bank (Lux)	120	1993	•	44	TOUSE	Swiss Volksbank	3.700
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Sara Lee Corp.	200	1998	10	612	TOT	AMRO Bank N.V.	0.302
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**BAYERISCHE** HYPOTHEKEN- UND WECHSEL-BANK, MUNICH, WEST GERMANY, IS PLEASED TO ANNOUNCE THE OPENING OF ITS BRANCH IN HONG KONG.

Hypo-Bank Hong Kong Branch

17th Floor, Bond Centre, West Tower 89 Queensway, Central, Hong Kong Telephone: 5-8682123 Telex: 67774 hypohx, Telefax: 5-8453503

General Manager: Mr. Edgar Heider



POLLY PECK INTERNATIONAL FINANCE LIMITED

DM 100,000,000 6% Bearer Bonds 1988/1993

unconditionally and irrevocably guaranteed by

POLLY PECK INTERNATIONAL PLC

Issue price: 100% 

Coupon: 6% p.a. payable annually in arrears on April 20 

Redemption: April 20, 1993 at par 

Denominations: DM 1,000 and DM 10,000 

Admission to Stock Exchange Frankfurt am Main 

Security No. 483 737 

Euroclear Code Number: 55 888 

Cedel Number: 319 304

Arab Banking Corporation - Dans & Co. GmbH

Bankers Trust GmbH

Bayerische Vereinsbank Aktiengesellschaft

DG BANK Deutsche Genossenschaftsbank

Aktiengesellschaft

(Europe) Limited

Industriebank von Japan (Deutschland) Aktiengesellschaft Morgan Stanley GmbH

April 20, 1988

Nippon Kangye Kakumaru

Shearson Lehman Brothers A.G.

S.G. Warburg Soditic (Jersey) Ltd.

Trinkaus & Burkhardt KGaA

Bankhans

Chase Bank Aktiengesellschaft

Crédit Lyonnais SA & Co (Deutschland) oHG

# Beazer hit by further Koppers court injunction

Koppers, the Pittsburgh-based building materials and chemicals company which is fighting an unwanted \$1.7bn bid from British building group Beazer, has won a further court injunction against

its aggressor. On Friday, in Pittsburg, Judge Maurice Cohill granted Koppers a preliminary injunction blocking the offer, on the grounds that the bid may be in violation of the Williams Act on three counts. The Williams Act, part of the federal securities legislation, governs information which must be

erns information which must be disclosed by any bidder to the target company's shareholders during tender offers.

However, the Beazer camp appears undismayed by the latest decision. "The legal postion is getting clearer, and the way to get out of this is to file," companied Mr. John Matthews of mented Mr John Matthews of County NatWest, Beazer's UK

advisers. He added that the British com-

control of

Nat. Guardian

Lep Group, the freight forward-ing transport and property com-pany, has acquired a controlling interest in National Guardian

Corporation, a US security ser-

vices company. It will follow this

up with a full merger proposal.

Mr William Berkley, NGC's
chairman has agreed to sell 1.15m
shares in the NASDAQ-quoted

company to Lep. Lep already holds a 40.5 per cent interest -

the bulk of which dates back to 1984 - and the additional pur-

chase will take its holding to

around 52 per cent.

Lep is paying for the latest NGC shares by the issue to Mr Berkley of 5.99m new ordinary shares of its own — 6.3 per cent

also be offered 5.22 new Lep shares in exchange for every one NGC share. The new Lep shares will trade in ADR form.

Courtanlds is buying Scottishbased Matthey Organics — a pharmaceutical intermediates

manufacturer - from John

Courtaulds buy

of its current issued equity. In addition, Lep will make a merger proposal to NGC, under which NGC shareholders will

Lep takes

By Nikki Talt

pany's lawyers have been working on the required disclosures over the weekend. The three \$50-a-share tender offer. The last areas where the US District Court judge accepted that Beazer may be in breach of the Williams Act are:

560-a-share tender offer. The last expiry date was midnight on Fri-day. According to the Beazer camp, about 3m shares – just over 10 per cent – boxes

may be in breach of the winnams

Act are:

a failure to file certain information on Shearson Lehman

Hutton, the US investment bank,

British company from actually which is an investor in BNS. acquiring the shares. This is in BNS, in which Beazer holds 49 addition to the hidder's existing per cent of the ordinary shares, is 7.4 per cent stake. On Friday, the company making the Koppers

one;

a failure to "adequately" disclose how the debts taken on as a result of the offer will be discharged — in particular, how the Shearson interest will be likely to be the next centre of attention.

quately possible violation of the leveraged recapitalisation, and in margin requirements of the Securities and Exchange Act and California Konners beautiful. margin requirements of the Secu-rities and Exchange Act, and reg-ulations promulgated by the Fed-in an anti-trust action. Beazer's

appeal against this is due to be in the face of the on-going legal heard on May 13.

# asks to meet Rowntree

**Suchard** 

SWISS coffee and confection-ery group, Jacobs Suchard – which last week snapped up 25.7m shares in Rowniree, the UR sweets manufacturer, to take its stake to 14.9 per cent-has written to the British company, suggesting a meeting. In a letter, group chairman Mr Klaus Jacobs, has tald the British company that "as a now significant investor". Suchard is looking for an opportunity to meet Rowntree "in order to develop a relation-

ship commensurate with our new status". Rowntree – which saw its shares race further ahead after the Suchard raid, on spe tion that an outright bid from another predator may ensue – said yesterday that it had not yet replied to the letter and was still discussing its se. However, a spokesman added that the company was not planning any meeting with Suchard at present.

### Capital and Regional **Properties climbs**

Regional Properties more than trebled from £131,614 to £453,115 in the year to Decem ber 25 1987. There is a final dividend of 0.2p for a net total

of 0.3p. No payment was made in the previous year. Not asset value per 10p share of this USM company improved from 74.91p to

90.46p.

The relinancing of existing properties in the particular and increased rental income improved the group's cash resources from £1.19m to

Mr Martin Barber, chair-man, said he had every confilence that the m the group's activities would continue.

share of 2.3p (9.7p).

The company - which was hit sidiary, pre-tax profit of continubadly by the downturn in North ing businesses for 1987 was Sea exploration during 1986 - has £124,000.

Windsor Securities is continuing shares and have agreed to retain to expand its retail insurance 255.518 of these for at least 12 broking activities with the £1.2m months. acquisition of Burns, Burr, based

Renaissance Renaissance Holdings has acquired 163,706 ordinary shares in Advansys, an unquoted UK compater services company, for \$205,000 in cash and subscribed for 434,128 new 8 per centrumulative convertible redeemable preference 10p shares at a price of \$1. each. Following conversion.Re-naissance would hold 24 per cent of Advansys.

# Matthey for £2.25m cash. £250,000,000 Floating Rate Notes 2000

of which \$150,000,000 is being issued as the initial like insue Price of the initial Tranche: 100 per cent.

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from April 15, 1988 to July 15, 1988, the Notes will carry an Interest Pate of 85 he %peramum. The interest payable on the relevant interest payment date, July 15, 1988 against Coupon No. 10 will be £206.68.

By: The Chase Manhettan Bank, N.A. London, Agent Bank April 18, 1988



# **Restructuring benefits** begin to flow at OIS

Oilfield Inspection Services, significantly restructured and taken over in March by a consortium headed by Mr Paul Bristol, ment in the financial position. incurred a pre-tax loss of £184,000
for 1987 compared with a loss of
£982,000 the previous year. No
dividend has been declared.

Turnover was stable at £11.5m
(£11.88m) and a tax credit of
£131,000 (£289,000), with a loss per
the first two
months of this year was reported
been agreed for the disposal of
loss-making OIS Engineering to a
cash consideration of £800,000.

Excluding this engineering sub-

Windsor Sec £1.2m expansion

The vendors, Mr Sidney Burns and Mr Frank Charles Burn, are placed by Charterhouse with to receive 2.26m new Windsor

Koppers shares closed at \$53% in

New York.

# BOARD MEETINGS

The sollowing consumins have notified dutes of board meetings to the Stock Exchange, Such meetings are usually held for the propose of considering dividences, Official indications are set available as, to whether the dividence are let available and the sub-divisions above that the sub-divisions above.

Chepathy Recedentes, Cambre Property, en. Works, EM, Edjahargh Investment pleans Gold-Pyress, Ketson, J. Menzies, Cracible, John Mosters, Paridale, Scot-Rink, Tie Rack, Top Value Industries.

### PENDING DIVIDENDS

Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's amouncements except when the forthcoming board meetings (indicated thus ") have been officially notified. Dividends to be declared will not necessarily be at the amounts in the column headed "Announcement last war"

St year.	Andormos- ment last
Affied Lyons May 19 BOG	Final 7.6 Interior 5.25 Interior 4.8
Brit & Comm _ May 14 Brit Airways _ May 18 Briston Est _ Apr 21	First 3.65 First 4.176 First 3.9
Costein Apr 20 Eng Chine May 14 Grand Met May 11	Fired 10.5 Interior 5.0 — Interior 4.5 Final 5.9

# The Charities Official Investment Fund Annual Report 1987

+7.2 +9.8 Dividend Share Value Accumulation Shares

+6.0 +18.5 Share Value Size of Fund: £257 million

# Charities Deposit Fund

**Annual Report 1987**  Average Gross Deposit Rate 9.52% p.a. (equivalent C.A.R.: 9.87%)

 Size of Fund: £63 million Managed in the City of London under Charity



To: Charities Official Investment and Deposit Funds 2 Fore Street, London EC2Y 5AQ (01-588 1815) Please send 1987 Report: COIF CDF COIF

# Twelfth Year of **Record Growth**

145.5 +12 Turnover 32.5 28.0 +16 Pre-Tax Profits 13.16p 11.72p +12 Earnings per share **Total Dividend** 3.277p 2.700p +21 Audited Results for the year ended 31 December 1987.

6 Our aim is to continue the growth that we have achieved over the past twelve years. The order intake, sales and trading profit for the first two months of the year are higher than for the comparable period of 1987. We will continue with our basic strategy which is to identify niche markets in the electrical and electronic sectors and to serve those markets on an international basis.

### Ray Parsons, Executive Chairman. **Bowthorpe** Holdings

A copy of the Report and Accounts is now available from the Company Secretary at:

David Waller looks at the UK's largest hospitality company

# THF turns its attention to Europe

THE LIFE of Charles Forte, the broadly equivalent to its market 30-year old chairman of Trust-capitalisation. Operating over 300 house Forte, is imbued with hotels worldwide, THF ranks house Forte, is imbued with romance. That of Rocco, the chief executive of the hotels group and the chairman's sun, is not Rocco is a chartered accountant, his

fighter a dashing entrepreneur.

From humble origins as the proprietor of a milk bar in Regent Street, Charles — now Lord Forte — weathered international forte — weathered international forters. ment during the war, a bruising merger with Trust Houses in 1970, and the scorn of the English Establishment during the as yet unfinished battle for control of the Savoy, to create one of the world's largest hotel and catering

His 43-year old son, schooled at Downside and Cambridge and in the arid disciplines of accoun-tancy, succeeded as chief execu-tive in March 1983. The question which then troubled City ana-lysts was whether Rocco, mildmannered and quietly-spoken, had quite the mettle to drive THF forward into the next century.

Two recent transactions sug-Two recent transactions suggest that Rocco has emerged from his father's shadow. Last month THF acquired control of hotel and restaurant group Kennedy Brookes within hours of launching a £172.6m takeover bid. In the summer of 1866, THF paid £190m to Hanson Trust for the hotels and restaurants formerly hotels and restaurants formerly owned by the Imperial Group. Although Lord Force's recently

published autobiography reveals that the chairman wrapped up the earlier deal over a lunch with Lord Hanson at Ninety Park Lone, his son is credited with doing much of the groundwork. THF won control of 75 Happy Eater roadside restaurants, 30 Amelior hotels, and 74 Imperial inns, against stiff competition from other parties. In the case of last month's

deal, the chief executive was firmly in the driving seat. Or not quite. Rocco won KB's grudging agreement for the takeover as he was being driven to the airport on Saturday morning; by Monday night, stockbrokers acting on his behalf had bought more than half the smaller company's equity. The transaction gave THF 22 hotels and two of London's more salubrious restaurant chains, Wheeler's and Mario and Fran-co's, Analysts increased their forecasts for THF's pre-tax profits from \$215m to \$224m as a result. For THF, such dramatic, high-profile developments are a rarity.

Although the protracted battle for control of The Savoy Hotel provokes much colourful theto-

with Marriott (of the US) and Accor (of France) as one of the largest international hospitality est international hospitality names in the world in the UK, whence derive 80 per cent of group sales, it is the largest hospitality company.

In this country, it operates 22,000 bedrooms in 210 hotels and thus commands 43 per cent of the fragmented industry. Its: nestest rivals are Mount Char-lotte, with 65 hotels and 1.7 per cent of the market, and Crest

Hotels, with 50 hotels and 13 per cent of the market.
It is an understatement to say that the company is not marely a; hotelier. Over half last year's turnover came from catering— either to the public through out-lets such as Happy Ester, Little Chef, Harvester and Bentucky Fried Chicken—or to companies and institutions served by Gard.

Fried Chicken — or to clampanies and institutions served by Gardner Merchant, THF's comfract extering arm. Amongst other things, THF is the UK's largest restauranteur, largest flight and airport exterer, and largest netrol retailer through its motorway service stations.

But hotals account for the left.

But hotels account for the bulk But hotels account for the bulk of group profits — nearly 70 per cent of operating profits of £197m last year. Of that, 56 per cent came from the group's UK Botels. In the US, growth has been singgish and margins stender: last year, profits in the US grew by just 9 per cent, against 27 per cent in the UK. The trading margin in the UK was an impressive gin in the UK was an impressive 24.7 per cent, against a mere 6.2 per cent in North America.

Rocco Forte declares that he is "not overhappy" with the com-pany's performance in the US, but claims that a comparison with the UK is unreasonable given a chronic over-supply of hotel rooms in the US and the fact that most of THF's 492 US properties are run on a franchise basis by other companies. In the US, THF will aim to maximise the return on its existing assets; the focus of the company's imme-diate expansion will be in Europe where THF operates only 25

We don't have a major presence in any European country other than the UK," he says. "I'd like us to be to Europe what we are to the UK already, and to get most of the emension out of the way by 1982 if possible. He anticipates spending between £500£500m in the period between now and the removal of

provokes much colourful thetoric, THF professes to eschewhosric, THF professes to eschewhostile hids. It is simply too large a
group to grow at the pace set by
Lord Forte in his younger days.
Turnover last year was £L8bm. already begun: this year, THF

Authorised

# **Country and New Town** returns to the black

profits for the five months to the end of December 1987. With gross rental income of

£4.55m and surplus on sale of properties of £1.75m, profits were £578,000 compared with a loss in

Earnings per 10p share came out at 0.58p but there will not be a second interim payment follow-ing the interim of 0.7p. Directors said that there would be a final benefits which would accrue

### FT Share Service

ing & Advertising)
PLM AB B (Industrials)
Selective Assets Trust (Ord. & Index Uns. Ln.) (Investment

Trusts)
Vosper Thornycroft (Engineer-

CREDIT FONCIER DE FRANCE ECU 200.000.000 . .

propert of ECU 182,41 per ECU 19,000 este and of ECU 1.624.10 per ECU 100.000

Agent Sank

OKOBANK USD 100,000,000 Floating Rate

I'v oct per annom, interest payable will



has bought 4-star hotels in Milan, Fuigi and Nuremburg and has won consent to build the first 4-star hotel at the Leonardo da Vinci sirport in Rome.

Before the process of geograph-Before the process of geographical expension is long underway. THF will have completed a major re-think on the branding of its hotels, both in the UK and overseas. Rocco Forte and Dennis Hearn, deputy chief executive and managing director of the hotels division, concede that the group's hotels are neither sufficiently differentiated from one another in the UK, nor sufficiently international enough in their appeal.

"We don't give enough indica-tion by brand of the different level of comfort and facility avail-able in our hotels," says the deputy chief executive, speaking of the UK portfolio. Take the exam-ple of the Post House. The ones we're building now are in a totally different league from those we built twenty years ago.
The brand name gives no indication of this. We are not belping our customers to exercise

The diversity of THF's UK

acquisitions, complicates the issue. According to Paul Slattery of brokers Kleinwort Grievson. "it is simply not possible to impose a product uniformity on hotels which range from a Tudor Inn to a Georgian town house to a modern tower block.

With the help of Saatchi and Saatchi. THF is searching for

internationally applicable brands to identify ways of segmenting the market for business travallers, where THF meets head-on competition from Holiday Inn., Ladroke/Hilton and Crest. There is likely to be a separate

brand for the the 4-star botel used by the international busi-nessman. Into this category fall the more modern Post Houses Hotels and the 30 Viscount hotels Hotels and the 30 Viscount hotels in the US. These hotels will probably be called Forte International, and spearhead the company's expansion in Europe. THE has not yet made up its mind how to deal with the mid-range of the business market, although many of the individualistic properties in THF's UK portfolio will be loosely grouped into a family of "classic" hotels.

At the ton and bottom of the

At the top and bottom of the market, THF is more decided. THP's clutch of "exclusive" hotels – like the Grosvenor Figure in London and the Plaza
Athense in New York — will
remain untainted by brand. The
2-star, "budget" hotels are all to
fall under the Travelodge banner
— meaning that THF can consolidate its position as leader is this fast growing segment of the UK market without having to build next to its Little Chef restau-

This exercise requires more the temperament of an accountant than that of an entrepreneur. Mr Forte contends that this is noth-

People mistakenly think my father was brilliant only at making deals. Of course, he made some good deals, but he was just as much concerned with running the companies better when he'd bought them so that their profits would finance the next acquisition. People ignore that side to hotel portfolio, created as a result his character, it is in the com-of Lord Forte's opportunistic pany's lifeblood."

Country and New Town Proper-ties, which is undergoing a reor-ganisation, returned to taxable losses attributable to the com-

the previous six months of

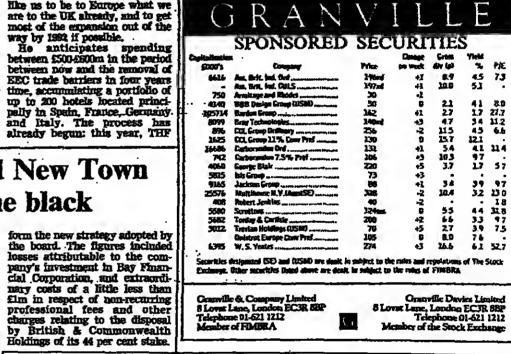
dividend with the accounts for the 17 months to June 30 1988.

The directors said that the results did not fully reflect the

The following securities were added to the Share Information Service in Saturday's edition:

Berry Starquest (Section:Invesiment Trusts)

Lawson Mardon (Paper, Printing & Advantising)



Granville & Company Limited 8 Lovet Lane, London EC3R 5BP Telephone 01-621 1212

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Issued and

fully paid £318,380

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HANDLEY-WALKER GROUP plc

PLACING by Capel-Cure Myers of 1,500,000 Ordinary Shares of 5p each at 125p per share SHARE CAPITAL

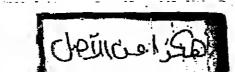
in Ordinary Shares of 5p each

HANDLEY-WALKER GROUP plc (Incorporated in England under the Companies Acr 1985 number 2159002) Handley-Walker Group pic is one of the leading independent business consultancies in the United Kingdom. It provides specialist services designed to improve the profitability

of a client's business and the performance of its personnel. Full particulars of the Company are available through the Extel Unlisted Securities Market Service, and copies may be obtained during normal business hours up to and including 3 May, 1988 from:

Canel-Cure Myers, 65 Holborn Viaduct, London EC1A 2EU Member of the ANZ Group 18 April, 1988

		FINAL	CIAL	TIMES	STOC	K IND	ICES			
	<b>Agr.</b> 15	Age.	Apr.	Arr. 12	47	Apr.	_	low	Since Com	pilation Low
Controllert Secs	91.26	91.09	91.09	91.07	91.05	91.01	91.26	86.97	127.4	49.13
Fixed Interest	97.92	97.99	98.04	97.74	97.81	97.50	98.04	94.14	105.4	50.53
Ordinary -	- 1425.7	1416.2	1435.0	1433.7	1433.8	1413.4	1478.7	1349.0		49.0
Sold Mines	217.5	216.6	220.7	220.9	221.3	223.4	312.5	216.6		43.3
FT-Act All State	915.11	919,31	928.13	925.16	926.39	913.14	951.46	870.19		61.9%
FT-SE 100	1778.4	1787.2	1810.4	1705.3	1810.5	1779	1855.5	1891.5	2443.4	986.5



# Irving Bank Shareholders: Can You Really Afford Not to Support The Bank of New York?

The Annual Meeting of Irving Bank Corporation is only a few days away—April 21. In our opinion you should vote to maximize your economic interest in Irving by signing and returning the GOLD Bank of New York proxy card today.

The Bank of New York Company, Inc. has made an offer to exchange 1.575 shares of Bank of New York common stock, plus \$15.00 in cash per common share of Irving. On April 12 this offer was worth \$68.35 per share.

Let's see what independent banking analysts—who make a living analyzing financial statements and market movements—had to say about our offer and the possible trading price of Irving Bank without our offer.

"Without takeover speculation, Irving stock could be trading in the low 30s."

-Thomas Au, Value Line Investment Survey, March 18, 1988\*

.Irving's stock would fall to the 30s without a takeover bid...."

-Mark Alpert, CFA and Mark Lynch, Bear Stearns Investment Summary, March 4, 1988\*\*

"BK (Bank of New York) has offered to acquire the entire company (Irving Bank) for a price that we estimate is about 80% above the level Irving's stock would trade without takeover speculation. BK's offer is a good one for Irving's shareholders and obviously much better than a theoretical breakup value that's only worth the paper it's printed on."

..some of the statements and actions by Irving's management and Board of Directors since the hostile takeover effort began, including the recent letter to shareholders, have been amazingly naive, misleading, and raise the question, in whose interest is the management and Board of Directors working? If I was an Irving shareholder, I would be disgusted with my Board of Directors, and vote for The Bank of New York slate."

> -Thomas K. Brown, BankNotes, Smith Barney & Co., March 30, 1988\*

Both the Federal Reserve Board and the New York State Banking Board unanimously approved our application to acquire Irving. Despite extensive arguments made by Irving's management opposing the acquisition, these regulators concluded that the combined company will be financially sound.

Please consider the financial fundamentals of our proposed transaction when making your voting decision. By giving us your valid GOLD proxy, you are voting for a slate of directors dedicated to providing you with the opportunity to accept The Bank of New York offer. In our opinion you should vote to protect and maximize your financial interest. Vote the GOLD proxy card today.

The Annual Meeting of Irving Bank is April 21—only days away. Your GOLD proxy must be received in time to be voted at the meeting. Even if you have voted on Irving Bank's blue proxy, you have every legal right to change your vote by sending in a later dated GOLD proxy to us today. If your shares are held in street name and you need assistance in voting, please contact our proxy solicitors:

THE CARTER ORGANIZATION, INC. 1-800-365-5500

MORROW & CO. 1-800-634-4458 Sincerely.

J. Carter Bacot

Chairman of the Board

The Bank of New York Company, Inc.

Referring to a study provided by the investment banker for Irving Bank which estimated the aftertax value of Irving's businesses and assets at \$82-\$107 per share.

The approval of the Federal Reserve Board was granted subject to conditions relating to capital adequacy and other matters which The Bank of New York believes it can satisfy fully and promptly.

THE BANK OF NEW YORK COMPANY, INC.

accounts: subject, review of Scot-

tish new towns. Witness: Mr J Scott, Secretary of the Industry Department for Scotland. (Room

TOMORROW

Select committee: private hills

Commons: progress on Local Government Finance Bill Metion relating to the Personal Commu-

transport and problems of traffic congestion. Protection of Official Information (No 2) Bill, second

reading. Select committees: Trade and

6, 11.00 am.) WEDNESDAY

16, 4.15 pm.)

Shand Ltd. Shand House, Mailock Derbyshire DE4 3AF Tel: (0629) 734441

### Lutterworth retailing complex

FAIRCLOUGH BUILDING, eastern division, has won a £22m design and build contract for the first two distribution units on Magna Park, Lutterworth, claimed to be the biggest develop-ment for the distribution indus-

try in Europe. For superstore retailers ASDA, Fairclough's regional office in Leicester is designing and con-structing a 320,000 sq ft part-re-frigerated distribution facility for fast-moving groceries and perish-ables, and a similar 300,000 sq ft unit for housewares, toiletries and non-perishable grocery prod-

The company is also designing and building a two-storey office block within the distribution

### Civic centre at Oceanside

A \$17.7m (£9.5m) contract to A \$17.7m (£9.5m) contract to build a civic centre for the city of Oceanside, belived to be one of the fastest growing cities in the southern California county of San Diego, has been awarded to TAYLOR WOODROW CONSTRUCTION CORPORATION,

The contract was placed by the Public Services Department of the city of Oceanside, which is 36 miles north of San Diego. Facili-ties to be built include the three- FJC LILLEY has won contract Mercedes garage and workshops storey north and south parts of the city hall and a two-storey library. The city hall north build-ing will also have car parking on two basement levels. The overall development will have a total

floor area of 234,390 sq ft. All the buildings will have a mixture of reinforced concrete walls and structural steel frames with lightweight concrete floors on metal decking. The parking area in city hall north will have reinforced concrete frame and post-tensional concrete decks.

# CONTRACTS

# Victoria Station redevelopment

begun work on the £70m develop- rail terminals. ment over Victoria railway station for Greycoat Victoria. Situated over the southern part of the station, between the Eccleston and Elizabeth bridges, and cover-ing an area of 15,050 sq metres, the six-storey building of steel frame construction will rise from an elevated deck 6 metres above platforms 9 - 19. This deck will be supported on steel columns and large diameter bored piles formed

below the platforms.

The foundations and the concrete deck, snpported by 2000 tonnes of structural steelwork, will be installed prior to the removal of the existing roof. To overcome the very limited headroom special piling rigs will be professional services for used and the programmed posses-ect which is due for sion of platforms and tracks will in the autumn of 1990.

SIR ROBERT MCALFINE MAN-keep disruption to a minimum AGEMENT CONTRACTORS has within one of London's busiest

The building, providing a net 33,445 sq metres of office accommodation and 1488 sq metres retail area, will be clad in tinted glass within a white finish alo minium frame using two separate skins one metre apart to absorb solar-gain and minimise heat loss in winter.

The fully air-conditioned build ing will have atria with landscaped terraces, a glass covered central square, 16 passenger lifts, eight of which are a wall clim-

bing panoramic design.
A new service road at the rear will provide further access to bus stands and parking. Arup Associates will be carrying out all the professional services for the project which is due for completion

### **Building concert hall** facilities in Glasgow

management contract was conference hall, restaurant and awarded by Glasgow District bars.

Council and work on the project begins today.

The ground floor will incorporate the shell for a number of

Glasgow's new £24m concert hall lower foyers will also double as is to be built by BOVIS CON-multi-purpose exhibition recep-STRUCTION (SCOTLAND). The tion areas. There will also be a

begins today.

The 27-month construction programme is appropriately scheduled for completion in mid-1990, the year in which Glasgow will eventually link with a proposed retail and office development to be built adjacent to the carry the title of "European City reinforced concrete will recity reinforced concrete will recity reinforced concrete will recity reinforced concrete will recity reinforced concrete will

Insitu reinforced concrete will The central feature of the con-cert hall will be a 2,850 seat audi-torium, with thered seating, bal-cladding on three sides of the conies and a stage lift. Upper and building.

# £14m workload for Lilley

awards totalling £14m secured by in Glasgow (£730,000), strengthenits Cumbrian subsidiary, The ing of the A74 carriageway at its Cumbrian subsidiary, The Eden Construction Group. The Ecclefechan, Dumfries and Gallolargest is a railway development at Sellafield for British Nuclear Fuels, valued at £7.2m. A further contract for resurfacing at Sellafield has also been received.

The ASDA is to extend the ASDA in the Cumbrian (£350,000).

In the Carriageway at Explain Code Hyman Exception (£350,000), topside deck repairs to the Tyne Tunnel (£350,000) and alterations to the Cumbrian Edge Secretal to Parkets Hope Secretal to Parkets Hope Secretal to Parkets Hope Secretal to Parkets Hope Secretal Code Hyman Carriageway at Exclusive Code Hyman Carriageway at Explains Code Hyman Carriageway at Exclusive Code Hyman Carriageway at Carriageway at Exclusive Code Hyman Carriageway at C

ield has also been received.

Eden is to extend the ASDA

Superstore, Barrow in Furness at
a cost of £1.1m and will also construct an office building in Ashsiruct an office building in Ashington, Northumberland
(£860,0000).

Other large contracts include a sewer for Sheffield city (£287,000).

The fact
Top Value incl.

Sewer for £1.2m of the new awards
and its contracts include the redecking of Wilmslow Bridge
(£390,000) and Brightside Lane
(£390,000).

Other large contracts include a sewer for Sheffield city (£287,000).

### PARLIAMENTARY

Lords: Education Reform Bill, second reading. Select committee: Public

investment into Wales. Wit-Commons: Progress on Local Government Finance Bill Motion on Local Government Finance Bill and on the Standard and Coltion (Room 17, 10:45 am.) lective Charges (Scotland) Regu-

Defence subject, major defence projects: Foxhunter radar, ALARM missile, Harrier GR5. mittee stage. Education Reform Bill, second reading. Question to Government on the strength of (Room 21, 10:50 am.)

the reserve forces and plans for development corporations. Witnesses Officials of London Dock-South Yorkshire Light Rail Transit. (Room 5, 10.30 am.) Hampshire (Lyndhurst Bypass). (Room (Room 15, 4:15 pm.)

(Room 19, 4:15 pm.)
Public Accounts: subject, man-

4:15 pm.) Social Services: subject, resour-

Conner Carolin Ex-Lands First Charlotte Asse Frost Gross Goers Gross Gold & Base Nates! Hartone Group Sindal! (William) Taylor Woodrow

Practitioners' Union. (Room 21,

Transport: subject, Public

Expenditure White Paper. Wil-ness: Department of Transport officials. (Room 17, 4:15 pm.)

Education, Science and Arts: subject, educational provisions for the under-fives. Witness, Laty: Plowden. (Room 20, 420 pm.)

Foreign Affairs: subject. Fer-eign and Commonwealth Office

and Overseas Development Asso-

ciation expenditure. Witnesses; ODA officials (Room 7, 430 pm.) Trade and Industry: subject, information technology. Wit-

nesses; Mr Brian Oakley of Log-ica and Mr David Butler of Butler

THURSDAY

Commone: Progress on Local

Lords: Regional Development

Grants (Termination) Bill, third reading. Public Utility Transfers and Water Charges Bill, third reading. Immigration Bill, third reading. Question to Government

on security of investment in Airbus 330, 880 and 340. Select committees: Hampshire (Lyndhurst Bypass). (Room 6,

South Yorkshire Light Rail

Transit (Room 5, 10:30 am.)

WEDNESDAY AFFIL 20 COMPANY MEETINGS -Ingle Television, Storie E, Magdales

and Cox. (Room 8, 4:30 pm.)

Government Finance Bill.

til April 21)

April 21)

Current

April 18-24

Amil 19-21

STOFF (01- 734 0543)

4:15 pm.)

Commons: Progress on remaining technology. Witnesses: Computer stages of Local Government Finance Bill.

Industry: subject, information technology. Witnesses: Computer Services Association; CAP and Logica; Coopers and Lybrand;

Touche Ross (Room 15, 10.15 am.)
Poreign Affairs: subject, UK policy on the Iran-Iraq conflict. Witnesses: Officials from the Foreign and Commonwealth Office. Ministry of Defence, and Depart-ment of Transport. (Room 16, Welsh Affairs: subject, inward

nesses: Scottish Development Agency, Locate in Scotland, Livingston Development Corpora-Lords: Court of Session Bill, com-

Witness: Ministry of Defence. Employment: subject, urban

lands Development Corporation. Home Affairs: subject, broad-casting. Witnesses: Department of Trade and Industry officials.

agement of the collections of the nity Charge (Students) Scotland
Regulations.

Lords: debate on state of public transport and problems of traffic congestion. Protection of Official congestion. Protection of Official congestion. and Albert Museum (Room 16,

FRIDAY Commons: Private members'

10:30 am.)

TODAY
COMPANY MEETINGS—
Autoropied Security, 250 City Fload, E.C., 12,50
NOCC, Wisternies's Hell, 15 St Mary at Hill,
E.C., 10,00
Investing in Success Equities, Jennes House, 1
Returnes Street, 22 James's, S.W., 12,00
Northern Engineering Industries, Gostoris Park
Host, Neurosains, 12,00
Spring Ram, Soring Sark Industries Estats, Sonarry divides, Heldies, 12,00
TI Rankle Inv Tist, Memaid House, 2 Poddie
Dock, E.C., 12,46
SCAPA MEETINGS—
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COMPANY MEETINGS—
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Compared Street, W.C., 12,00
Engine Asconting Company
Biggs
Compared Street, W.C., 12,00
Engine Asconting Biggs
Si Mary Ann, E.C., 12,01
Engine Asconting Biggs
Si Mary Ann Angia Television, Studio E, Magdalov Street, Norwich, 12:00 Street Vis. Erities Vis. Corporate Centra. Chi-ham Road, Middleton, Manchester, 12:15 Cityprove, Dorchaster Hotel, Park Lase, M., 70:00 10.00 Johnston's Paints, Albert House, Jevestis Well, Marchester Poort, Advant-Under-Lysie, 11.15 Lloyds Basis, 7: Lamberd Street, E.C., 3.00 Memor, Hotel Russell, Russell Square, W.C., Memor, Hotel Ruser 11.30 BOARD MEETINGS-

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Yerkshire Cheschold 3p THERBOOK APRIL 21 COMPANY MEETINGS — Abbeycreast, by Paulis House, Pa Leads, 200 Bolic, Brown's Hotel, Devel Breed, Compolitioned Venture Trust, 11 Square, E.C., 1280 Hys Engineering, Brythoghate, Mebr N.E.C., Stryningham, 10.15 Howelt L11, 8. Son (Switche, Merch, 10. Station Road, State-on-Treet, 12:30
Receiver to Holdings, 45 Leocustory Square, W.C., 2:30

W.C., 230
Royal Instructor, Content Insurance Institut, 30 Aldermantury, E.C., 11.30
Second Market Inv Co., Norfolk House, 13 South-grapter Place, W.C., 10.00
Waterstylle, Parlamy Hotel, Other Road, Leeds, 11.15

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Wethor Gold Flags.

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211.89 Die Erste Osterreich Spar-Cese
Bubord Flig Rate Nis April 1882 \$492.49
Fairway (London) 1.3-p
Frognore Battes 2.30
G.T. Barry Japan Fund 14.34cis
G.T. Doller Fund 57.4cis
Hewitt (4.) & Son (Fentos) 4p
Johnstone's Paints 3p
Netional Westershaler Bank Gold Flig Rate Ce
Nis 2005 \$492.89
FRIGAY APRIL 22

COMPANY MEETINGS — 122 COMPANY MEETINGS — Eathe Cifford Shin Nippon, 3 Gentinius Street, Editologis, 12.00 Comdoil Group, The Brewery, Chiavell Street, EC, 12.00 Ple Indians.

11.00
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Slack (Petr) 0.51p
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Interfeck Express 3.250 Kleinwitt Oversees Inv Tet 1.6p Kleinwitt Oversees Inv Tet 1.6p Kleft Good State Partner Knoll 7p Do., "A" Non-Vig 7p East [15.7] Read Estate Inv Tet Scin Thomson T-Line 0.6p Westmoughs 6.25p SATURDAY APPEL 23 DIVIDENO AND INTEREST PAYMEN Marivalle Moore 2.25p Steedery 42 pc Curn Pri 1.57bp SURDAY APPEL 24 DIVIDENO AND INTEREST PAYMEN Diplome 7pc Curn Red Pri 2.45p

### Trade Fairs and Exhibitions: UK

NEC Branches

Kansington Exhibition Centre,

April 24-28 London International Furniture Show - LIPS (01- 385 12001

Olympia

May 34 International Vehicle Industry Suppliers Exhibition - SITEV (02403 29406)

May 4-12 International Trade Fair for International Construction & Clothing Textiles - INTER- Material Exhibition - CON-

April 18 Public Issue Conferences: Elec-

April 18-18 Financial Times Conferences: The challenge to recovery and Hotel Inter-Continental, Lon-don Wi

DC Gardner & Co: Indexation and passive management (01-283 7962) London

systems (0273 696751) Brighton

CBI Conferences: Pipe-line man-April 21

World Energy Business: International oil & gas forum and work-shop (01-629 7611)

April 29
The Economist/CBI Conferences: onal oil & gas forum and work-to grips with the competition Royal Garden Hotel, London (01-379 7400)

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there have been no changes in the details published

### Rentals

# PRUDENTIAL 37

Residential Lettings - Residential Lettings - Residential Lettings £150PW

and specious 2 bedroom first. Attractively furnished in this popular de-excellently situated for transport and shopping, 3 - 12 months let. Productial Property Services Docklands Office: 01-357-6911.

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RENTALS . gone (01) acc 2008.85A well alted rants. Late night shopping. Furnished and 1 bed Sats from £180 p.w. Min 1 Letting office Nell Chyper House, your London SW3. Tel. 01-554 (elec \$14505 NGH\_DN.

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Bodes 2 Banhs (1 cm) 2 kps Recope F/F Kir.
Sq Gdase theye Roof Terrace. Long Less
£650.00 p.w. Tel: 01 724 3100
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instinantia. 3 Bode Bath: Shower Recope
Kh. Long Lets 5225.00 p.w.
Tel: 01 581 7646

# INTERNATIONAL RESIDENTIAL **PROPERTY**

The Residential Property Pages of the Weekend FT will focus on International Property or;

# Saturday May **14th**

For further information please contact: **CLIVE BOOTH** on 01-248 5284

# **Contracts & Tenders**

### INVITATION TO BID PREQUALIFICATION

PHILIPPINE NATIONAL OIL-COMPANY

### 110MW BACON-MANITO I GEOTHERMAL PROJECT FLUID COLLECTION AND DISPOSAL SYSTEM

The PNOC-Energy Development Corporation (PNOC-EDC) has applied for a loan from the International Bank for Reconstruction and Development (IBRD World Bank) towards the cost of 110 MW Bacman I Geothermal Project and it is intended that part of the proceeds of this loan will be applied to eligible payments under the Contract for:

### BID NO. 31.0/6a Construction Prequalification

The PNOC-EDC now invites eligible bidders to prequalify for the Main Construction Contract to cover the following required services:

- installation and insulation of Geothermal Fluid pipelines with diameter ranging from 250 to 1070 millimeter and its appurtenant mechanical equipment.

- Construction of related civil-structural works such as access road. thermal pond, pipeline corridor, separator vessel station, pipe and equipment support, pipe and road bridges, drainage works. - Testing and Commissioning of the system.

A complete set of Prequalification Document may be purchased (P200.00) on submission of a written application from PNOC-EDC. Contract Administration Office. Rm. 1203 Building 1, Merritt Road, Fort Bonifacilo, Philippines (Tel: 8158961: Telex 722-2666 EDC PH). All prequalification bids must be delivered to the above office on or before 12 Noon, 23 May 1988 and must be accompanied by a bid bond of P 500.000.00 with a validity of 240 calendar days.

Bid Documents and drawings will be issued, on or before 5 August 1988, only to prequalifying bidders. No documents shall be issued to bidders who have not applied for the prequalification invitation.

> NC Vasquez Implementing Officer

# **Conferences**

AGRICULTURAL SEMINAR INVESTMENT OPPORTUNITIES IN AUSTRALIA WEDNESDAY 27TH APRIL 1988 AT THE AUSTRALIAN HIGH COMMISSION, AUSTRALIA HOUSE, STRAND, LONDON, WC2

This Seminar is designed to provide detailed information on the current range of investment opportunities

available in Australia for the private and corporate investor, it will provide an overview of the Australian agricultural industry, highlighting the development of new and expanding markets for our agricultural

The Western Australian Government, in association with others are holding a half-day Seminar on Australian agricultural investment opportunities.

produce in South East Asia, and the Australian Government's policy on overseas investment. Admission is strictly by ticket. For further information phone: 01-240-2881

cing the NHS. Witnesser British Carrent Medical Association; Medical International Machine Tool & Medical Manufacturing Technology Entibition - MACH (01-402 4171)(un-

April 24-28 British Electronics Week (0786 International Fluid Power Exhibition - IFPEX (0896 58431) (until

April 27-28 National Pig Fair (0473 43011)

International Tunnelling Exhibi-tion - TUNNELLING (07072 78841) Novotel, Landon Top Drawer Summer Gift Exhib- April 30- May 2 tion (01-727 1929) Photography Exhibition (01-222 **NEC Birminghum** 

Overseas Exhibitions

April 26- May I International Machine Tool Show International Consumer Goods Pair ( 021- 465 4000) (until April - SDCTOS (01-438 0501)

International Trade Fair (01- 637 3153) (until April 24) International Spring Fair (Zagreb

STRUCT (01- 236 2399)

**Business and management conferences** 

ness Research International: tricity privatisation (0932 246495) . Mortgage finance in the 1990's The Brewery, London BC2 (01-657 4383) Portman Hotel, London Wi

April 28 CBI Conferences: Strategy for sign (01-379 7400) Centre Point London

April 26-28 The Industrial Society: Industrial relations for senior managers April 19-21
The Institute of Manpower (01-839 4300)
Studies: Career management 3 Carlton House Terrace, London SW3

April 26 Dun & Bradstreet: Understanding agement- a way of unifying com-pany operations (01-379 7400)
Centre Point, London WC2

Kingaley Hotel, London WC1

Centre Point, London WCI

### SOCIETE DE DEVELOPPEMENT REGIONAL EMPRUNT GROUPE DE 30.000.000 D'ECUS 14 %

1982-1992 We inform the boudholders that the redemption instalment of ECU 3.750.000..., nominal due on list June, 1988, has been satisfied by a drawing on March 28, 1988, in Luternbourg in the presence of an hussier. The 3.750 drawn bonds will be reimbursed at per on June 1st, 1988.

In accordance with the terms and conditions of the bonds, the issuer

Interest on the bonds will cease to accrue on June 1st. 1988. The bonds (drawn or called anticipatively) will be reimbursed, supous or 7 due June 1st 1989 and following attached.

The numbers of the drawn bonds and redeemable at pur as follows: 16103 to 19852

The following boads called for redemption have not yet been sented for the payment: On June 1st, 1985 9620 9878 - 9880 9903 - 9905 10456 - 10458 10476 - 10477 10504 - 10508 10639 - 10640 10756 - 10758 10680 - 10684 10764 - 10769 10721 - 10722 10737 - 10753 10777 - 10781 10797 - 10799 10852 - 10854 10880 11183 - 11184 11111 - 11115 11660 - 11661 11708 - 11710 11728 - 11743 11750 11754 - 11762 12019 - 12021 12140 - 12143 12256 - 12257 11712 - 11723 11929 - 11934 13152 - 13153

On June 1st, 1986 - 26021 26352 - 26365 26537 - 26542 26831 27020 - 27021 27292 - 27293 27803 - 27816 27827 - 27832 27836 27893 - 27919 27939 On June 1st, 1987

The Principal Paying Agent SOCIETE GENERALE ALSACIENNE DE BANQUE 15, Avenue Emile Reuser , LUXEMBOURG

5075 - 5076

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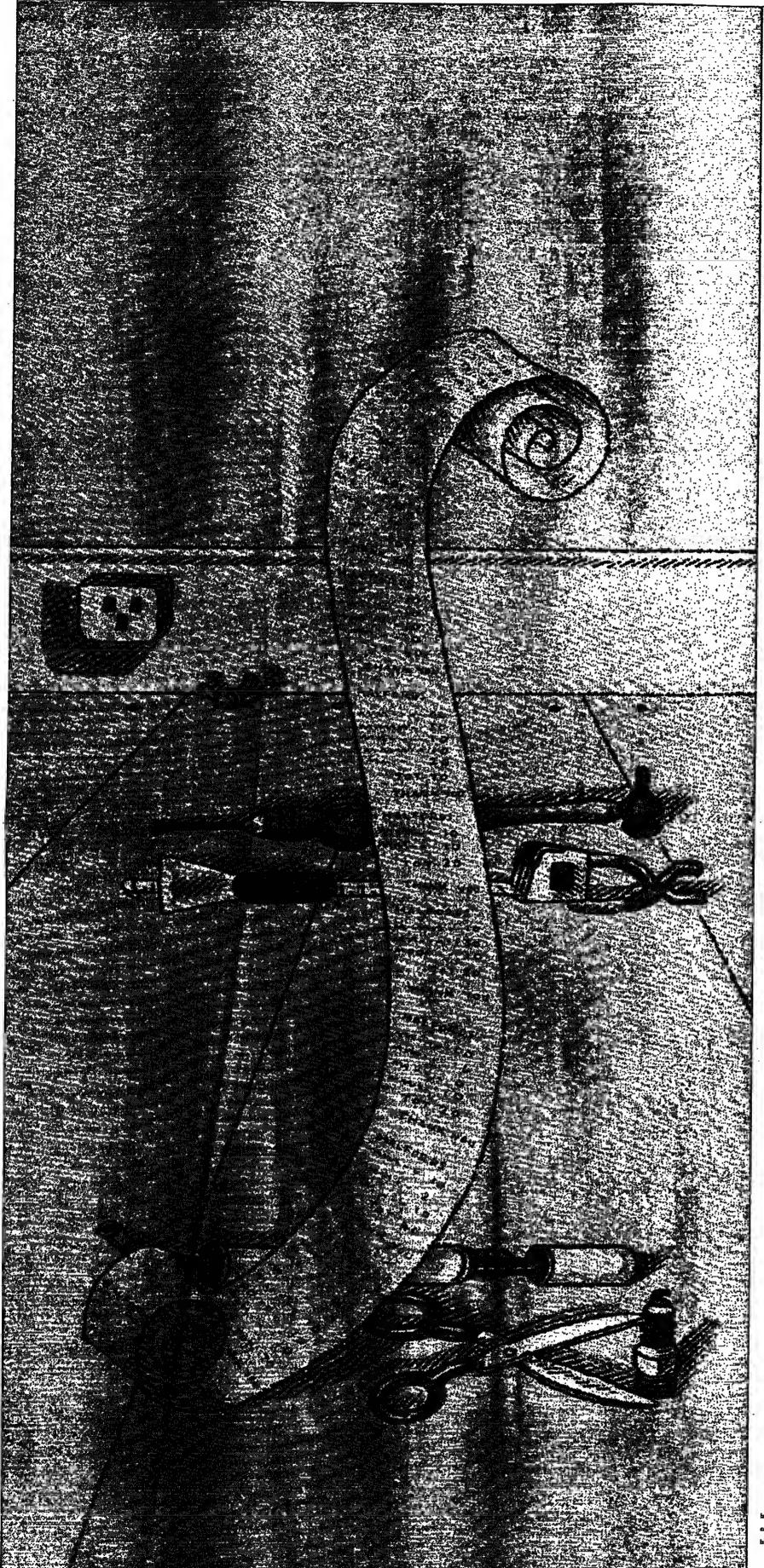
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5818 - 5822 5873 - 5883

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5267 - 5269 5346 - 5353



# ANOTHER RECORD YEAR FOR WARD WHITE.

**TURNOVER** 

£755 MILLION

UP 35%

PRE-TAX PROFIT

£65.5 MILLION

UP 59%

EARNINGS PER ORDINARY SHARE

30.8p

UP 29%

DIVIDENDS PER ORDINARY SHARE

8.75p

**UP 17%** 

HALFORDS
PAYLESS DIY WHITLOCK

WARD WHITE \$\text{the business of growth}

The Directors of Ward White Group pic are the persons responsible for the information consumes a chie advertisement. In the best of the knowledge and belief of the Directors (who have taken all renounable tere to reacter that such is the case) such information is in accordance with the facts and does not omit anythin thely to affect the impact of such information.

is advertisement is issued by County NatWest Limit on behalf of Ward White Group pic,

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- ACROSS

  1 Dramatist had siren in play (8)
  5 Plant economy (6)
  9 Rescue tailless dog (8)
  10 is king returning to part of SW
  Asia? (6)
  12 Unusual names as in patient's
  medical history (9)
  13 Consumed at school so to
  speak (5)

- speak (5)

  14 Knocks back in ber (4)

  16 Record one does change for part of series (7)

  19 Start in new conveyance (7)

  21 Back a horse with Irish money
- (4)
  24 Fibre tiles manufactured (5)
  25 Praise an adult perhaps enter-

- 25 Praise an adult perhaps entertaining ten (9)
  27 A green material could infuriate (6)
  28 Feeling sorry for writer having
  single wine (8)
  29 He gets nothing going into
  attempt philosophy (6)
  30 A painful foot? (8)
  DOWN

  1 The authorities provide knight

- lure into danger (6)
  3 Number one team rises to
  Thessalian king (5)
  4 Teacher may read about power
- (7)
  6 Westerner in a sphere that's quite different (9)
  7 Rest during lawsuit? (8)
  8 Gifted journalist supports fac-
- uity (8)

  11 He's next to become a domes-
- 11 He's next to become a domestic slave in here (4)
  15 One in 19 (9)
  17 Piercing with sea-god's first spear (8)
  18 Knock up French earth to make ornamental garden (8)
  20 Student allowed up to speak
- 21 Wise puritan with set of books
- 22 Command member of board has no alternative (6)
  single wine (8)
  28 He gets nothing going into attempt philosophy (6)
  30 A painful foot? (8)
  DOWN

  1 The authorities provide knight with vehicle (6)
  2 Partner npset detailed to

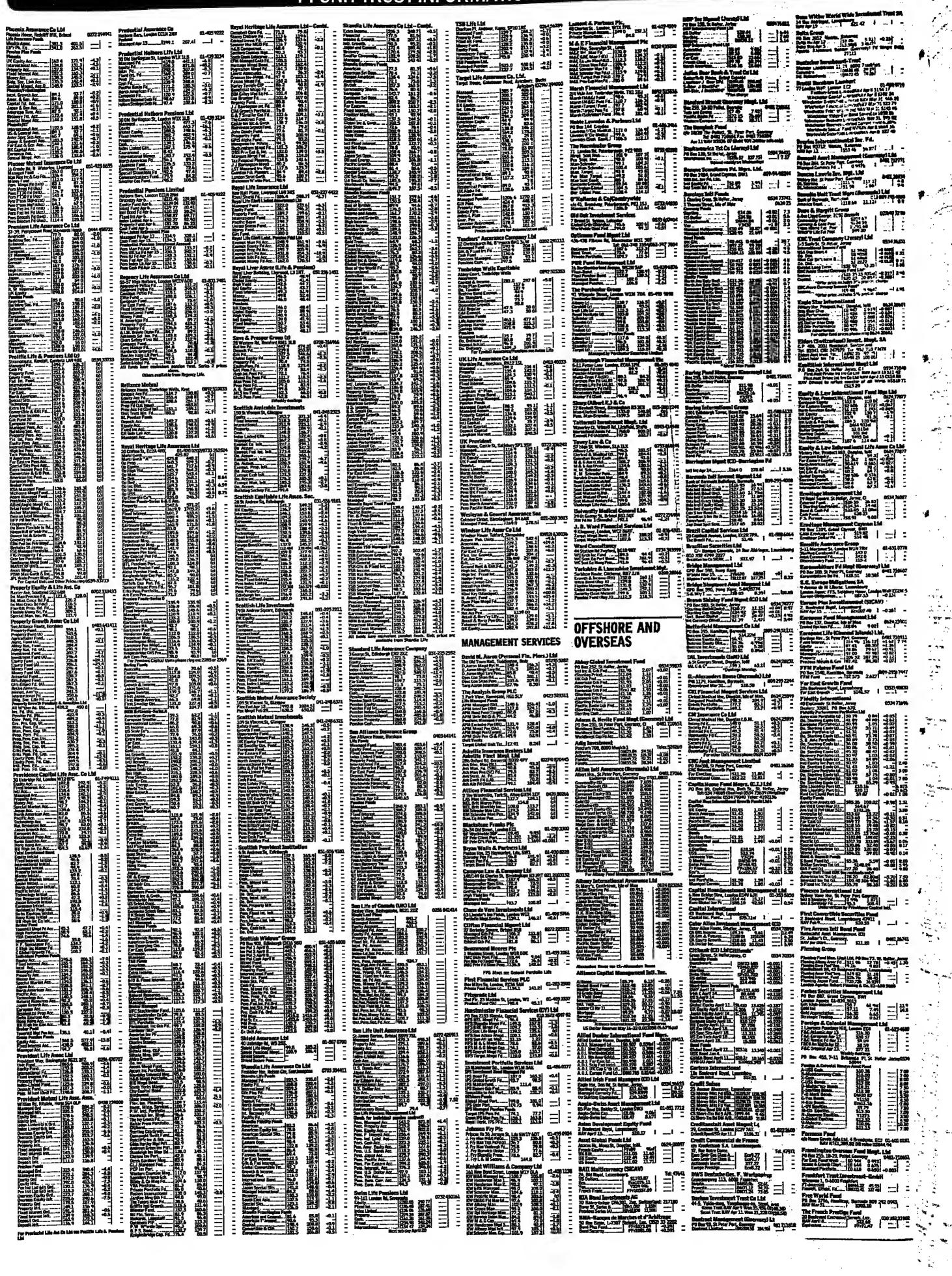
  22 Command member of board has no alternative (6)
  23 Joins United Nations it's accepted English (6)
  26 Poor 10 loses son but meets angel (5)
  The solution to last Saturday's prize pozzle will be published with names of winners on Saturday
  2 Partner npset detailed to

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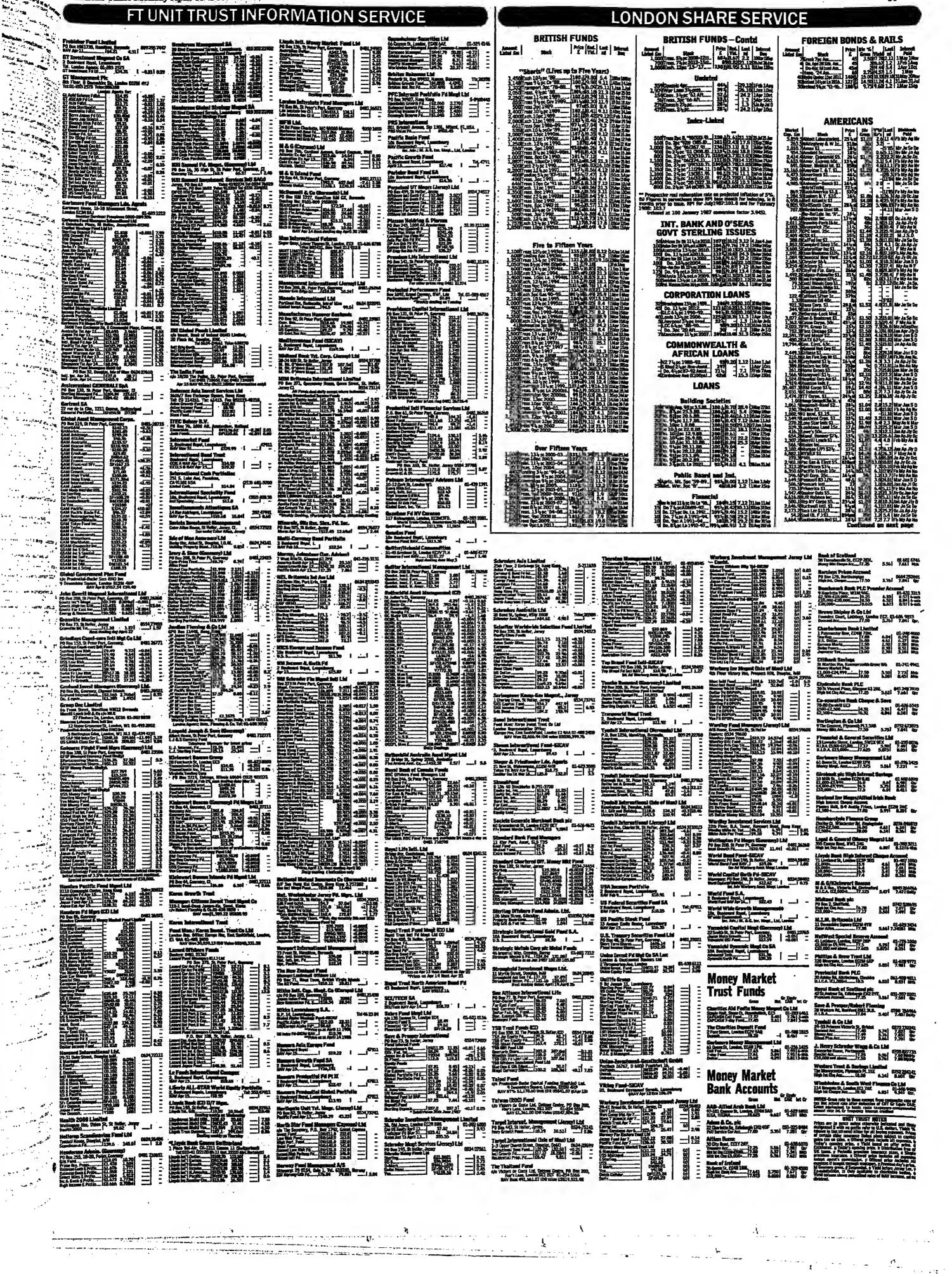
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## LONDON SHARE SERVICE

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15年時代7-1元十五年20日

# Bank of England may face dilemma on pound and base rates

Central banks were keen to make their presence felt in the market, but found themselves shadow boxing against an oppo-nentunwilling to commit itself to

Initial reaction to a much larger than expected US trade deficit in February was to hit the dollar, but there was not a great

weight of volume to the selling. Central banks were obliged to show a united front, after ministers from the Group of Seven had met only one day before publica-tion of the trade figures, and reaffirmed their determination to see

Close

1.8725-1.8735 0.17-0.160m 0.52-0.50pm 2.10-2.00pm

firmed their determinants as stable exchange rates.

The widening US trade deficit gave an immediate opportunity for a test of G7 resolve, but the

£ IN NEW YORK

STERLING INDEX

**CURRENCY RATES** 

encounter.

EMS EUROPEAN CURRENCY UNIT RATES

POUND SPOT- FORWARD AGAINST THE POUND

indicate a more flexible response.

The dollar moved down quite sharply on Thursday, following the trade no. Priday on Priday are Priday on Thursday, following the trade of the trade o

whether the Bank of England could be forced into another cut in UK bank base rates.

Opinion in the City has tended to lean towards a reduction in base rates if the pound threatens DM3.15, but stockbroker, James p.c. for 1987/83, and well above the authorities will make such an early move.

Problems over growing money supply and bank lending.

Thursday sees publication of these figures, and the City will not be surprised if M0 money supply in March rises above the official target range of 2 p.c. to 6 p.c. for 1987/83, and well above the 2 p.c. to 5 p.c. range for the new financial year.

Bank lending arly move.

Bank lending may seem conCapel suggests it is not clear fusing, because it will be shown

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1477000147771104477156

0.48-0.450ei
0.48-0.450ei
0.52-0.55dis
0.52-0.55dis
1.44-1.40ea
1.52-1.55dei
1.52-1.52dei
1.52-1

Sterling was back in demand at market sensed the authorities the authorities have drawn the in terms of M3 kinding, as before, ahead of the introduction in and also in terms of M4 lending. August of single mortgage tax fell on disappointing US trade fig.

The behaviour of and also in terms of M4 lending. August of single mortgage tax which includes building societies. The per household. It is expected that the Budget

slowly on Friday, as many central banks stepped in on a small scale.

Money, which had moved into the dollar earlier in the week, was tempted back to sterling on Friday, raising the question of whether the Bank of England

Morgan Gren will not add great tax rebates in June and also borrow to beat the April 6 deadline the beneficial on mortgage relief for home to mortgage relief for home time improvements. There is also likely to be a rush to borrow the authorities may be reluctant to cut interest rates because of whether the Bank of England will produce increases in lending.

LONDON (LIFFE)

Est., Vol. Clar., Figs. and showed 135-(101802) Previous day's open let., 31292(32036)

Estimated Volume 2210(2014) Province Gay's open Int. 9447(9322)

18075 18090 18075 18090 1808 18042 18776 18866

1.8826 1.8760 1.8640

Morgan Grenfell suggests this will not add greatly to the March figure, and will be swamped by the baneficial effect of the

unwinding of round tripping in Forecasts for M3 borrowing

LIFFE US TREASURY MIND PUTTINES INTONS

13888333

range from about 13hn to 12.5hn, against 12.5hn in February, while expectations for M4 range from about 13hn to 15.5hn., compared with 54.7hn in February.

that as the effects of the Budget show up in later months, there could well be some disturbing fig. ures in the pipeline.

CLE POINTS OF 184%

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NATIONAL AND	ompiled by d., in conju	inction w	ith the L	es, com	f Actor	uries and	the Fac	ulty of A	ctuarie	S		
REGIONAL MARKETS	1	FRIDAY APRIL 25 1988					THURSDAY APRIL 14 1968			DOLLAR INDEX		
Figures In parentheses show number of stocks per grouping	US Dollar Index		Pound Sterling Index	Local Currency Index	Div. Yield	US Dollar Index	Pound Sterfing Index	Cherency Index	1988 High	1988 Low	Year ago (approx	
Australia (89) Austria (16) Belgium (65) Canada (126) Demark (37) Finiand (25) France (121) West Germany (97) Hong Kong (46)	92.32 127.02 123.86 119.22 124.99 87.24 78.72 102.22	-02 -1.4 +0.4 -3.4 -2.3 -0.4 -1.8 -3.4 -2.5	93.98 72.44 99.67 97.18 93.54 98.07 68.45 61.76 80.21 94.81	106,47 79,50 109,48 110,63 103,45 104,37 77,08 67,95 102,48 105,84	4.05 2.64 4.53 2.76 1.99 4.31 2.70 4.45 4.20	122.51 92.50 128.89 123.31 123.36 127.89 87.57 80.12 105.83 123.91	96,69 73,12 101,89 97,48 97,52 101,10 69,22 63,34 83,66 97,95	108.85 79.88 111.41 110.45 107.26 107.16 77.47 69.23 106.08 108.85	122.31 96.18 139.89 125.49 123.36 127.89 86.72 80.79 105.83 123.91	91.16 84.35 99.14 107.06 111.42 106.78 72.77 67.78 84.90 104.60	131 76 92 54 118 09 130 73 112 45 118 60 93 90 107 08 118 17	
Hairy C.022) Japan (4577) Malaysia (36) Mexico (1.4) Netherland (38) New Zealand (222) Norway (25) South Africa (660)	175.25 125.99 136.06 109.36 76.97 125.32	-1.1 -2.9 -2.4 -0.9 -2.2 -0.3 -2.5	61.87 137.51 98.85 106.76 85.81 60.39 98.33 84.63 101.41	72.60 137.20 124.55 339.17 92.94 61.85 105.20 99.56 82.49	2.58 0.52 2.90 1.05 4.91 5.33 2.81 2.51 5.16	80.37 177.27 129.74 139.40 110.40 78.69 125.63 110.63 126.72	63.53 140.13 102.56 110.20 87.27 62.20 99.31 87.45 100.17	74.07 138.56 128.27 339.89 93.97 63.04 105.85 102.19 82.31	81.74 177.27 129.74 176.90 110.66 79.15 129.29 114.93 139.07	62.99 133.61 107.83 90.07 95.23 64.42 98.55 97.99 118.16	108.97 156.19 147.19 159.57 115.49 96.04 130.14 120.85	
Spain (42) Sweden (38) Switzerland (56) United Kingdom (330) USA (583)	152.24 121.13 82.22 139.18 105.80	-2.0 -2.9 -1.2 +0.3 -0.1	119.45 95.04 64.51 109.21 83.02	127,44 105,03 69,93 109,21 105,80	3.35 2.68 2.45 4.36 3.58	155.36 124.75 83.25 138.80 105.87	122.81 98.61 65.81 109.72 83.69	130.58 108.45 70.87 109.72 105.87	155.36 124.75 86.75 140.79 110.51	130.73 96.92 76.22 123.09 99.19	115.03 118.64 97.76 128.75 117.68	
Europe (1.014) Pacific Basio (676) Euro-Pacific (1.690) North America (709) Europe Ex. UK (684) Pacific Ex. Japan (219) World Ex. UK (2143)	170.17 146.00 106.77 91.46	-1.2 -1.0 +0.0 -1.5 -2.6 -1.0	86.09 133.53 124.56 83.77 71.76 85.50 113.82 101.24	91.01 134.53 117.25 106.11 79.61 100.31 116.78 113.41	3.84 0.69 1.65 3.54 3.37 4.15 1.72 2.08	110.43 172.26 147.53 106.80 92.81 111.82 146.49 130.06	87.30 136.17 116.63 84.42 73.37 88.39 115.80 102.81	92.00 135.97 118.52 106.16 80.92 102.99 117.98 114.26	110.53 172.26 147.53 111.28 92.81 111.82 146.49 130.28	97.01 130.81 120.36 99.78 80.27 87.51 120.26 111.77	114.81 153.41 138.01 118.37 106.21 119.46 138.16 130.29	

# Q.743880 1.57060 1.67512 16.2923 48.5021 8.87601 2.31851 2.60140 7.86245 1718.95 173.038 8.63752 1.52021, MA DOLLAR SPOT- FORWARD AGAINST THE DOLLAR **CURRENCY MOVEMENTS EURO-CURRENCY INTEREST RATES**

OTHER CURRENCIES

FORWARD RATES AGAINST STERLING

 Spot
 1
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 6
 12

 1.8895
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 1.8848
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 1.8710

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Apr.15	£	3	OM	Yes	F Fr.	5 Fr.	H FL	Lita	C.2	8 Fr.
£	0.529	1.890	3.138 1.660	Z34. 121.8	10.64 5.630	2593 1372	3.513 1.861	2529. 1232	邊	91.74
TEN	0.319 4.274	0.602 8.077	13.41	74.57 1000.	1391 45A7	0.825 11.08	1.171 15.65	747.2 9953	0.742	20.92 280.4
Fr. S Fr.	0.540	1.776 0.729	2.949 1.210	219.9 90.24	10. 4.103	2407	3.30b	2189 876.2	2.186 0.896	61.76 23.56
H FL Lira	0.284	0.537 0.812	0.892	66.92 100.5	3.024 4.566	0.757 1.113	1511	1000	0.662 1.000	18.54 28.19
C S 8 Fr.	0.630	0.812	1,340	100.5	4.570 16.21	1114	151	1000 3548	3546	28.20 100.

Yes per 1,000: French Fr. per 10: Lita per 1,000: Belgian Fr. per 10:

**CURRENCY FUTURES** LIFFE-STERLING \$25,000 \$ per 6

84-07 77-18 437 74-34 81-18 10

**MONEY MARKETS** 

# London decides to wait and see

Three-month interbank - e key figure indicating the markets view of bank base rate levels - was steady at 8% p.c. for most of the time, before falling to 8% p.c.

on Friday, as sterling rose against the D-Mark and dollar, following the US trade figures. There were some large mean existing day-to-day credit shortages, and a bigger profit the message from the discount. A substantial

FT LONDON INTERBANK FIXING

BANK OF ENGLAND TREASURY BILL TENDER

WEEKLY CHANGE IN WORLD INTEREST RATES

Unct d Unct d +0.12 -0.06 +0.05 O.1113 Unch'd Unch'd Unch'd Unch'd Unch'd 450 330 3375 Unch'd Unch'd -0.10 7.25 74 8ù 173875 190825 7

DEALERS IN London adopted a wait and see attitude to interest rather hold on to bills at present, week was provided through also be interested in March retail repurchase agreements, with the sales figures today, and the PSBR trains indicating the markets.

Three-month interbank - 8 key figure indicating the markets.

market during the first half of Retail sales are expected to have been fairly slow, rising The market will be watching to about 0.1 p.c. to 0.8 p.c.

A cut in the Bank of England's money market dealing rate will mean existing bills can be sold at a bigger profit.

A substantial amount of offi-

Three Months 75-75 74.71 LONDON MONEY RATES

BERGEN BANK A/S

announces the opening

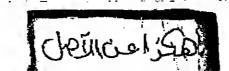
of its

LONDON BRANCH

Shackleton House 4 Battlebridge Lane London SEI 2HP Tel.: 01-357 6373

01-357 6383 915929

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ملدا مدراجل

# WORLD STOCK MARKETS

AUSTRIA FRANCE (continued)	TALY	SWEDEN		
1988   1988   Lew April 15   Sch   High Lew April 15   Price   1982   2,000   2,600	High Low April 15   Lire   2365   1,900   Bacca Com'le	1988   High Law April 15   Kraser   188   144   AGA (Free)   181   181   182   183	CANADA	
2,000	2,385 1,900 Banca Com's 2190 289 149 Banca Com's 249 6,500 3,290 GR 5,845 10,070 7,602 Flat 1,160 10,200 77,900 Great 1,160 10,200 94,050 T7,900 Great 1,000 108,200 94,050 T7,900 Great 1,000 11,505 7,350 Great 1,000 11,50	100   100	Sales Steck   High Law Closs Clarg   Sales Steck   High Law Class Clarg	Sales Stock   High   Carr   Christ   Dang   Sales Stock   High   Law   Christ   Ch
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FRANCE   1988   Low   April 15   Frs.   1560   477.5   158.5   159.6   477.5   158.5   159.6	645   520   Alcatar   600   1,400   1,200   1,400   1,250   1,250   1,130   1,240   1,400   1,250   1,13   1,240   1,400   1,250   1,13   1,240   1,400   1,250   1,13   1,240   1,400   1,250   1,13   1,240   1,250   1,13   1,240   1,250   1,13   1,240   1,250   1,13   1,240   1,250   1,13   1,240   1,250   1,13   1,240   1,250   1,13   1,240   1,250   1,13   1,240   1,250   1,13   1,240   1,250   1,13   1,240   1,250	41.5 20.25 Fregord 30.75 5.5 49.25 Gold Fields SA 33.15 5.5 49.25 Higher Street 3.3 20 13.25 SA 113.5 SA 113.5 SA 113.5 SA 11.5 SB 86 Remissant 10.65 33.75 21.5 Rust Flat 10.65 33.75 21.5 Rust Flat 18.5 Sape Holdings 12 33.6 Safreet 18.5 Sape Holdings 12 34.6 Safreet 18.5 Sape Holdings 12 36.75 30 Safreet 19.5 Sape Holdings 19.5 Safreet 19.5 S	OVED THE COUNTED	5500 Rogers B 1 \$33% 33% 33% 4% 34853 Royal Bank \$28% 28% 28% 4% 1500 Roman \$11% 17% 17% 1% 4850 Shelbirgh \$40% 40% 40% 58793 Royal Brk \$28% 28% 28% 28% 10 1779 Videoton \$10 09% 10 34503 RyTree A 316% 16% 16% +% Sales 5,491,893 shares
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Enjoy reading your complimentary copy of the Financial Times when you're staying in Milano at the	1.00   1.00	0.38 0.27 Ewrop	April : Bigh 2031_33 (2003.22) Ler 1949.99 (1948.18)   STANDARD AND PROFES   279.77   259.75   271.55   271.37   271.55   202.63   336.77   4.40     Campusite t	DENMARK   Consideration   SE G/LR09
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FINANCIAL TIMES  — Europe's Business Newspaper	575 460 Testatta Mach 575 2,530 1,960 Tota 2,530 663 760 Tota 657 369 770 Toyo Int 655 540 460 Toyo Int 655 540 460 Toyo Rabbar 525 3,180 2,400 Toyo Seltan 3,090 776 520 Toyo Seltan 720	1.25 1.41 Malayan Und Ind 1.65 0.45 0.35 Malayan Und Ind 1.66 1.54 0.36 0.36 0.36 0.36 0.36 0.36 0.36 0.36	NEW YORK ACTIVE STOCKS   Statis Classes   Statis Classe	SPARR Machel SE (30/12/85)
Loadon - Frankfurt - New York		MOYES - Prices on this page are as quoted on the individual exchanges and are last traded prices (un manufable, § Deallags supported, at Ex dividual, as	Base values of all indices are 100 except MYSE AV Common - 50; Standard and Poor's - 10; and Toronto Composite and Metals: - 1000. Toronto Indices based 1975 and Montreal Portfolio 4/1/83. † Excluding bunds. 4 400 industrials plus 40 attlitues, 40 Fluoroials and 20 transports. (c) Cloud. (c) Unannitable.	Base values of a0 indices are 100 except Brussels SE - 1,000 JSE Cold - 255.7 JSE industrials - 264.3 and Australia. Ali Ordinary and Metals - 500; (c) Closed. (a) Usanzallable.

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# NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

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## NYSE COMPOSITE CLOSING PRICES

# AMEX COMPOSITE CLOSING PRICES Closing prices, April 15

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FT-A World Indices

**New York** 

# Huge swings in mood hold markets hostage

SIX MONTHS ago tomorrow, the world's stock markets pitched suddenly into crisis. Price falls of markets pitched suddenly into crisis. Price falls of imprecedented speed and severity, centred on New York but enguising every important exchange, revived the spectre of the Great Crash of 1929.

The early fear that the 1987 version would be followed, hike its predecessor, by severe economic contraction has already receded.

If it is true that the economic implications of the crash have been overestimated, the same cannot be said of its impact on investors and on the

One result has been an even shorter term orientation on the part of investors. Their continued nervousness – as underlined by the 4½ per cent drop in prices in New York on Thursday after publication of February trade figures – means publication of February trace ugures the market is at the mercy of extraordinary

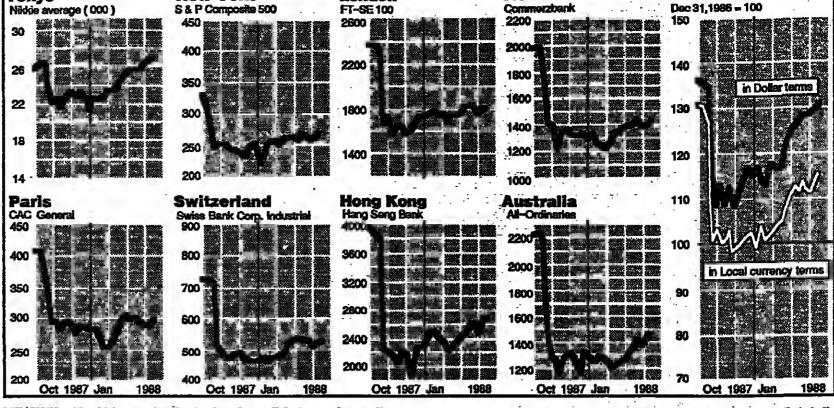
The constant worry that it could all happen again has kept both institutional and small private investors on the sidelines. Only companies, buying up either their own

shares, where permitted, or acquiring those of others which they consider cheap, have provided a

Yet the world has changed since October. Mr Robert Salomon, chief equity strategist for Salomon Brothers, says the crash resulted from a unique confinence of forces that would be diffi-cult, if not impossible, to duplicate.

The crash may indeed have helped to bring the US - and therefore the world - economy into better balance. Economic growth is likely to be steadier, reducing the prespect for sharp rises in interest rates. The US trade deficit may not be coming down very fast, but it is moving in the right direction. There is less likelihood that destabilising trading strategies would be repeated in a

In the eyes of many, portfolio insurance videly considered e villain in the October crash has been discredited. Mr Salomen estimates that the amount in such "insured" portfolios has dropped to \$30bm, from between \$80bm and \$90bm



London

THE SPRED with which Japan has domi-nated the global market has been one of the most remarkable feetures of the six months since the stock markets crash,

Alison Maitiand writes.

Japan overtook the US in terms of market capitalisation just before the crash. Its subsequent weighting in the FT-Actuaries World Index had risen to more than 43 per cent by the end of last week, from 37 per cent on October 16. In contrast, the other principal mar-

kets have all lost ground, according to figures from County NatWest WoodMac.

The US has seen its share of global capitalisation fall from 34 per cent on October 16 to 32 per cent, while the UK has dropped from nearly 11 per cent to 9.4 per cent, West Germany from 3.4 per cent to 2.5 per cent and Canada from 2.14 per cent to 2.07 per cent.

South Africa has shrunk by a third, from 0.9 per cent to 2.6 per cent, as the weak buillion price has hampered its

While Japan's pre-eminence is based on its rapid recovery and bold advance to new highs, the rest of the Pacific Basin presents a more mixed picture. Hong Kong, Australia and Singapore were among the world's worst hit mar-kets in October and, although confidence

has been gradually returning, their indices are all still about 30 per cent lower. Their weightings in the World Index cent) and New Zealand (-43 per cent) doing worse.

While Japan's pre-eminence is based on its rapid recovery and bold advance to new highs, the rest of the Pacific Basin presents a more mixed picture.

Houg Kong, Australia and Singapore were among the world's worst hit markets in October and, although confidence

### Second adjustment of global imbalance cannot be ruled out

BY JOHN PLENDER

WAS THE stock market crash e WAS THE stock market crash e Yet with employment and benign event rather than a catasincome growth remaining strong, tropbe? Six months on, the case households are able to increase is certainly arguable.

soggest the US was growing matic cuts in consumption. The remarkably strongly before the manufacturing sector, mean-crash; and in spite of an initial while, is expanding swiftly on the joit to consumer confidence, the back of more competitive exports US economy has continued to and higger order books for capital perform very robustly since then. equipmed indeed, many economists are The to Indeed, many economists are convinced that US bond yields favourable picture is that it takes

slide io equity prices last whether the US has sufficient Hindsight has also cut the so-called wealth effect down to size, along with the reputation of pressures much of the economics profes-

cial markets are more elusive than many forecasters would have had us believe.

impact of the crash has been localised: the top end of the housing market in the south-east of England, for example, has reflected the effect of the crash to the effect of the crash to the effect of the crash top end of the south-east of the effect of the crash top end of the effect of th on the assets and earnings of the through inflation, to a squeeze on financial community. But elsewhere building society surveys

Similarly, the damage has been local in the US, where one of the the US economy since President main lessons of the crash appears to be that Main Street is a million distribution of miles from Wall Street.

the US economy - which tional sectors of the British econ-remains the chief focus of inter-omy, so the recent overvaluation national investors' attention - in of the dollar has dramatically

certainly looks more remote now and consumer spending, which looming capacity constraints, the was expected to absorb most of British experience in the wake of the sbock waves emanating from the 1986 devaluation of sterling Black Monday, refuses to go into seems to indicate that official sta-decline - thanks largely to sales tistics are remarkably bad at cap-

Most forecasters expect the currency-induced shock.

Increase in the current year to be slower than in 1987, and well below the rises of more than 4 be compared with Britain. The per cent seen in 1985 and 1986.

savings and rebuild their asset Most recent economic statistics portfolios without making dra-

would now be in double figures us back to the pre-crash debate were it not for the policy relax-ation that followed the worldwide on the US economy.

Doubts have always centred on capacity to cope with a large reduction in the trade deficit without unleashing inflationary

sion.

Clearly the linkages between the real economy and the financial markets are more elusive than many forecasters would capacity constraints, domestic demand will clearly have to be curbed to release capacity for the task of reducing the trade deficit.

And with tighter fiscal policy ruled out in a presidential elec-In most countries the chief tion year, the obvious adjustment

The counter argument is that reveal continued buoyancy in capacity figures have been ren-bouse prices. capacity figures have been ren-dered meaningless by the buge structural changes imposed on

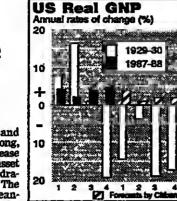
niles from Wall Street.

So what are the prospects for a massive upheaval in the traditransformed the profile of US
The fear of recession in 1988 manufacturing industry.

While the figures point to promotions by the car manufac-turers in Detroit.

Most forecasters expect the currency-induced shock.

Teally changed – which suggests that it might be unwise to rule out the possibility that the mar-



than a third of industrial world GNP makes it more resistant to balance of payments crises than the more open economies of Europe - not least because its ability to rock the rest of the world's economic boat gives it powerful leverage vis à vis its main trading partners.
The October crash undoubtedly

added to the impetus for economic policy co-ordination with the other developed countries, which belped, among other things, to reinforce the shift to a more expansionary fiscal policy

Last week's Group of Seven meeting, together with the central banks' concerted response to a very poor set of US trade figappeared also to confirm that Mr James Baker, the US Treasury Secretary, has persuaded his G7 colleagues that there should be no currency storms or public disagreements in an election year in which he is actively promoting the interests of Mr George Bush.

Whether the equity and bond markets will be equally happy to buy this line remains to be seen, for investors continue to worry about the slow pace at which the trade imbalance between the US and the rest of the world is being

And while the central banks have enjoyed relative success in handling the speculators so far this year, the political will, especially in Western Europe, to accube waning.

The striking feature of the post-crash world is how little has out the possibility that the mar-kets will have a second shot at imposing their own adjustment mechanism for global imbalances before the year is out. Nicholas Brady: 'loaded gun'

# Confidence remains distant memory

THE CONFIDENCE of investors day.

around the world was dealt a Many characteristics of the severe blow by the October crash. market's behaviour over the last Though markets have recovered six months have been worrying, from their lows, last week's tur- Most serious have been the low bulence shows that it is still a level of institutional and private long way from returning. Investors are reluctant to com-

mit substantial amounts of money to equity markets, particnlarly to those outside their own countries. This is in spite of cont-ing economic growth, generstrong corporate earnings and bursts of takeover activity. Stock market volumes have ropped dramatically, putting

at the close on October 19 of Yet the coincidence of an extremely vulnerable dollar, bad tial cuts in personal taxation, but trade figures and fears of higher volume has fallen to about 400m interest rates raised the ghost of Black Monday - which had seen the same combination of factors

investor participation and the singgish volume. Another feature has been the underperformance of blue chips, which have been outstripped by second-tier shares In Britain, the Financial

Times Stock Exchange index of 100 shares, which fell by a third, remains 22 per cent short of preropped dramatically, putting crash levels and has failed to ressure on the broking industry. move convincingly above 1,800, In the US, the Dow Jones the level to which it fell initially Industrial Average stocks index on Black Monday and Tuesday. reached a post-October crash

Domestic factors, including peak last Tuesday of 2,110.80, 21.4 favourable Budget and successiv per cent above the low recorded reductions in interest rates, hav Domestic factors, including a reductions in interest rates, have helped; equity trading volume recovered briefly as the City scented in advance the substan-

volume has fallen to about 400m shares, against more than 1bn before the crash.

The Japanese market has been - and sent the market down much stronger. Last week, the more than 100 points on Thurs- Nikkei average of 226 leading more than other Continental

Exchange burst through its pre-crash peak of 26,646.40 into record territory and has remained there, underlining the contrast between it and other Nevertheless, Japan's big insti-

tutional investors have been extremely cautious; this is probably the most important lingering effect in Japan of the crash. It was a main factor in the 56 per cent drop in trading volume on the Tokyo Stock Exchange from a daily average of 1hn shares a day last September to a low of 45m in December.

The impact on portfolio invest-ment abroad has been even more dramatic. Last year, the net outflow of Japanese funds into the US equity market reached

This year, it is estimated to have slowed to a \$200m trickle.
Foreign investors, hitherto sceptical, have been net buyers of although the market is on a price/earnings ratio of about 65. West German shares suffered

wards and have staged an mpressive comeback since. pointing US figures have thrown the upturn into doubt.

The German market remains well below its 1987 levels. The

FAZ index on Friday stood at 454.49 — an improvement on its 1987 low of 400.13 posted on November 10, but a long way below the 676.84 high recorded on Jamuary 6 last year. Equity turn-over remains depressed.

One reason for the hig fall was the market's traditional dependence on foreign buyers, and the risk aversion of many German

institutional investors. The French stock market was also falling long before the Octo-ber crash, and has remained con-sistently weak although it did rally in February. The CAC index ended last week at 296.8, down 17 per cent from its level on October 19 and 36 per cent below the peak

it reached last spring.
Finance ministry officials have pointed to the dependence of Paris on overseas investors, and the consequent effect of the focus

shares on the Tekyo Stock markets in the crash and after of investment on home markets since the crash.

Uncertainty over the outcome of next weekend's presidential election has put investors off equities. The only spur has been an unusual surge in takeover activity.

Switzerland's equities market is also recovering only slowly from the crash, when the share index dived by 38 per cent in five

A gradual strengthening was interrupted last mouth, with prices down almost to the November low again, and by mid-March the index was still only about 11 per cent higher.

There are plenty of reasons why the market should be stronger. Company earnings have been good, the Swiss franc

remains stable, the economy con-

times to grow and institutional

investors are swimming in liquidto about 2.45 per cent, compared with a 1.9 per cent inflation rate. Yet investors, concerned at the low dollar and its effect on the

Swiss economy, still prefer Tokyo's strength has not rubbed off on other Pacific mar-kets. Australia, one of the world's most overheated markets before the crash, was among the worst performers and has been one of the slowest to rebound. The All Ordinaries Index lost

about 50 per cent of its value mid-September to its trough of 1,151 on November 11. In mid-April, it remained about 37 per cent off the peak.

The crash was felt heavily among stocks of companies run by well-known entrepreneurs such as Mr Robert Holmes a Cnurt and Sir Ron Brierley.

These have also been among the slowest to recover. The restoration of international interest in the Hong Kong market has been slow following

its controversial four-day closure after which prices were marked down 40 per cent

However, share prices have have been firmly underpinned by local investors who remain convinced that bargains are there for the taking when the Hang Seng index dips to 2,300.

Reports by Janet Bush, Terry Byland, Ian Rodger, Halg Simon-ian, George Graham, John Wicks, Bruce Jacques, David Dodwell

# High debate but no action

rities industry, regulators and and make recommendations on politicians to the October crash has been both enormously conscientious and lacking in substance. In no other country which belong to this group. experienced turmoil in its capital markets has so much effort beeo put into trying to discover what

private body with an interest in that the various financial mar-the securities industry has deliv-ered its verdict, providing the co-ordination is needed in regulahasis for an intensive dehate ting and managing them.
about what should be done to There is broad support for a about what should be done to prevent the same thing happening again.

There is broad support for a gests tha New York Stock single clearing and settlement Exchange's curbs on stock index system across the various market arbitrage have only partially suc-And vet little concrete action

has been taken. A vague consen-sus has been reached on many aspects, but progress in implementing changes has been stymied by turf battles, clashes in ideology and, at times, complacency. Six months after the crash, one cannot help feeling an alarming sense of dejo vu. Time and time again, the market has teased

in financial markets that no which leans toward deregulation and does not want, in election falls by 50 points or more.

Year, to alienate any part of the NYSE has also income.

the Senate Banking Committee,

themes have emerged, although no agreement on policy changes. A consensus was quickly reached

segments. Theoretically at least, regulators and exchanges are While the exchanges themagreed that, at times of acute selves have taken steps to stress, the co-ordination of emer-improve market conditions -

expectations.

It has looked healthy enough at times to suggest to those naturally disposed against interfering address the problem of volatility. Futures Trading Commission,

ets, which vehemently oppose trage transactions to refrain from on jurisdiction. any legislative initiatives, and using its Superdot electronic The recommandation of tha the Reagan Administration itself, order system when the Dow Brady Commission and a concept Jones Industrial Average rises or echoed in a bill introduced in the

suddenly looked chronically vulnerable, strengthening the hand of those who feel long-term adjustments need to be made.

Mr Nicholas Brady, head of the points. Futures and options does not want to arbitrate exchanges in Chicago have used. presidential task force set up to exchanges in Chicago have ush between the two.

THE RESPONSE of the US secu- review the causes of the crash ered in changes which, in the context of their steadlast stand against congressional calls for legislative action, represent a sig-

nificant compromise.

Margin requirements on some After six months of intensive futures contracts have been discussions, several common raised to about 13 per cent, from 5 per cent before the crash, in an effort to curb excess speculative activity, while some price limits have been introduced

The longer-term impact of system, Federal Reserve these moves is unclear. The experience of the last few weeks sug-

gency procedures such as trading through both a genuine desire to halts might prove useful. through both a genuine desire to woo nervous investors back into Above all, exchanges and regulators appear to share a genuine forightens investors away and that it should, to some degree, be distant to some degree degree degree degree degree degre

The New York Stock Exchange which oversee stock markets and action need be taken. In this cate-gory lie the Chicago futures mar-kets, which vehemently onnose transcriptors to refresh from the hold of the control of

year, to alienate any part of the industry which has supported it.

Then again, the market has suddenly looked chronically vul-

I call it the nearest thing to a meltdown I'm ever likely to see,' John Phelan, chairman of the New York Stock Exchange, after trading had finished on October 19, 1987.

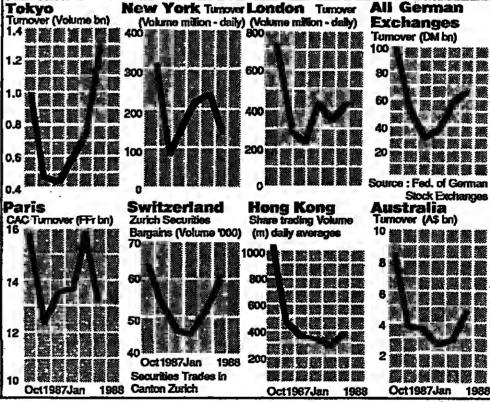
The Federal Reserve. responsibilities as the nation'e central bank. affirmed today its readiness to serve as a source of liquidity to support the economic and financial

'An accident waiting to happen,' Fed chairman Alan Greenspan in congressional testimony, February 2, 1988.

We are looking down the barrel and the gun is still loaded,' Nicholas Brady to the Senate Banking Committee, February 2, 1988.

I think that this year will mark the start of the sixth foreign investment boom in the Japanese market since the war,' Michio Oikawa of Nomura Securities in January on the return of foreign investors to the Japanese market

"The great economic non-event of 1987," Chancellor of the Exchequer Nigel Lawson to the interim committee of the International Monetary Fund, April 14, 1988.



# Pressures mount on securities firms

BY ALEXANDER NICOLL

BULL MARKETS are also active markets, bear markets are not. More than anything else, this simple truth clouds the future for many of the world's securities

The years leading up to the crash were not only an era in which stock and bond prices showed enormous rises world-wide; they also saw concomitant expansion of the securities indus-try and its explosion into crossborder business. Commercial banks rushed to

set up securities operations. Lib-eralisation of regulation also contributed to the creation of what was, even before the crash, a grossly overcrowded industry ripe for slimming.

The fall in stock market trading volumes around the world

since October means it is even harder to make a worthwhile profit. Brokers working on an agency

basis depend on commissions from their customers. Those operating as principals — trading for their own account — depend on active, liquid markets in which there are end-investors prepared to buy stock. Otherwise,

swallowed up and companies such as First Options in Chicago received sizeable capital infu-

markets become purely inter-professional, e zero-sum game of pass the parcel.

The first effect of the crash was the disappearance of a — surprisites firms.

E.F. Hutton, which already had a chequered past, was finally forced into the arms of Shearson Lehman. A few specialists on the New York Stock Exchange were swallowed up and companies

growth of securities businesses. In the Eurobond market, which is strategies centred in London, had grown astonishingly. In the domestic UK markats, the Big Bang trickle a burst of competition. Most fears about the UK markets, they would go at the UK markets, they would shore the stock market which is strategies.

UK markats, the Big Bang trickle a burst of competition. Most fears about the UK markets, they would go at the UK markets, they would shore the unit of the crash was stonishingly. In the domestic constitution was at the disappearance of a — surprisingly and the UK markets, they would go at the UK markets, they would shore the unit of the crash was stonishingly. In the domestic constitution was at the UK markets, they would shore the unit of the uni

to a natural shake-out process which was already under way.

There have been unceremonious sackings in both London and eral of which have reacted

es. ular impact on international Cross-border investment in most areas has slowed to a trickle es investors adopt a noplace-like-home approach, and on fears about illiquidity of markets after bad experiences during the

Moreover, not only has new issue business in domestic mar-kets slowed, but international remained active for the following distribution of new issues has year there was business to keep virtually halted.

such as First Options in Chicago year there was business to keep received sizeable capital infusions from their parents.

Elsewhere, there were losses—including some notable ones for increase in the number of markst-making firms in London—but no disasters.

However, the second, and more far-reaching, effect is continuing.

The crash gave fresh impetus to a natural shake-out process role in the cultural and management to a natural shake-out process. Such plans must now be on hold for most - although not necessarily for those specialising

in still-prospering areas such as Most bankers believe that, in

### **SECTION III**

# **FINANCIAL TIMES**



Industrially and socially a new Italy is now emerging, though Italians still held to traditional ways and

some dubious practices. The political will is growing to bring in necessary reforms but stable government is needed to make these a reality, as John Wyles reports.

# Success of a young nation

A YOUNG nation not much more than a 100 years old, struggling with steady success to outperform its elders and betters, lialy is unique in Western Europe.

With an entirely characteristic mix of prudence and bravado, discipline and disarray, strategy and spontaneity, the halian experience is absorbing, entertaining and for the foreigner, not at all services industry.

Socially, the new Italy is ununer of women (22 per cent of the workforce) and is rapidly and for the foreigner, not at all serving because of falling birth and, for the foreigner, not at all easy to understand.

notion around that Italy is

regressing.

This takes its principal reference from the fact that the fall of the second Craxi government in. March of last year, after 43 tinuity of custom and practice months of prime ministerial continuity, has been followed by another of italy's eternally inconclusive general elections and about Italy in 1988, however, is a then a coalition headed by Giov-marked dwindling of compla-anni Goria which lasted no more cency about the inevitability and

sector whose leading lights have grammic of the new five party is monopolised by parties of the

Socially, the new Italy is urben-based, employs a growing number of wamen (32 per cent of the workforce) and is rapidly "greying" because of falling birth rates and increasing life expectation.

But since the architects and constructors of the new Italy age Italians, steeped in the political and social ways of the old, there is, to say the least, a certain continuity of custom and reporters.

anni Goria which lasted no more than a tortured eight months.

What is really happening is that the 1980s have been winessing the construction of a "new litaly" on the somewhat uncertain foundations of the old.

Its most obviously positive economic elements are a Gross Domestic Product which has grown into the third largest in Western Europe after West Germany and France; a modern and expanding private manufacturing sector whose leading lights have "gramme of the new five-party"



coalition to be headed by Mr Cfriaco De Mita, leader of the Chris-tian Democrat party.

Negotiated in unusual detail under pressure from Mr Craxi. the programme promises among other things, institutional reforms and the restructioning of public administration, reduction of the government deficit, development of the Mezzogiorno, measures to combat corruption and preparation for the European Community's 1992 internal mar-ket deadline.

On paper the programme measures up well against many of the challenging problems of old Haly.

The institutional reforms promised are not fundamental in the sense of re-writing the consti-tution and changing the electoral system, but there is no good reason for believing that such radi-cal measures would guarantee greater stability of governments. These come and go with dis-

non-Communist centre and right. of more than 11 per cent of GDP which are in a state of continu- are keeping interest rates artificompetition for political cially high. They are also prohaminence and electoral support. hly unsustainable in a Europe of Essentially, the De Mita gov. free capital movements.

The Mezzogiorno is the control of the parliamentary procedures to a second control of the control o

ernment will aim to streamline
parliamentary procedures to economic and social problem,
speed up the appallingly slow legislative process, and curb the possibility of parliamentary unemployment rate and rising,
sibility of parliamentary unemployment rate and furnishambushes of the kind which ing only 25 per cent of its GDP
grievausly weakened Mr Goria. With about 36 per cent of its popSuch changes could certainly unlation.

the overriding need to translate EC directives into national law.

groups like Flat and Ferruszi and if the policy programme proves De Benedetti into banking, finan to be the sufficiently balanced

newspapers and television... By itself, an anti-trust law will

Preparation for 1992, mean-

Ifaly is one of the worst offenders on this front with about 250 directives not yet applied, largely because it is very bad at legislating. The other requirement is for a domestic sufficient law street.

cial services and particularly packa

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Trade loint ventures	6	Campidoglio, Rome Pictures by Alan Harper	

certainly have reached a higher altitude of profits and power, but they are still largely controlled by long-established concentrapower - Mediobanca (the state merchant bank now being privatised), the Agnellis and Pirellis, to mention the most celebrated.

But it looks risky for the future of the country to be excessively based on the fortunes of a few large groups. There is a need for recruits into the big league from the ranks of the thousands of small and medium-sized companies which are the legendary backbone of the Italian economy.

These are short on technology. professional management and on access to the preferential finance enjoyed by the big groups. The giants, bowever, still prefer to use their great political influence to maintain their present advan-tages, ranging from easy access to government finance and favours, to an underegulated stock market.

mined government could offer encouraging condition for opti-would be a steady improvement mism.

In public services, from the railways to the post, from health to telecommunications, which currently impose competitive handicaps on Italian business, in return for acceptance of a more open and pluralistic financial sys-

determined or will it be another while, has many espects, two of nine-month non-wonder, partially which have been identified as paralysed by party rivalries? particularly important. One is Most of Mr De Mita's key prioriparalysed by party rivalries? Most of Mr De Mita's key priori-ties have been key priorities identified by previous governments, but they have not been ade-quately confronted because they require stable, co-ordinated, efficient government and adminis-

The law may need to confront may be sufficiently subdued to the startling horizontal growth of groups like Fiat and Parameters. package which it appears. More-over, Mr De Mita is the leader of

the country's largest party.

If Mr Craxi uses his pivotal power to unseat him, early elections may be unavoidable with Such changes could certainly ulation.

Such changes could certainly ulation.

Considerable amounts of quality of government.

The need to curb the Governments budget deficit is manifest, true of about \$100bn since the round of the central problems of old litaly which is also a powerful motive force for the commanding heights of the commanding heights of changes could certainly ulation.

By itself, an anti-trust law will the country's largest party.

If Mr Craxi uses his pivotal problems of old litaly which is also a powerful motive force for tions may be unavoidable with little possibility of resuming the commanding heights of christian Democrat Socialist co-private Italian capitalism may

The alternative would then for one of the two to turn to the Communists, and in the meantime a huge amount of governing time would have been lost when time is not really on the Italy's

erally aware that external pres need for modernisation and change. They know that their economy is now more interdepen-dent than it has ever been and as a result Italians of all classes are more disposed to gauge their performance according to international comparisons.

The 1992 deadline is in many ways a fearsome challenge which could impose huge penalties on the nation's finances and economic development if existing political, bureaucratic and financial handicans are not removed.

· Italy's various elites appear to o government finance and avours, to an underegulated in a society where consensus is the key to change, this unanimity are trade off for which a determined appears and appear

There are, however, crucial ingredients still missing in Italy's political culture which would ensure a smooth transition. One which could be conjured up quite quickly is a clearly and influen-tially articulated taxpayers' inter-

weight in Italy because large swathes of the middle classes and scale. One recent academic study worth L182,000bn, more than enough to wipe out the annual-

Their relative freedom to do so is an unwritten compact with the major political parties - a central prop of the old Italy. Some moves have already been made to tighten up, but much more needs

The political effect, if all this appens, could be to change the ce of Italian politics by stimuiace of stanan politics by stimulating a real popular demand for efficient services, less waste and a halt to the illegal appropriation of public money by the political parties and organised crime.

A diminishing of the black economy would be a small price to pay for all that.

A worldwide Group with 125 factories in 16 countries of Europe, North and South America, Australia and Africa, 2.300 R&D specialists in 6 Centres all over the world. A wide range of products: from tyres to telecommunication and energy transmission cables, from motor vehicle and industrial components to consumer products.

A commitment to innovation.

Italy is one of the few nations to have increased its aid programme

# Aid donations an integral part of foreign policy

LATE IN March in China, a vian countries and, to a lesser having given \$70m to Somalia in crowd of Chinese and Italians degree, at home. crowd of Chinese and Italians, degree, at home. gathered in the square outside the Chong Quien City Hospital. While bystanders waved ban-

ners praising Italian-Chinese friendship and a Chinese band nio Badini, Director-General of exile in the United States, that played celebratory music, Italy's Foreign Minister, Mr Giulio Andrectti, joined Chinese digni-taries in cutting a red silk ribbon to inaugurate a new Centre of

The total cost, Italian Foreign Ministry officials say, was L20bn, an outlay welcomed both by the recipient Chinese . . and by the Italian medical suppliers and architects who won the contract to design and outfit them.

tions of many other developed the existence of real poverty. nations have been dropping, Public Development Assistance (APS) has become a major component of Italy's foreign policy.

This year alone, the Italian private companies have enjoyed year alone, the Italian private companies have enjoyed ent has earmarked some most of the benefits. government has earmarked some LA.500bn for development assis-

tance, in comparison with only L300bn a decade ago. Several dozen projects have been approved for various countries since Parliament voted a national manufacturers associated Foreign Aid Bill in February tion. Confindustria would like

a cereal storage silo in Turkey; modernisation of the electricity lines in Dakar, Senegal; an agricultural mechanisation programme in Morocco; introduction of a microwave digital transfer of the government of a microwave digital transfer of the state of the government of the a microwave digital transmission network in Costa Rica; construction of the Nol Turesh aqueduct in Kenya; a natural gas treatment centre in Argentina; a vast agricultural development programme in Peru; and a radar rightly, cannot impose anything system for the Chiang Mai Airon anybody — Giovanni Goria, former Prime Minister. All these are giving work to Italian factories, engineering firms and construction compa-

Italy's emphasis on tied aid in italy's emphasis on tied aid in its bilateral aid programme – about 80 per cent of the aid is procurement-related – has led to criticism from foreign aid purists loaded and old, transport is inef-

But Italian officials feel no never built. need to apologise. "We think it's Repeating charges made by a better to give 100 in tied aid than former Somali Minister, Ali 50 in untied aid," says Mr Anto- Khalif Ghalayo, now living in

In fact, with current allocations equal to 0.4 per cent of GDP Emergency Medicine, the third - the UN target is 0.7 per cent - such centre donated by the Italian government. - the UN target is 0.7 per cent - italy is now is one of the world's leading donor nations, even though many of its peers enjoy a significantly higher per capits income and have a far lower

unemployment rate.
The outspoken Radical Party, which has long taken a special interest in foreign aid, has often The inaugurations, however, accused the Government or com-were not all that unusual. For ing its aid programme on com-mercial interests, rather than on But most of the diss within Italy with regard to the

programme is simply too limited," says Alberto Sbrocca of the Economic Relations Office of 1987 that totally reorganised the the foreign aid projects to be bet-development assistance pro- ter publicised to allow more liaian companies to offer competing

the Foreign Ministry's Director- the money allegedly went into ate-General for Co-operation for the pockets of Somali President Sind Barre, the Radical leader, Francesco Rutelli, said the Italian foreign aid programme was char-

> Dissatisfaction comes from businessmen who feel that state and

large private companies have enjoyed most of the benefits

acterised by "fragmentation and

waste."
"It's like a large department store that must have something for everyone," Mr Rutelli said at a news conference earlier this

The fact remains that Italy is one of the few donor nations to have increased its aid programme during the recent economic slow-down. Further, it is also the country that gives the biggest proportion of its largest overall down. Further, it is also the country that gives the biggest proportion of its largest overall uation of the goals and means of aid package to international a foreign aid programme, led in

About 40 per cent of total Ital-

were dictated primarily by ethi-cal-political considerations."

The policy, he said, was born of moral reasons but has since become more political. "We want to intervious in areas where The continuing sizeable contributions from France and Italy may deserve the credit for keeping the Bank's International Development Agency slive. And Italy is currently the number one to intervene in areas where human dignity is suffering, but also in areas where aid can bein contributor to Unicef, and one of the principal donors to UNFDAC, to support democracy where it is the UN's anti-drug assistance

Not surprisingly, then, the 1987 OECD report on Co-operation for Development refers to 1986 as l'amne de l'Imlie. That year the Italian government's \$2.4hn outlay for foreign aid represented a 58 per cent jump in value, for the first time exceeding the average of the DAC or major donor of the DAC or major donor

Yet throughout the 1970s, Italm foreign aid was minimal, limited to humanitarian assistance and concentrated largely in and concentrated largely in Africa. Significant change came in the early 1980s when political pressure, largely from the Radicals, led to the "law against hunger" and the highly-endowed linian Aid Fund (FAI), set up with L1.900bn to deal with the dra-matic consequences of the drought in the Sahel and in Sub-

early 1987 to the passage of Law 49 which merged FAI and the then-existing Department of Cooperation into the current Directorate General for Development

Saharan Africa.

Co-operation.
According to Minister Badini:

Profile: Giovanni Goria

# A difficult tenure

THE BEARD is a little grayer, and the shape perhaps a kilo or two weightier than when he walked into the Palazzo Chief as Prime Minister last July.

But the final days of his period in office undoubtedly revealed a much more tranquil diloyarmi Goria than at any time during his tormented eight manifes at the head of limits. All manifes at the

and with vast areas of open space in his diary, the 44-year-old out-going premier was clearly finding the task of governing on a cape and maintenance basis rather

in sreas of conflict."

Thus, the ten priority target nations selected in September 1987 by the Interministerial Com-He is undoubtedly one of the most sympathetic of top hallen politicians, possibly because he is more direct and less sinewy fram most, and his gruff modesty has won him quite a following.

Since his nesignation on March in the spothight has switched to the slowly parambulating effects to form a government of hir Circular December of his own to form a government of his own to form a governme mittee for Development Co-opera-tion (CICS) include Argentina and Peru, China and India, Egypt and Tunisia along with Ethiopia, Somalia, Mozambique and Tanza-

At the same time the Commit-tee drew up a list of sectoral guidelines, ranging from agricul-ture and food, health training. infrastructure and industry to natural resources, environment energy and raw materials. The CICS decides on all projects except those costing under Libn

can decide by itself.
As it stands now, the bilateral aid programme is divided into two branches, the Co-operation Fund, which disburses grants and the Revolving Fund, which awards soft loans and mixed credits as well as arranging for Italian equity in joint ventures. Grant aid, currently at Li.400bn (about balf of which consists of emergency aid), is generally reserved for the poorest countries, is simed at satisfying

fragile, or to further pacification

always consists of an untied chunk for local expenditures for the purchase of raw materials capital goods and employment.
The terms of the soft loans differ according to country situa tions. Those with per capital incomes of under \$1,000 generally carry a 1.50 per cent interest rat

primary needs" and almos

grace period.

For those with a per capita income of between \$1,000 and \$2,500 the interest rate is 1.75 per cent and where per capita income exceeds \$2,500 the interest rate rises to 2 per cent and the grace period falls to four years.

head of Raly's 47th post-war gov-

For more, then three weeks "duty" (a word he frequently then, he had been Prime Minister uses) he took up the reins, but how much power attaches to the job at the head to secure final parliamentest of times when members of the Government are nonsinated was a distant shadow of his government's original proposal.

The "accountant from Asti," as he is known, is too loyal a narry

considerable animonary as Binishers?

The "accountant from Asti," as he is known, is too keyai a party man with a long future in the hangs on the political authority of the occupant and this largely depends on his standing in his he has been treated by his party.

He does not feel responsible for any serious failures over the past eight mouths and believes that Goria so that Mr De Mita could on one important issue — regulating public serior strikes — he and out of the party leadership, he pushed into the premiership and out of the party leadership, Mr Goria characterizes as a desire by Christian Democrats to demonstrate their strongest pos-

> "Mine was not a government much appreciated by some sec-tions of the Christian Democratic Party," Mr Goria says, without a touch of the gloom which was evident a couple of months ago. He had not taken his defeats per-

eight months and believes that on one important issue — regulating public sector strikes — he took a personal initiative which, though it brought him into conflict with the Socialists, has created sufficient consensus for the next government to take action.

Mr Goria had his share of the unforseen crises which afflict any government a natural disaster in the Alps, a prison siege, public sector transport strikes, a row with the Vatican over the teaching of religion. But he could reasonably have expected a longer span before his first resignation last November when the tiny Liberal Party had a tantrum and walked out of his government.

Critics spotted a lack of experience and authority in his handing of this crisis, but once told by President Cossiga to stitch his government together again, there was very little Mr Goria could do about the next tumble in February which prompted him to throw in his hand a second time.

to reduce the number of parties, currently 14, in the parliament might, he suggests, he too great a sacrifice of the representation principle. More important, he says, are some nuts and bolts says, are some mans and body reforms to purliamentary rules to limit secret voting and to speed up the legislative process. ge

o the legislative process. I say this: that if after so "I say this: that if after so much talk we do not even succeed in reforming the parliament's rules, then the people will no kinger believe in institutional reform. This is the priority for the next few weeks."

Greater stability, he suggests, could flow from Mr de Mita's proposal that potential partners should fight a general election already committed to forming a coalition government if they win

coalition government if they win

coalition government it they win
a collective inspority.
Others may see this as a self-interested idea for prolonging the
hold on power of Italy's largest
party. Certainly, Mr Gorta is not
much attracted by the argument
— esponsed, among others by the
late leader, the assessimated Aido
Moro — that Italy, and the party
itself, would benefit from a
period of opposition for the Christian Democrats.

The corollary would be a government sustained by the Communists, an alternative so far
regarded by all parties as suffrciently negative to have guaranteed the Christian Democrat tenure. a collective majority.

He certainly feels that the party ought to earn some credit for the economic legacy he is handing on after five years as Treesury Minister until last July and then as Prime Minister. Last year's 3.1 per cent growth rate year's 3.1 per cent growth rate was the fourth consecutive year of increased output; inflation has held steady at around 4.6 per cent and, particularly important for the future, investment in plant and machinery climbed by 12 per cent in real terms last year.

He acknowledges that more could have been done to cut the government deficit but puts most of the blame on the parliament.

of the plame on the baryamen "and the interests represented there" for trustrating his programme of 1964 to balance the budget net of debt interest pay-

ments by next year.

Mr Goria has seemed to be prewe are all in a very complicated game and we must measure the game as it is, because there is no other."

Italian parties have been grandly debeting altering the rules of the game for nearly four winds of the game for nearly four will almost certainly be back. Cut of Baly's previous 12 Christiandamental reforms which ministers, only four have held only nower.

### **ITALY IN QUOTES ...**

"Everyone to his own trade; the last time I was Finance and Budget Minister was 1974" – Giulio Andreotti, when asked to

"THIS is a country which, not work, the telephones crackle, the bureaucracy is slow, costly and useless - this is not a modern country" - Giovanni Goria.

> "It has not been achieved, and neither do I think it achievable in a public sector group" -Romano Prodi on whether managers can be denied political

thing, who can stop them with the power they have accumu-lated and with control of 70 per cent of the Press" - Paolo Cir-ino Pomicino, president of the budget committee of the Camera (Lower House of Parliament).

miliations.

everyone thinks of politics in terms of power — Ciriaco De 
"If Agnelli, De Benedetti and Mitz, secretary of Christian Demabroad, largely in the Scanding- ficient, the postal system does Gardini decide today to go to ocrat party and Prime Minister.

and have a 20-year repayment schedule that includes a 10-year "I have discovered that almost

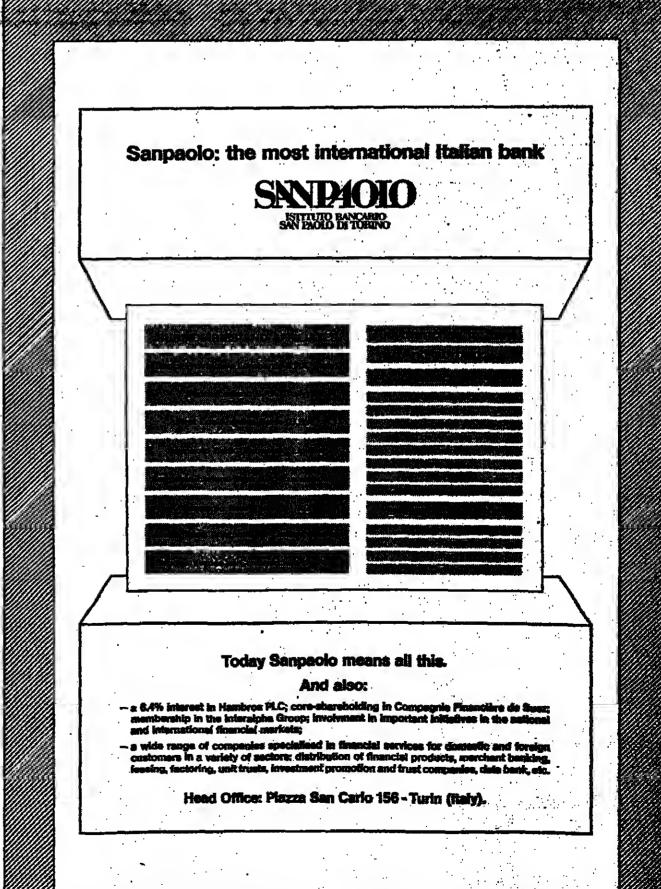
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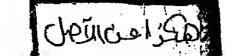
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The public sector debt is putting the prosperous economy at risk

# Deficit looms as an EC problem

waiting to happen to the Italian public economy and it it does so, innocent bystanders in the highly

Mindly April

mnocent bystanders in the highly prosperous private economy may be injured.

The problem is this: after a decade of ruming a public sector deficit growing at an annual rate of 24 per cent, the Italian state has built up a mountain of debt approaching Lioo rullien which more or less equals the nation's Gross Domestic Product.

With this on its back, it will nonetheless choose to be next of

nonetheless choose to be part of the European Community's deci-sion, expected at the summit in Hanover in June, to lift all

But once in this brave new But once in this brave new world of freely floating capital and sami-fixed exchange rates, suppose that Italian investors begin to move substantial amounts of capital out of the country, sither because they begin to lose confidence in the government's ability to fund the debt or because they can see better short term gains elsewhere.

The exchange rate then comes under growing pressure and the Government is required to act. It reaches for its principal monereaches for its principal mone-tary weapon, an increase in inter-est rates, and shoots itself in the

est rates, and shoots itself in the foot, or somewhere even worse. The reason is that the interest rate tool, which is the most suitable for honouring EC obligations in managing the domestic economy and the exchange rate, only makes the debt problem worse when it serves to raise

- 41 221 422

12 700

2 77 22 32

intes.

It could also achieve the exact opposite of its basic purpose when used to damp down domestic demand or to defend an exchange rate under pressure because of balance of payments

because of balance of payments difficulties.

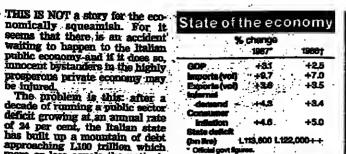
Since the cost of servicing 80 per cent of the Italian government's debt is linked to short-term interest rates and the vast majority of it is in Italian public finances if the same time reducing industrial competitiveness, and thus worsening the balance of payments with the special at the same time reducing industrial competitiveness, and thus worsening the balance of payments of weeks after the Italian Paritian on the exchange rate and flight of capital, therefore, would most likely be the re-imposition of cap-tial, therefore, would most likely be the re-imposition of cap-tial, therefore, would most likely be the re-imposition of cap-tial, therefore, would most likely be the re-imposition of cap-tial controls and the reality of interest, L46,770bn. The debt problem and the reality of interest, L46,770bn. The plan adopted by the then Craxi collection and a new paritiment collection and a new pariticularly collection and a new paritiment collection and a new paritiment was to balance curvents the flant interests the plan adopted by the then Craxi collection and a new paritiment collection and a new paritiment are collection and a new paritiment collection and a new paritiment collection and a new paritiment are collection and a new paritiment are collection and a new paritiment was to balance curvents and an ewe paritiment collection and an ewe paritiment collection and an ewe paritiment are collection and an ewe paritiment was to beliance curvent are spending with revenues by warriety of client groups. Some rise in the indirect tax burden, also be necessary.

The eventual response to a run on the exchange rate of mancial future.

The was speaking its to be part of Europe's

The eventual response to a run on the exchange rate and flight of capital, therefore, would most likely be the re-imposition of capital controls and direct credit cent of GDP.

The Treasury's overall finance.



ardy.
The political and economic costs of this "accident" would be substantial Italy's reliability as a central pillar of the newly-liberal-ised Community financial system would be nullified. Its desire to punch a political weight com-mensurate with its economic size fourth or fifth to the Western industrial world — would be completely frustrated. Italian business' capacity to share in the benefits of the

incressingly integrated European economy would be deeply hineconomy would be deeply inn-dered and operators would be tempted to give foreign invest-ment opportunities a higher pri-ority over domestic ones. None of this is journalistic fantasy but a reasoned judgement of the consequences of the shocking

EC obligations could be breached and the Ilra's continued membership of the European Monetary System put

in jeopardy



existing debt, will rise to about per cent of current spending net L40,000bn-L50,000bn a month.

Italian economists are agreed growing at annual rates of than that the economy cannot con- 10-12 per cent in the last three tinus to sustain euch deficits years. without crowding out private. The Treesury is again working borrowing and pushing up real on a deficit reduction plan which interest rates — already among this time would seek to balance the highest in Europe — so as to current spending by 1992. But the ensure debt funding. The consenquestion remains open as to sus is that the state sector deficit whether there is sufficient points of interest respectively. the highest in Europe - so as to ensure debt funding. The consen-

reduced to zero.
Treesury Ministers have fully shared this view since 1985 when the deficit was Lilo,000bn and net of interest, L46,770bn. The

acollor Helmut Kohi in Bonn for talks fast year

sus is that the state sector deficit whether there is sufficient politi-net of interest payments—about cal consensus about what needs

Even if the governing coalition does agree a convincing strategy, the measures needed are a complicated mix requiring a qualita-tive leap in administrative effi-

likely be the re-imposition of caplikely be the re-imposition of

This is a reasonnably strong platform from which to launch a tighter fiscal strategy which, clearly, is not only needed in itself, but also as a confidence booster for the economy as a whole. Most economists believe whole. Most economists beneve that the outlook for the lira, assuming the retention of remaining restrictions on capital movements, should be reasonably serene with the currency operat-ing between L1,290-L1,200 to the US dollar and weakening L721-L720 to the Courses wash

1760 to the German mark.

Much, however, could depend
on the evolution of the current
account which was in broad balance last year but which is likely to slide into a I.3,000bn deficit this year, and perhaps double that next year.

Despite continuingly favoura-

ble terms of trade, there is an commistakeable deterioration tak-

ing place on the commercial account, partly due to structural account, partly due to structural constraints on industrial production which have permitted imports to satisfy a growing slice of booming domestic demand.

Imports rose by 10 per cent in value terms last year and exports by only 3.5 per cent. Textiles, clothing and engineering all registered much-reduced export/import surpluses. Domestic demand this year is likely to fall from 4.5 this year is likely to fall from 4.5 to about 3 per cent unless public sector pay deals, especially those covering 1m schoolteachers, prove exceptionally generous.

Inflation may drop slightly, from 4.8 to 4.5 per cent and some estimates go down as far as 3.2 per cent for 1989. The Bank of Italy's monetary policy will remain broadly neutral aiming at an expension of domestic bank. an expansion of domestic bank credit at about 8 per cent. Unemployment, however, looks

set to rise above the 3m mark from 12 per cent last year to 12.4 per cent this year and 12.8 per cent next. The Italian unemployment problem is now very large

# Far-reaching changes

THE ITALIAN Parliament is ing a definitive verdict one way should become introducing far-reaching reforms in the country's system of criminal justice, which for many years has been sharply criticised by civil liberties groups at home and always of the problem of terrorists. More perry Mason is introducing far-reaching reforms in the country's system of criminal procedure it must embod the accusatorial sharped.

abroad.

The present system, totally unlike that used in the English-speaking world, is the inquisitorial system, whose basic features were devised by the Church of Rome in the Middle Ages to stamp out heresy; and later adopted by the secular states of other used to the hit. Last year one timental Engages of the group of defendants. continental Europe to suppress crime and political opposition.
Only England remained free from its influence, and developed the (originally ancient Roman) "accusatorial" or adversarial system, later to spread throughout the English-speaking world Sub-sequently, tha inquisitorial method was systematized by Napoleon, and the present system practised in Italy was of fied under Mussolini in 1931.

In the EC today, all the countries in mainland Europe use one form or another of the inquisitorial system; the UK and Eire alone practise the adversarial

system is the figure of the Inquis-itor, who investigates the sus-pect, questions the witnesses, determines guilt or innocence and decides on the punishment. This figure still exists in Italy, to the Practor, who deals with so-called "minor" crimes but can give prison sentences of up to eight years.

For more serious charges the Inquisitor's powers and functions are divided among different indi-viduals who, however, constitute a sort of collective Inquisitor; they are all members of the same body - the closely-knit career oody — the closely-knit career judiciary, and are severally responsible for all aspects of the administration of justice.

They enter the career judiciary

by passing a State examination after a law degree, so it is quite possible to be sent to prison by a rate body, and never become

In Italy, the career judiciary is completely independent from all other powers of the State, and each of its members is virtually independent from all the others. The main cause for complaint in Italy has been the exasperaton suspicion, can wait in iail up

shelved owing to the emergence of the problem of terrorism. More

one group of defendants, who included much of the Political of his colleague, the judge-of-the-science faculty of Padua University, charged with left-wing political committal to trial will be ical subversion and other crimes, were acquitted on all counts. Some had spent 5½ years in jail.

This case caused grave concern to Amnesty International. Besides terrorism, there was, and still is, the Maña problem, which lends weight to arguments for a powerful indicary

lends weight to arguments for a powerful judiciary.
On one night to 1983, about 850 alleged members of the Neapolitan Mafia were arrested. They included Enzo Tortora, tha nationally famous TV gameshow host, as well as 144 people arrested by "same name" error. arrested by "same-name" error -these latter spending an average of weeks, and in some months, in prison before being released.

Three years and three months later, Mr Tortors and many of his

acquittals.

None of those damaged by this judicial juggernaut had any right to redress. The judges responsible for ruining the lives of innocent people — sometimes just through carelessness — could not be held answerable in law.

This is because Italies law had

be held answerable in law had no concept of wrongful arrest or false imprisonment, let alona habeas corpus. The judges, who also do the work that in England is done by police, magistrates, counsel for the prosecution and juries, were protected by a clause in the civil code whereby they could not be used for negligence. in the civil code whereby they could not be sued for negligence. In the wake of what became known as the Tortora Case, a broad movement started up, backed by the Radical, Socialist and Laberal parties, to hold a referendum to abolish the judges.

November last year, was won Criminal Lawyers' Association, with an 80 per cent majority. Six have set up a Committee.

They maintain that this new to two years for their first politic ting the finishing touches to a law relating compensation for spend even six years in prison before being finally acquitted.

About two thirds of Italy's prison population is today await
About two thirds of Italy's prison population is today await
About two thirds of Italy's prison population is today await-

In the mid-1970s a Bill to reform Italian criminal procedure it must embody the features of reached Parliament, but was shelved owing to the emergence. Perry Mason in Italian court-

As a declaration of intent this certainly represents an historic break with tradition. Under the new code, the pros cuting-cum-investigating judge will no longer have the power to arrest suspects; he will be

decided by the latter in a hearing with argument between defending counsel and prosecutor (up to now the defence could only send memos to the committals judge) This hearing will, however, be held in camera

At the trial hearing proper (held in public) the prosecutor and the defender will call their witnesses, examine and cross-examine them directly. At present they can only suggest the names of witnesses and questions: it is the independent calls witnesses.

The judge, however, will still retain a power of veto on the considers superfluous - before

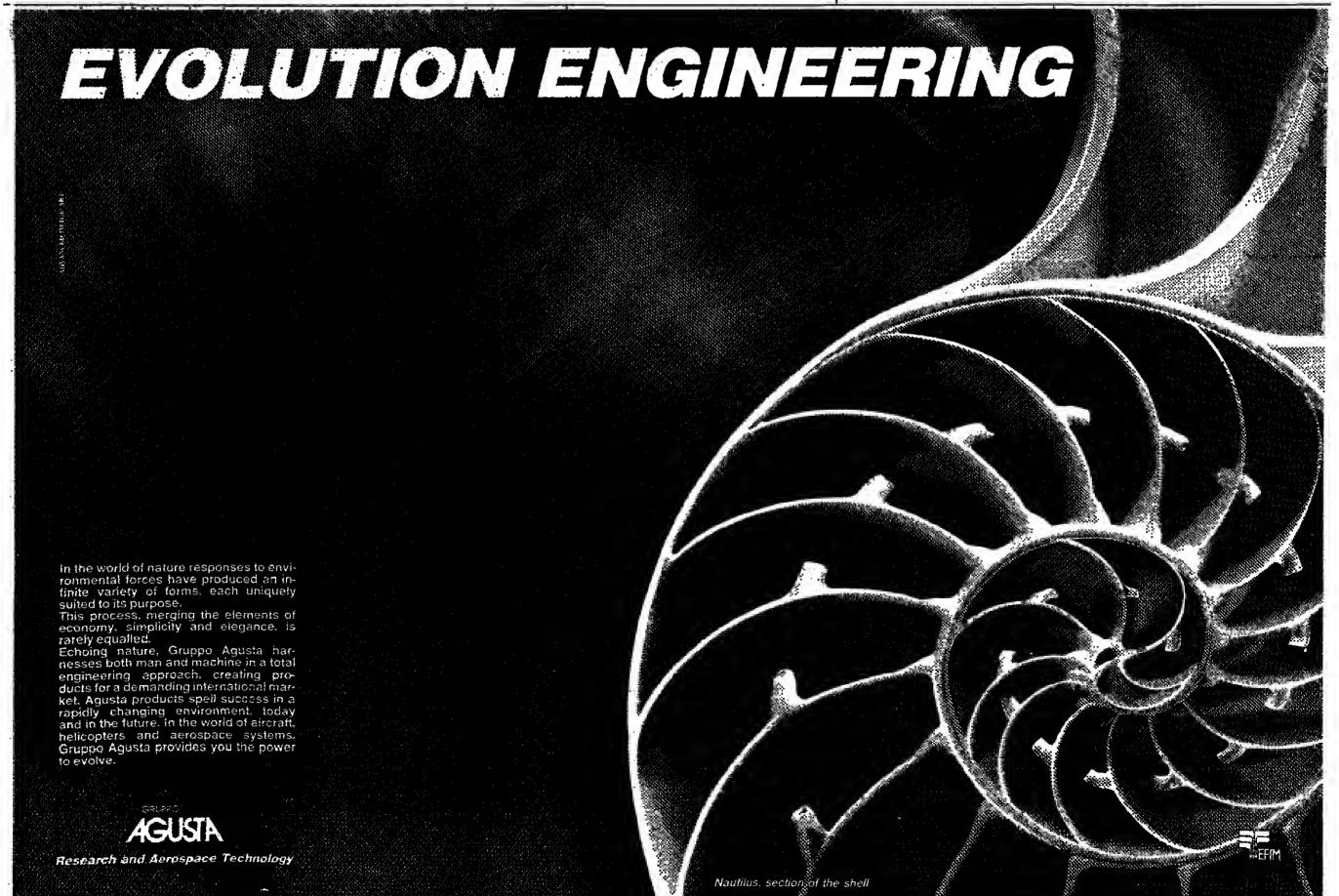
they are heard.

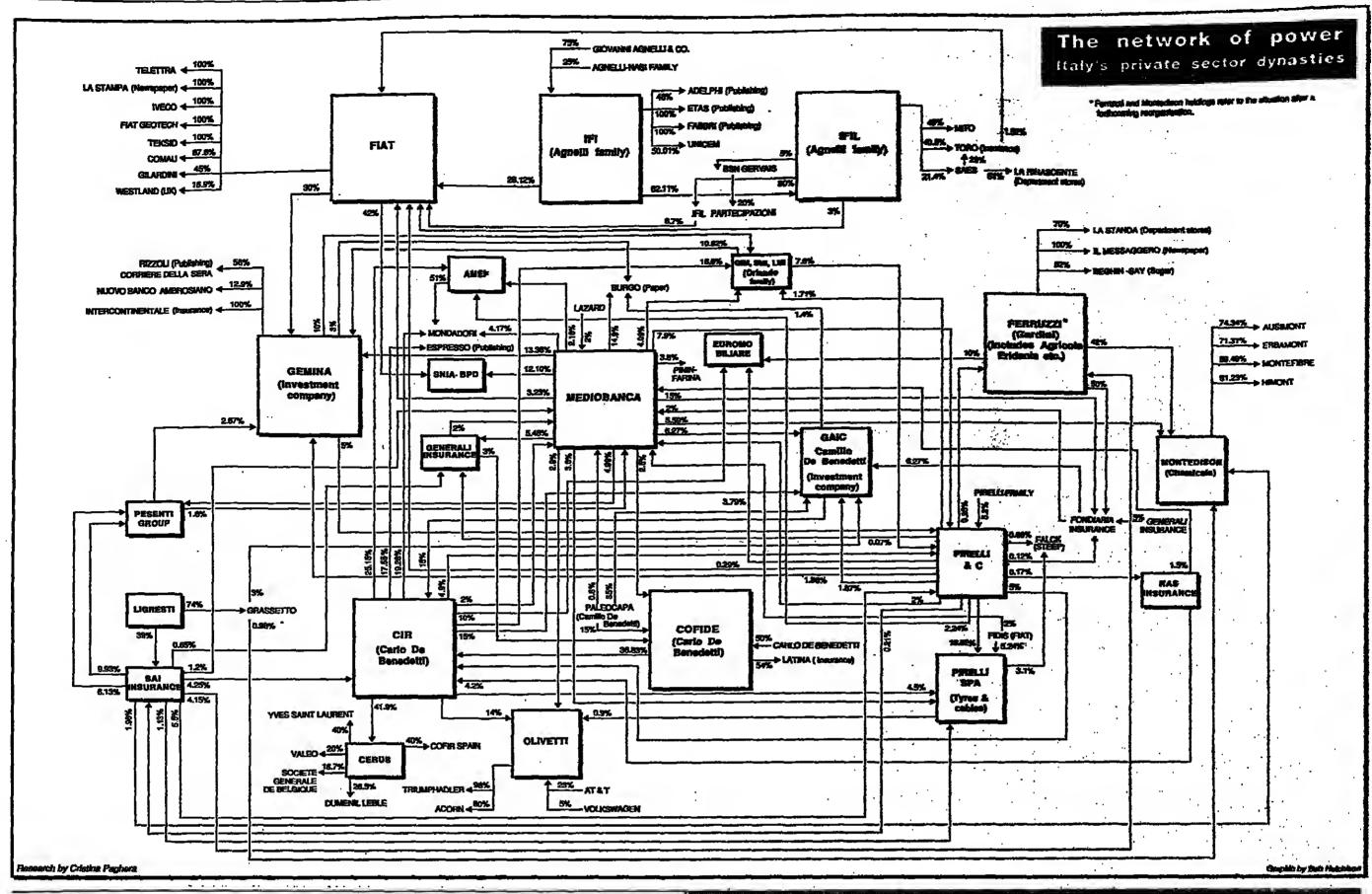
Various abbreviated modes of trial, including a form of plea bargaining, are to be introduced in an attempt to unclog the sys-tem. The Praetor will no longer investigate, prosecute and try cases all by himself. The maxi-mum limit on detention before final verdict will be lowered to four years.

There remains the major prob lem of the failure to reform the career judiciary. Prof. Giuliano Vassalli, who was President of the Senate's Justice Commission tice, explains that the judiciary was too powerful and would not allow Parliament to reform it.

Senator Marcello Gallo, also an anthor of the new law, says that they had to start reforming the system somewhere, and thet reform of the judiciary would

come later,
A group of independent advo-cates, led by Mr Titta Mazzuca, sometime President of the Roman They maintain that this new





 $\dots \times \mathcal{N}$ 



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# Powerful elite still holds sway in private sector

ITALY'S manufacturing industry may have restructured, recapitalized and rebounded since the start of the 1980s. And the country's financial market may have opened up to more players and begun modernising compared to the way things used to be.

But the stations have done little to eiter their rather baroquely-structured network of private

At a time when rhetoric is running high about the need to become inore competitive in advance of the opening up of Europe's internal market in 1992, the hig players in Italian capitalism are still engaged in an elaborate and potentially wasteful game of corporate chess.

Three of these leading players—Glanni Agnelli, Carlo De Benedetti and Raul Gardini, known respectively as The Lawyer, The Engineer and The Peasant—control companies with combined revenues totalling about US65hn.

Their flagship companies—Fiat, Ferruzzi-Montedison and Olivetti—are respectively the first, second and third higgest private sector groups.

private sector groups.

And Mr Agnelli, the unquestioned Numero Uno of Italian business, today controls an array nies that (with Fist included) rep-resents 26 per cent of the capital-isation of the entire Italian stock







But all of the lesser names, such as Luigi Orlando in metals, Luigi Lucchini in steel, Salvatore Lignesti with his spread of minor-ity investments in various com-

one. Silvio Beriusconi, the com diversified investments, tend to mercial television tycoon, is find it necessary to join one allianother.

But all of the lesser names, Orlando, Lucchini and Pesenti.

verful men. From left: Giovanni Agnelli of Fist, Carlo De Benedetti of Olivetti,

are junior members of the Salotto one or Good Drawing Ro Italian capitalism, meaning the

And Mr Gardini, after trying to stand alone for the past three years, is now so beset by debts (totalling nearly \$9bn between his Ferruzzi and Montedison groups) that he has run for help

Mr Cuccia's Mediobanca has now been "privatised." The three state banks of the IRI group are

private sector elite has had an effective veto, and some would 6 per cent of the bank power equal to the majority state share-

eb of industrial cross-hold-

Mr Antonio Maccanico, senior civil servant turned Minis-ter who has served as chairman of Mediobanca, said on television

The Mediobanca privatisation is supposed to represent a grad-ual dismanting of the bank's old role as guardian of the interests of a select few. But not everyons

is convinced it will.

The old private sector elite ran the show before the privatisation, through Cuccia, and now they will still run the show. All that has happened is that they have been made to put up some cash for thet right," remarked

Last year, meanwhile, saw the start of demands by politicians from parties across the spectrum (Socialists, Christian Democrats and Communists) that Italy introduce, for the first time, anti-trust legislation.

The demands were immediately perceived in the Italian conattery perceived in the Hahan con-text as an attack on Fiat's hori-zontal spread of activities. Mr Cesare Romiti, Fiat managing director, minced few words when he reacted with charges of "anti-"a tough campaign, the toughest ever" egainst any law that seemed to be directed explicitly

Some form of anti-trust legisla-tion is likely to be written by the cerned. But it will be heavy going for anything that Rome produces if it appears to challenge the





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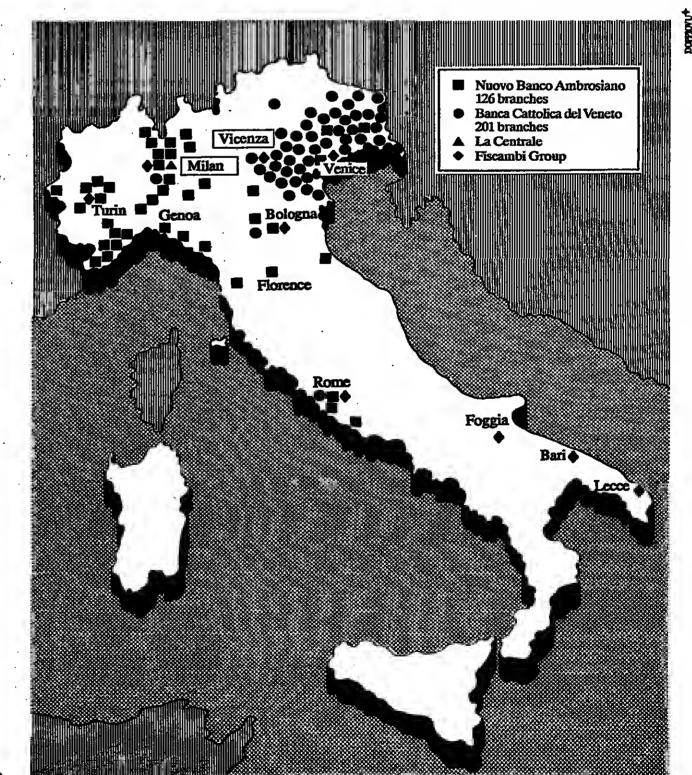
# Banca Cattolica del Veneto

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Lack of a co-ordinated policy on state sell-offs is complicated by the deep involvement of the political parties

# State industries grapple with privatisation

ROMANO PRODI does not like using the word privatisation. The 48-year-old chairman of IRI, Italy's biggest state holding group, would much rather place the sale of state-owned compa-nies such as Alfa Romeo in the context of what he calls "the mobile walls between the public Thatcher in Britain or a Mr Chi-

Over at ENI, the state energy concern that comes right after IRI in size, Franco Reviglio launches into a tripartite analysis to describe his idea of privatisation. What emerges after a
resembling a coordinated governlengthy soliloguy from the for-mer economics professor who has chaired ENI since 1983 is that he, too, tries to avoid a doctrinaire

The men who run Italy's two largest state bolding groups, which between them last year racked up nearly \$65bn in reveracked up nearly \$550n in reve-mes, are not being coy for aca-demic reasons. They are merely avoiding any explicit statements of policy on privatisation because, as Prof. Prodi puts it: "Given the coalition politics of Italy, everything must be dis-cussed with great delicacy."

But it is not just the need to tread carefully with patronage-hungry politicians who like to think of state industry in terms of "jobs for the boys" that makes privatisation Italian style so very different from the coordinated and headstrong policies of a Mrs rac in France.

nies in the 1990s and may have raised a total of \$5.7bn from these resembling a coordinated govern-ment policy on privatisation. The history of Italian public sector industry, meanwhile, from Mus-solini's day to the present, is very

particular.
IRI in the 1930s was the state's way of saving banking and indus-trial victims of the Great Recession. This pattern recurred in the 1970s with the state companies becoming dustbins for the private in the 1980s, the sell-off of state

interests was a way of restructuring and reducing debt burdens. Better managed than ever before, today groups such as IRI and ENI

What, then, is the Italian what, then, is the italian approach to privatisation? The answer to this question is not a simple matter. Prof. Reviglio speaks of three different "roads" which privatisation has followed in tent.

in Italy to the private sector of compamies no longer considered strategic. The two most notable examples were IRI's sale of Alfa Romeo to Flat in 1986 and ENI's sale of Lanerossi (a textiles producer) to Marzotto last year. A smaller case was the earlier sale by IRI's Banco di Roma subsidiary of the Banca Centro Sud,

to America's Citibank. ings in public companies on the Milan bourse. Here there are numerous examples of companies such as Saipem (oil pipelaying and drilling), Nuovo Pignone (engineering) at ENI or Alitalia, SIP (the telephone utility), and bank shares at IRL

remain important players in always retains 51 per cent con-thaly's famous "mixed economy." trei. recent years - such as bringing

is to form joint ventures with profit and devoting time and Ralian or foreign private compa-nies. ENTs joint venture with KI restructuring schemes — it is of Britain for the production of PVC is a good example of this, as venture between ENI and Mr Raul Gardini's Montedison chemicals group might be if it ever

comes to fruition. merge SGS, its semi-conductor subsidiary, with Thomson of France, is another valiant effort

But when IRI, through its STET subsidiary, sought a venture between its Italitel telecom munications equipment maker and Fist's Teletira, it all ended in controversy last November when controversy last November when the latter pulled out at the last minute alleging political interfer-

Politics is hard to avoid when state industry is still perceived by many politicians as feudal terbenk shares at RI.

The leitmotif in these deals is and serious men such as Prof. that the public holding company Prodi and Prof. Revigilo have

> Sole 24 Ore readers place savings in an

investment fund (that's over ten

times the Italian average), and

41% own shares quoted on the stock exchange, along with

The third road to privatication, the perennial lossmakers into still true that many top jobs in state industry go to candidates of one party or another.

the influence of the Christian Democrats and ENI's chairman owes his job to the Socialists, while the much smaller and less relevant third state group, EFIM, has traditionally had a chairman from the much smaller and less relevant Social Democratic party.
"I would be a liar," says Prof. Revigito, if I said there was no one at ENI who got their job politically. And I have had some me but not many.

proness, our not many.

The most internectine politics, however, have not been just among parties inside state industry, but have also concerned relative. tions between state companies and the private sector. The clash between IRI and Fixt

The clash between HII and First last year over the folled telecommunications venture was only one example. And the difficult rapport today between public and private industry is partly the result of decades of intertwining relations between the two,

relations between the two, known in Italy as intracci.

These intracci in the 1970s had the public side buying up numerous private lossmakers, and the ous private lossmatchs, and the
accusation from some politicians
today is that the private sector
has recently been buying
(chesply) potential profitmakers.
Now, with the exception of the
joint venture route to diminishsuch as telecoms and chemicals, it is beginning to look as though the sale of state companies or even minority shareholdings in state companies is no longer in

rogue. Prof. Prodi had one of his more ambitious privatisation sales frustrated as far back as 1985, frustrated as far back as 1985, when the sale of the SME foods group to Carlo De Benedetti was blocked by Prime Minister Bettino Craxi. Prof. Prodi recouped with the Alfa sale a year later, but today he sighs and in a zare use of the disdained word admits. "Perhaps the wave of privatisa-tions has passed."

"The private companies are stronger and have more influence over government policy"

The evidence of a possible counter-wave can be seen in the reported interest shown by IRPs SME group in acquiring control of Montedison's Standa retail chain. Another sign that the state groups may wish to buy as well as sell is found in Prof. Reviglio's admission that ENI's Salvern subsidiary is interested. Salpem subsidiary is interested in buying Cogefar, a private con-

In parliament, the harshest critic of IRI and EMI policies is Cirino Pomicino, a diminutive Neapolitan MP who chairs the Budget Committee of the Chamber of Deputies and has made a reputation of trying to carpet Prof. Prodi and Prof. Revigito.

The influential Mr Pomicino, a Christian Democrat follower of the party faction led by Foreign Minister Giulio Andreotti, claims that neither Prodi nor Reviglio have any privatisation strategy. "These professors that they send us have no entrepreneurial ideas. They are not managers," he says.

Mr Ponicino speaks for many politicians, however, when he argues that in an economy domi-nated by just a handful of big private groups, IRI and ENI "need to counterbalance the

power equation, providing equi-He is willing to admit that, yes, the parties enjoy certain privi-leges in state industry, but insists that "the private compa-nies are stronger and have more influence over government pol-

tions sector and form a global alliance. Prof. Prodi is attempting this by bring together the SIP national telephone service, the Italial telecoms equipment maker, plus the satellite and international carrier units in one

mentioned, while Revigilo bris-tles and calls the charges of a lack of strategy "totally felse." ENI's mandate, he points out, is by law more limited than IRI's. "We at ENI must look after the nation's energy needs. We cannot diversity much outside of energy.

North. And this is the environ-ment in which Prof. Prodi and

Prodi simply smiles wearily when the Pomicino attacks are

Prof. Reviglio must operate.

operative company.

To do this he is proposing to transform IRT's STET electronics holding subsidiary into Super-STET, an operative vehicle. But political obstacles could hinder his goal of "creating an Italian version of British Telecom."

Given the political backdrop, the two professors are now trying to direct their energies away from privatisation per se and toward forming the kind of joint ventures that will at least place italy in a better position for the European internal market of 1992.

For IRI a major priority now is

AT & T is considered the lead-

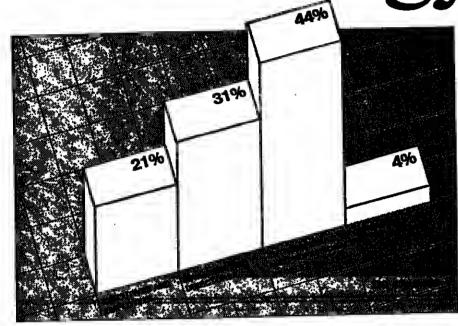
ing suitor for Italtel's hand, but there are also offers from Sie-mens of West Germany, Alcatel of France and Ericsson of Swe-

ENI, meanwhile, would like to form a joint venture with Mon-tadison in the chemicals sector. But the debt-laden Montedison seems more interested in ventures which would effectively unload unwanted assets at a good price than in pure collaboration.

The result of this complex state of affairs is that privatisation in the Anglo-Saxon sense, which has been the exception rather than the rule in any case, is now definitely on the back burner in Italy. Politics permitting, the out-look is for joint ventures and a softly, softly approach, which can best be summed up as privation-

Alan Friedman

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confirmed by the fact that 57% of them run two family cars (national average: 27%), and 20% of them actually own three. And more than half have a car with a capacity of over 1400 cc, the national average being 15%.

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the times.







Democrat MP Cirino Pomicine (left) despite bringing losemekers in

# **Bank corset threat remains**

FOR THE majority of Italian banks there was little to cherish about 1987. Profits were hefty in the 1984-98 period, but last year saw many banks making heavy writedowns on their share and bond portfolios and allocating bond portfolios and allocating more funds to bad debt reserves. Earnings last year, based on the results reported so far, showed little change on the year

Andrew April 12 150

In Italian finance, me the Milam bourse was shready in decline last October when Wall Street was hit by "Black Mon-

Despite a recent upturn in some price levels, the Italian market has remained unexciting high calibre of its staff and its and Italy's mutual funds have longstanding reputation for indesuffered since last summer from heavy redemptions by savers.

In overall terms, the impression that italy was developing a broader-based market has been rather blumted by the domination nation of events by a handful of his tast-overed settlighten at the course of a particular than the contract of events by a handful of his tast-overed settlighten at the course of a particular than the contract of events by a handful of his tast-overed settlighten at the course of a particular than the contract of events by a handful of his tast and its star and its

massimale or cornet on bank the funds at a profit of 50 to 100 lending. The cornet has been fassending. The corset has been histened again three times since its
supposed abolition to 1964, most
recently to the period between
September 1987 and last month.
The Bank of Haly finds it intellectually painful to use the massimarks but given the tree granding and finance: about the need to
transparent shead of the opening
transparent shead of the opening

be used again. The massimale broader interests of medium-sized seems et times like a useless Italian industry and not just e armament because it hits the few big groups.

entire banking system in e The intentions are all well and

where it is most appropriate. It is kers put it, there is still a long e blunt instrument, he says."

Mr Lucio Rondelli, chief executive of Credito Italiano, another fered last year partly because of leading state bank, echoes many of his colleagues when he says he does not like the corset, but he expresses some sympathy for the expresses some sympathy for the state-owned system have at least paid attention to the need to improve their capital nositions.

----

-

italy's Top Ten banks — 1986 (Lbn)						
	Total secols 1966	Net profit 1986 -	Net profit 1986	Net profit 1967		
Renca Nezionale del Lavorno	98,727	241.6	· 266.6	ne.		
Banca Commerciale Hallena	68,292,4	267.6	276.3	314.4		
Banca di Roma	67,849.7	45.6	75.4	· <del>-</del>		
Instituto Bancario San Pacio	63,478.4	144.4	475.3	505.7		
Credito Reliano	61,299	200.6	207.8	138.4		
Banco di Napoli	60.430	17.2	54,5	62.0		
Cariolo	57,044.8	122.3	180.3	212.0		
Monte del Paschi di Siena	48,965.6	179.3	225.7	na.		
Banco di Sicilia	38.181.8	20.9	24.4	DR.		
Banca Nazionelo dell'Agricoltura	31,579.5	43.4	53.2	na.		

rather blunted by the domination of events by a handful of big groups which, in various cases, are accused of riding roughshod over the interests of the small investor.

The respected Bank of Italy, in turn, has been denied the flexible use of interest rates to manage use of interest rates to manage monetary policy because the huge stock of public debt than in productive capital investive whenever rates go un.

Round-tripolog, the institutions, the state-owned institutions, the ambition of private industrial concerns to buy their way into banks, and the spreading phenomenon of substantial credit ince being handed out by banks to companies which use the loans to engage in financial operations such as "round-tripolog" rather than in productive capital investive whenever rates go un.

One tool which the Rome cen-ral bank has used has been the interbank level and re-lend

The Bank of Italy finds it intellectually painful to use the massimale, but given the free-spending habits of Italian politicians there in temperate in 1892; about is little choice. In place of the corset the central bank will now rassingly "moral sussion."

After Nerio Nesi, chairman of about the need to transform the Banca Nazionale del Lavoro (BNL), the higgest state bank, club into a modern and open exchange which serves the be used again. "The massimale broader interests of medium-sized."

generic manner rather than good, and progress is being made, restricting credit expansion but as Italian bankers and bro-

have an easy time managing the improve their capital positions.

country's monetary policy."

The balance sheets of several

stronger than they were just a points out: "It is much easier to

The response to EC harmonisa-tion in 1992, meanwhile, has var-led from heak to bank. Deregulagic bank managements to adopt more competitive policies, espe-cially on the corporate lending

ciale Italiana (BCD, the second largest state bank, have sought to shift their loan portfolio toward medium-sized enterprises to shift their loan portfolio toward medium-sized enterprises and away from the traditional "name lending" which sees big names obtaining easy access to big funds. This, of course, is partly because most big Ralian companies are highly liquid, enjoying their best cashilows in years.

prepare for 1992 by expanding the bank's interests elsewhere to Europe and by planning a big move into the insurance sector. At Banca Commerciale, Mr Enrico Braggiotti, chief execu-Enrico Braggiotti, chief execu-tiva, says he prefers to strengthen his bank at home and is planning to nearly double the BCI branch network by adding 350 new branches in the next five

liberalisation of rules on branching is an important step for Italy, and the top 20 banks which account for 50 per cent of out-standing credit are now free for the first time to alter their petworks. Even so, foreign banks such as Dentsche Benk and Citicorp have bought themselves branch networks and are showing the Italians what real banking service can be like.

Overstaffing remains a hig problem in Italian banking, and

it is estimated that the state banks could introduce more automation and easily shed a third of their workforces. But as Mr Lucio Country's monetary policy." The balance sheets of several their workforces But as Mr Lucio The Bank of Italy, despite the banks are now significantly Rondelli of Credito Italiano

Mr Rondelli, who heads a committee of the Italian Bankers' Association (ABI) on stockmarket reform, admits that it will take much "technical time" to intro-duce the reforms needed to mod-ernise the Milan bourse as well. He estimates it will be at least introduces a continuous auction; at present the share prices are read out once each morning.

would transfer financial assets from the Montedison chemicals must be made to correconcern (of which Ferruzzi owns apond to its overall objectives.

42 per cent) and offer small shareholders little alternative but to buy new Ferruzzi shares in cusure that a lack of financial muscle data and course it to miss. order to retain a stake in the profitable financial businesses led to a severe slump in the mar-ket and to the view of many analysts caused serious damage to the market's credibility.

pushing hard enough for laws to whole-hearted support of the clamp down on insider trading [Lega's chairman.

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### Communist co-operatives

# Lowering Marxist barricades

KARI, MARX is probably turning in his grave. Nearer home and closer in time, Palmiro Togliatii could also be unsettled by recent developments in a central part of lialy's Communist movement.

The Lega Nazionale delle Cooperative e Muine, the association of Italy's Communist cooperative, has embarked on a series of operations which is aimed at Turci says.

Ment in Emilia Romagna for 20 del Lavoro also has a significant stake in Banec, a position it shares with two large public law shares with two large public law game if it wants to develop.

He is enthusiastic about the parent association of Italy's Communist movement.

The Lega Nazionale delle Cooperative e Muine, the association of Italy's Communist cooperative and continuous," Mr Turci says.

operations which is aimed at building a significant presence to the capitalist world of finance. Ideological barricades are being demolished and psychological blocks overcome in order to re-diblocks overcome in order to re-di-rect Communist sims along lines which are still considered hereti-cal by the party faithful on the traditional or uncompromising

The Lega's finance department is creating a structure which will be able to deploy the weapons sought and wielded by the most thrusting adherents of the free

The department's head, Mr Pis-tro Verzeletti, told a recent conference to Venice: "There is no doubt that finance is sick" and that finance for its own sake was

"But it is a short step from this to failing to see that there is at present the share prices are read out once each morning.

By the start of this year Milan had just about persuaded investors that it had made progress to resolve the "settlements" problem of delayed payments on growth of productive forces," he

But a controversial share deal announced in January by the Ferruzzi foods group — which would transfer financial assets from the Montedison characters. muscle does not cause it to miss its aims of seizing opportunities and reinforcing its economic standing.
"We are not interested in

money games or pure specula-tion. But we must not find our-selves forced to abandon producthe market's credibility.

It did not help matters when Mr Raul Gerdini, the Ferruszi chief, responded to criticism of the deal by saying it was "an Ralian operation in the Italian market and not to be judged by international criteria."

Mr Franco Piga, president of Italy's stockmarket regulatory body, the Consob, also came under fire for not moving fast enough on the Ferruszi issue. He has been criticised as wall for not pushing hard enough for laws to

As a member of the governing central committee of Italy's Communist Party and a former long-standing chairman of the powerful regional assembly for Emilia Romagna, Mr Turci is well-placed to see a processor to the party to sense uneasiness in the party
hierarchy. Next month the Laga
will be opening the Banca dell'Economia Cooperativa (Banec) in
Emilia's capital Bologna. Mr
Turch hopes that this will soon be
followed by branches in Milan
and Rome.

Though he does not expect that
Banec will have an extensive netthe Laga has established its own
merchant bank, Finanziaria
merchant bank

Banec is one of five pillars on

which the Lega's financial devel-opment will be constructed. As et only two are operational. The whose shares are quoted on the Milan stock market, is well-estab-lished. With premium income of L753hn last year, Unipol ranks as Italy's sixth-largest insurance

company.

The second pillar on which the Lega can already depend is Fin-cooper, a national financial con-sortium. This serves the association's members through companies offering leasing, fac-toring and medium/long-term

Whole-hearted support of the Lawron. In the area of medium/long term finance Fincooper has agreements with Istituto Mobiclosely involved in the management of the cooperativa movedito Centrale. Banca Nazionale

into the world of finance. Showing that most ghosts of the revolution have now been exercised, the Lega has established its own

A structure is being created which will be able to deploy the weapons sought and wielded by the most thrusting adherents of the free market

work, he does not exclude the originally Liohn when the bank possibility of speeding up expansion by the acquisition of exist was incorporated to March last year, but recently increased to ing retail banks. He see having was incorporated to March last year, but recently increased to L50bn.

"We are not self-sufficient and we need to look for the right part-ners outside the Lega. IMI has considerable economic power, experience, prestige and exper-tise." Mr Turct says, explaining why the Lega is in league with one of the moving forces of Ital-ian capitalism. ian capitalism.
The Rome-based financial con-

giomerate has three members on Finec's board, half the number which the Lega appoints. Its total staff of four is unlikely to grow greater than ten. Finec's chairman is Mr Piero

Collina who, like Mr Turci, is e native of Emilia. A member of the Socialist Party, be has been deputy chairman of e major construction cooperative and is curchasing cooperative with annual turnover of L700bn.
Though steeped to the tradi-

tions of the red cooperatives, Mr Collina staunchly upholds the acquisition of capitalist instru-ments and the strengthening of integration with the market.
"Banec allows the Lega to realise e old dream. People were bank even when I started with the cooperative movement 18
years ago," Mr Collina recalls.
He sees no ideological conflict
between socialism and retail and

by appointees of the Christian Democrat Party. "We have no prejudices regarding relations with banks," Mr Turci says.

This ideological openness is probably no more evident than in the latest of the Lega's ventures and provide assistance to members the world of finance. Show-

Finec's investments will be of two types: temporary and perma-nent (strategic). Mr Collina describes Finec's 19 per cent

stake in Banec as strategic. Its 40 per cent shareholding to consumer data bank initiative, Abacus, is considered to be tem-porary and non-strategic. In this venture it is working in partner-ship with e French private sector

company.

The Lega's merchant bank is allowed to take majority or minority stakes in any sector or place. However, priority will be given to risk capital operations for the start-up or completion of projects to dynamic or innovative sectors (the provision of venture capital) or in assisting reorganiation programmes aimed at

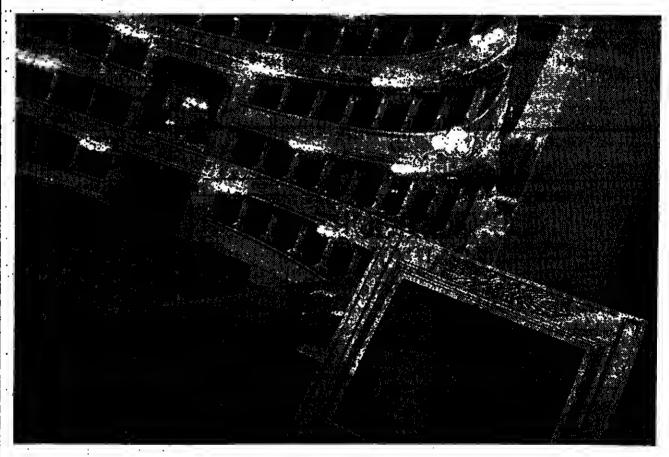
increasing productive efficiency in traditional sectors. Profitability and diversification are the principles which will guide Finec's investment strategy. Generally the bank will aim to keep holdings for between three and five years, disposing of them within the cooperativa movement. The Lega does not, however, exclude the possibility of placing such holdings with a

wider public.
Mr Collina sees Finec's range of services as including the place-ment of shares in cooperatives. He does not reject the idea that Finec itself should eventually be quoted. "The groundwork is being done. We aim for maximum transparency. Peat Mar-wick Mitchell heve been eppointed as external independent auditors in order to satisfy the requirements of Consob, the

profit, using financial invest-ments to cover costs, and our operations will be such that these cient to ensure a positive result.

Profits, like merchant banking, are acceptable words in Italy's

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Cost pressures and sharper foreign competition are squeezing Italian exporters. David Lane reports

# Trade balance sliding further into deficit

ITALY'S trade balance worsened last year, with a deficit that slipped to L11,138bn from L3,653hn in 1986. Excluding energy products, the trade balance deteriorated from a surplus of L16.057bn in 1986 to L7,716bn

The reasons are not hard to find. A few years ago it would have been unimaginable to mannave been inimagnate to main ufacture in China, says Carlo Patrucco, chairman of Fila, the sports and leisure clothes group. But now the windchesters which Fila sells in the US market are

made in Communist China. While this calls for greater effort in production control, the extra work is more than compen-sated by significantly lower pro-

Mr Patrocco, who also deputy chairman of the industrialists' deration Confindustria, is acutely aware of the need to in an edge in pricing and

"Globalisation of markets is practice," says Mr Patrucco, start producing in the US, dle and low range footwear.

the company's total sales last foreign market, were down 11 per year, is second only to Italy. The cent, while orders from British US market is the biggest and best importers were nearly one fifth in the world. We have made a lower. large investment to consolidate Italy's association of footwear our presence there," Mr Patrucco manufacturers Anci is worried

has held its export prices and zil are now achieving levels of accepted lower margins as the quality which match European closely this year to check if last lira has risen against the dollar, standards. British shoppers call-year's reversal is continuing. A

to compensate for a competitive Nevertheless, textiles, leather which was recorded in 1986.

Italy's trade figures show that

increasingly aware of the factor which helped Italy in the past. South East Asian countries are gaining ground in the clothes sector, not only because of price but also design, Mr Patrucco says. He adds that Italy itself is now buying clothes in growing volumes from West Germany.

Italy's clothes industry is starting to be threatened by competition at home, unthinkable two or three years ago, as well as facing substitution by competitors in export markets.

However, the situation is probably worse for Italian shoes, the country's third largest export more than 6 per cent lower last year than in 1986, and about 12 per cent down on 1985 when a record 435m pairs were sold

Italian footwear manufacturers have felt the impact of competi quality in a sector where tion from the Far East and South ely sharp competition is a America, particularly in the US market. But shoes of higher price and quality, like those made by not just theory at Fila, but daily Ferragamo and Magil, have been practice," says Mr Patrucco, less affected by the weak dollar hose company will soon also and fierce competition than mid-

another measure aimed at pro-tecting US sales against dollar from the US, the second largest export market for Italian shoes. File has been selling in the US were 16 per cent lower than at since 1978 and this market, worth the same time in 1986. Orders Lishn and equal to 20 per cent of from West Germany, the biggest

rys. because low-cost producers such lower than the L20,590bn To protect this investment File as Taiwan, South Korea and Bra-achieved in 1986. Innovation in design and styling ing at Peter Lord, the Clarks' disclose eye is also being kept on is a key factor behind the penetributor, could well believe that the output of Italy's engineering tration of Italian clothing compating the smart leather loafers now on industry. Though it generated a

gest surplus group in Italy's trade balance, notwithstanding the increased competition. Last year the surplus amounted to L19,480bn, arising from L30,269bn of exports and L10,789bn of imports. But a sharp rise in imports coupled to a weak improvement in exports meant that the surplus was significantly

nies in export markets.

But Mr Patrucco believes that label shows that they were made this fell a long way short of this advantage, which has helped in Brazil.

But Mr Patrucco believes that label shows that they were made the positive result of L17.530b. industry. Though it generated a

of engineering products last year, investment goods.

L34,555bn against L29,237bn in While price and delivery are 1986. The Bank of Italy notes that factors which explain the deterio-

South East Asian companies are gaining ground in the clothes sector, not only because of price but also design

caused imports of capital goods in terms of production flexibility to increase by 17 per cent.

Demand friction, with a lack of domestic capacity and resulting higher prices, encouraged buyers to turn to foreign symplems to turn to foreign makers.

"Nowadays others, particularly the Japanese, match the Halians in terms of production flexibility and the ability to tailor equipment to customers' needs," he domestic capacity and resulting symplems to turn to foreign makers.

"Nowadays others, particularly the Japanese, match the Halians in terms of production flexibility and the ability to tailor equipment by foreign makers.

"Nowadays others, particularly the Japanese, match the Halians in terms of production flexibility and the ability to tailor equipment by foreign makers. to turn to foreign suppliers to man and as a senior representa-

there was a sharp rise in imports satisfy their requirements for tive of Italian industry. Mr

ration of trade in engineering products, some manufacturers suggest that sharper foreign comtition on products themselves also contributes to Italy's loss of

Nebiolo Macchine, a printing machinery manufacturer of has felt directly the encroach-ment by foreign makers.

Patrucco is concerned by the and road transport, giving rise to declining competitiveness of the transport costs which are 25 per country's manufacturing system. cent higher than elsewhere in He says that Italy has lost ground in the global market for three reasons: the cost of labour. the cost of money and the cost of

past were good overall. But it is very worrying that they are now much less, Italian labour costs per unit of production are higher than those of European competitors," Mr Patrucco says.

He describes the Italian situa-tion as unique, with a growing gap between the cost of labour and net earnings. In March last year every L100 of the wage bill

<u>Joint ventures</u>

He blames excessive increases in labour costs on political fac-tors, with industry being asked to pay the price of the state's parthrough ever-increasing social charges and taxation.

Last year gross salaries increased by 8 per cent and Mr Patrucco expects that the rise this year will be more than 6 per cent. Both figures exceed Italy's rate of inflation.

"In real terms the cost of money in Italy is probably the highest in the world, he believes. He attributes this to the state's enermous appetite for funds to finance the high public sector deficit, and to fras

entil betis-mulbem bus flan are worst affected by the cost of money. Confindustria wants a reduction of at least 2 per cent in interest rates." The third factor which harms the competitiveness of Stallen goods is the high cost of services which the country's factorers have to bear. Mr Patrucco scathingly criticises postal and telephone services. He also describes Italy's educational

The imbalance between rail Europe, is caused by poor rail way services. Lack of an energy policy leads to energy costs which are 50 per cent higher than in France or West Germany.

Productivity increases in the "Efficiency in public services is very low. Without this burden profit margins in manufacturing dustry could be much higher and our competitive performance much greater. Imagine what the economy could do if these elements of disservice were removed." Mr Patracco says.

He considers that the 1992 EC harmonisation presents a real challenge. "If there is improvement in services then

1980 the figures were L140 and Stalian industry will have a great

In contrast to Mr Patracco's gloomy view, the Bank of Italy paints a more sanguine picture of italian export performance and the competitiveness of many

turing industry. Though competitiveness declined by 2.2 per cent lest year and 2.9 per cent in 1986 compared to 1985, the dramatic inflationary differentials of the late 1970's and early 1980s are no longer a significant worry. The central bank

notes that relative prices are unity one factor affecting trade. That world demand is of greater importance was clearly illustrated last year.
Italy's trade figures improve

noticeably in the second half when a slowdown in domestic demand coincided with an acceleration of world demand. Policy on exchange rates is to delay par-ity adjustments, which are then not fully compensatory for los in competitiveness. This suproach is simed at stimulating proments in industrial pro-

The bank has no rule which ties the lire to the currency of its second largest trading partner, the French franc, though it admits to watching its movemonts carefully.

The bank makes no public predictions about Italian competi-tiveness this year. To do so would be to forecast exchange

on the subject of the US man ket the bank emphasises that this is significantly smaller than both West Germany and France. Moreover, while the west dollar hits exports, it also has a positive effect on the costs of raw materi

The bank notes that Italian dollar moved upwards and these profit margins in North America still offer room for manoeuvre

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to join those of Montedison, ENI, people, equipment and goods con-Merloni and Fata which have signed trans-border joint venture agreements.

Italian business has been eager its complexity and the involve-to seize the opportunities offered ment of four different Western

The size of the project is such has just spent Licothn on douthat there was scepticism when bling the pipeline for gas imports the news broke last December. It from Russia, and its Snamprois planned to build the complex at Russia's Tenghiz oil field near currently constructing a 180-mile the Caspian Sea to use associated

Increasing rapport with Moscow

LED BY party secretary Alessandro Natta, a delegation of Italy's 400,000 tonnes of polygropylene,
serior Communist Party officials
recently visited Moscow to and more than Im tonnes of constrengthen the links with their
strengthen the links with their
Soviet counterparts.

A protocol of intent was signed intent was signed a year ago for the construction of an MTBE plant for which the related problems of logistics, financial and try, Montedison, Enichem and marketing have already been two other Western partners in decessor, was laying down an two other Western partners in independent Euro-communist the joint venture, the US Occi-line. So it is not surprising that dental Petroleum Corporation Mr Natta and his colleagues and Japan's Marubeni Corporafound a warm welcome in Mr
Gorbachov's Moscow.

Well-established and respectable, with a long-standing comfrom Tenghiz will be sold on

mitment to democratic processes, international markets by the Italy's Communist Party has a Western partners. Their total special relationship with Moscow. stake in the joint venture will be But the ties extend beyond the minority and will not exceed 49

But the ties extend beyond the interests of party politics: the fruits of ideological harmony are harvested in the realities of business and trade.

There are strong ties in the traditional flows of imports and exports, with Russia selling raw materials, particularly natural gas and oil to help satisfy italy's be completed by the end of the massive energy deficit. Plant and machinery pass in the other

massive energy deficit. Flant and machinery pass in the other direction.

In money terms, the belance lies in Rossia's favour. It enjoys a substantial surplus which amounted to L829bn last year, and the return on investment, the result of exports worth ENI is confident that no difficulties. amounted to L829bn last year, and the return on investment. the result of exports worth L8,676bn and imports of L2,87bn. Italy's largest private sector company, Fiat, has been a major beneficiary of these close commercial ties. The Turin car maker won widespread notice in 1966 when it started building the Togliattigrad car plant, a project model rolled off the assembly line in 1970. Since then Fiat has continued to be an important supplier of manufacturing technology to the Soviet Union.

Four years ago Fiat signed a set of guideline agreements with the Soviet authorities for technical collaboration. Russian orders have since been worth about \$250mn annually. But notwithstanding its privileged position, the company has not been among those which have announced joint ventures in Russian orders the embargo.

Fiat has been slow in joining the new departure in trading patterns. However, if Mr Gorbachov's plans include projects in the car industry or in other sectors where the Italian company has expertise, then it seems unlikely that Flat's name will fall given the logistics of moving the to join those of Montedison, ENI, people, equipment and goods conmercial ties. The repair is subject to Cocommercial ties. The Turin car industry or in other sectors weaken the West's position with respect to Russia, litaly's state hydrocarbons holding corporation emphasises that none of the technology in the plant to be constructed at Tenghiz is subject to Cocomment in the car industry or in other sectors where the Italian company has expertise, then it seems unlikely that Flat's name will fall given the logistics of moving the to join those of Montedison, ENI, people, equipment and goods commercial ties. The result and the return on investing profits from the Tenghiz profits from the

by a combination of the special companies relationship and the lowering of There is some concern that a barriers which Mr Gorbachov is deterioration of international

barriers which Mr Gorbachov is encouraging.

Already 20 agreements have been signed and nearly twice this number are being negotiated.

Italy's two largest chemicals companies, private sector Montedison and state-owned Enichem (part of the hydrocarbons holding corporation Enic Nazionale life corporation Enic Nazionale life downs of international affairs.

Montedison also has a long bis. carburi, ENI), are involved in the Montedison also has a long his-Tenghiz project which promises tory of engineering petrochemi-to be one of the world's largest cals plant in Russia. petrochemicals complexes.

Italian business has

eagerly scized the opportunities offered by the special relationship and lowered barriers which Mr Gorbachev is encouraging

Nuovo Pignone and Savio have and labour. Bakmil will give jobs started negotiations for creating a joint venture for the manufacture.

nousecould seem clear; small gas knowhow and about \$30m boilers from this joint venture needed for the project. Fata says with ENI companies and small that the factory, which will electrical goods from Bakmil, a employ technology from imporjoint venture involving Merioni, tant Italian groups, will be the Italian maker of the Ariston largest and most modern in the brand of refrigerators, washing world.

manufacturing electric mixers will be built, and Milan, where

Merioni Progetti has its head-quarters. The Italian company has been active in Russia for the past decade, earning about 1,200bn through the sale of key-in-hand factories.

sents an important new step. Merioul will have a 28 per cout stake in an investment estimated to be worth between L35kn and

Lationi will supply complete production lines, organise the Fata Rays.
production process and train staff
at all levels. Its Soviet partner
will provide the land, construct
ern techno

a joint venture for the production of small gas boilers.

Mr Gorbschov's aims of trial-scale refrigerators. Fata, a improving standards for Russian Turin company, will supply the households seem clear; small gas knowhow and about \$3m of \$30m

Bakmil takes its name from and the Third World through a Bakm, the city where a factory for commercial joint venture linking inglion Promoschexport.

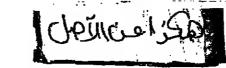
Fata claims that its project, fin-alised in October, is the first Ital-

The Togliattigrad philosophy under which Russia bought factories key-in-hand and then man-The Bakmil joint wenture, aged them directly belongs to the tures, Russia must not only expert in order to obtain foreign exchange to reward capital invested, but must also accept management which is partly controlled by Western concerns,

However, joint ventures offer the possibility of acquiring Western technology, a need which is increasingly necessary to cope with its internal conditions. Italian companies are taking advan-tage of Italy's special relationship with Bussia to exploit these new

developments. Mr Natta's close and comradely connections and Mr Gorbachov's policy of perestroika are already yielding practical benefits for





<del>Parakana kananganan kanangan kanangan kanangan dalam kanangan kana Kanangan kananga</del>

# **Opportunities and contractions**

coestal strip that includes some of the oldest and greatest indus-tries, the most efficient farming and the loveliest resorts in Italy, is 1.8m and falling steadily.

Maday April 18 h

Gence, the main city, has lost over 100,000 citizens in the last decade. That leaves 740,000, and one of the city's business leaders says a fall to 500,000 may be inevitable.

Yet Mr Rinaldo Magnani, a portly ex-docker with a wolfish grin who is the region's Socialist president, gives every impression

The food and soft drink industry, and pharmaceuticals, are cited as potential growth sectors

of meaning it as he expounds on the historic moment of choice that Liguria is living through. He speaks of opportunities for "a radical transformation of the economy," and for "solutions to last beyond the year 2000".

And Genoe's port, after years of decline, has emberked on a plan of breath-taking audacity. It is busy trebling container capacity, the sim is to reassert Genoa as the top port in the Mediterranean, and challenge Rotterdam owned industry that faces problems of their state.

cials lay out the paradoxes of Liguria's economy, the key word on their lips is *terziarizzazione*, a switch of emphasis from industry to services. There are mixed views on whether this will be any easier to achieve than it is to

The theory is that the stateowned heavy industry that dominated Liguria's economy for most
of the century is in an inexorable
decliner so the future must lie decline; so the future must lie with a revived port, combined with related activities like insurance, financial services and data processing, plus light, high-technology industry and tourism.

The first part of the theory is certainly true. In 1981, Genoa had 109,000 industrial jobs; now there are 90,000. Employment in commerce, transport, banking and insurance has failed to take up the slack, rising by only 3,000 to

Liguria's steel industry is a

lamentable story of massive public investment and dashed hopes.

Genoa and Savona have lost over 8,000 steel jobs in the last 15 years, and the future of the remaining 6,700 employees is decommissioning and possible the public holding company which has many tentacles including the state steel company Finsiparts, and the future of the remaining 6,700 employees is 1987. The fall is largely attributed

State-owned Italsider has spent over Licobn on modernising its Campi factory in Genoa, includ-ing the construction of a hot pressure casting unit of a sophis-tication only matched by two other plants in the world, in Oregon and Japan. .

The unit came on stream three years ago amid high hopes of selling high-quality steel for tanks, submarines and the oll industry. But last year, Campi lost L105bn and its 1,300 workers have been left on tentrinooks to await the verdict of the new Italian govern-

ent on their fate. There is also a question mark over the future of Cogea, the maker of semi-finished steel products which is 30 per cent stateowned. With losses of L165bn last year, the six private companies who control the remaining stock are reported to be restless, with some keen to scale down their participation and others prepared to raise their stake, but only if up

As industrialists and local offi. 7,500 of its 14,000 employees are located at its Genoa headquar-

> Last year's referendum, in which Italians affectively voted "no" to nuclear power, caught Ansaldo at an advanced stage in the construction of a nuclear reactor at Montalto di Castro in

profits of L16.4bn in 1986, the company netted only 13.5bn in 1987. The fall is largely attributed

Against this background, there is certainly a need for the "radical transformation" that Mr Magnam envisages.

Among private industrialists, trade unionists (both Communist and Christian Democratic) and the regional administration, there is a remarkable degree of consensus, at least in theory, on the way ahead.

The disused areas, all broadly agree, must be used for light, non-polluting industry and services. The local industrialists' lobby, headed by Mr Giorgio Gai, positively insists on a leading role for the state in planning this change; while the Cgil, the Communist labour movement, is equally adament in stressing the role of the private sector. the way ahead.

BEARDED, burly Ottaviano De

The decline of heavy industry. This apparent social consensus, it is pointed out, is freeing up it should be said, could break large areas of prime real estate, down overnight if there are much of it on the Genoa seafront, heavy tob losses at the Campi much of it on the Genoa seafront, heavy tob losses at the Campi much of it on the Genoa seafront. Heavy tob losses at the Campi might there are some encourage industry from the coast should enable the authorities to clean up the environment and promote the environment and promote tourism. There is much talk of a dive to attract visitors in 1992, between local authorities and IRI, areas does not mean that we growth sectors.

And the departure of heavy industry from the coast should enable the authorities to clean up the environment and promote tourism. There is much talk of a beauty spots like San Remo and drive to attract visitors in 1992, the 500th anniversary of the dis-

ing the state steel company Finsibuilders that have cut their workforce at Sestri from 3,500 to





pher Colombus, Genoa's most

beauty spots like San Remo and Portofino, Genoa and its medi-

A more pleasant environment would also help the Genoa Fair, which draws up to Im visitors a year to its international Boat and Flower Shows, and now wants to start exhibiting high-technology telecommunications equipment.

reclaim positions lost in the sal-

ary hierarchy.

The unions cannot do much

about Cobas. We cannot block school examinations (an action

currently under way in some italian schools) because we have millions of members with children in schools. We cannot halt the

railway system every week because we have members who need it to get to work."

He believes the important thing is that the Cobas cannot

make collective agreements, because they are not recognized, so in the end they will have to deal through the established

The unions' public sector prob-lem extends beyond dissident rank and file groups. There is a growing demand from the mem-bership at large for more efficient bureaucratic and welfare ser-vices, but it is union members within the public sector who are often most resistant to rationalis-stion and reforms.

You cannot have a private industry which in some sectors is as efficient as the Japanese and a

public administration which is backward, inefficient and unproductive," Mr Del Turco observes, and claims that the unions are

gradually confronting the prob-lem. For example, last year's pub-lic sector pay deals contained an

### Trade unions

# **Pragmatic line attempted**

RARDED, burry Craviano Dei Turco is a practising exponent of that "unity of the left" in Italy which his colleagues who lead the Rallan Socialist Party rele-gate to some longed-for future. As vice-president of the Confed-erazione Generale Italiana de Lavoro (Cgil) he is the most senior member of the Socialist minority in Italy's largest, but nonetheless Communist-domi-nated, union federation.

Although almost never without its frictions, this exercise in He acknowledges that the socialist Party sometimes thinks-that its Cgil members are paying too high a price but adds that the Communist Party is frequently critical of the "sacrifices" the been mobilised for street demonstrations within the last six Socialist positions within the mumber of people who have critical of the "sacrifices" the been mobilised for street demonstrations within the last six socialist positions within the mumber of people who have critical of the "sacrifices" the numbers of people who have critical of the "sacrifices" the numbers of people who have constituted in the numbers of people who have critical of the "sacrifices" the numbers of people who have critical of the "sacrifices" the numbers of people who have critical of the "sacrifices" the numbers of people who have critical of the "sacrifices" the numbers of people who have critical of the "sacrifices" the numbers of people who have critical of the "sacrifices" the numbers of people who have critical of the "sacrifices" the numbers of people who have critical of the "sacrifices" the numbers of people who have critical of the "sacrifices" the numbers of people who have critical of the "sacrifices" the numbers of people who have critical of the "sacrifices" the numbers of people who have critical of the "sacrifices" the numbers of people who have critical of the "sacrifices" the numbers of people who have critical of the "sacrifices" the numbers of people who have critical of the "sacrifices" the numbers of people who have critical of the sacrifices and the numbers of people who have critical of the sacrifices and the numbers of people who have critical of the sacrifices and the numbers of people who have critical of the sacrifices and the numbers of people who have critical of the cohabitation has lasted in its present form since the early 1950s and is recognised as an impor-tant piece of ecumenicism in

italy's somewhat politically fragmented society. "The Socialists rather frequent political infighthave undoubtedly saved us from becoming as self-absorbed and inward looking as the French confederation Generale du Tratrail," says one Communist Cgli organising capacities.

Mr Del Turco, now 44 and speaking with that slightly adenoidal accent common to his native abrusso and the Mezzo-giorno as a whole, believes that the Socialist membership, about

workers involved with Montalto di Castro face the prospect of losing their jobs. About half the job losses affect Genoa-based personnel.

Ansaldo has fingers in many pies besides nuclear energy: past contracts have ranged from a cilitate power skillon in India to a coal-fire one in Yugoslavia and a 300km railway through Brazil, it also building a metro for Genoa itself. It will keep its nuclear division, for research,

union. "This suggests a reason- 100,000 in support of tax reforms, able balance," he adds. and in late March 200,000 women demanding equal opportunities. He sees these as evidence that the unions are in tune with popu-lar concerns which extend well

energies that might otherwise he lar concerns which extend well devoted to industrial relations beyond the workplace.

Additionally, there has also organising capacities.

Indeed, after eight years in hew factory committee at Fist's which there has been considerable crowing in Italy about the decline of union power, Mr Del Turco believes that objective 80 per cent but where more than observers must now remark that 90 per cent of workers cant their a remissance is now under way, worse for union candidates.



Ottaviano Del Turco

recent days.

Mr Del Turco says lialian capitalism has become "rampently profitable" in recent years, and there is plenty of evidence that workers want a greater share of the spoils. Nonetheless, unions are much more aware of the inflationary dangers of excessive wage pressure, even if their memre, even if their mem-

As a result, union policies have to be "an intelligent mix" of demands for non-inflationary sal-

ary increases and tax reforms. This is a live issue in Italy because directly-employed work-ers pay a disproportionate share of the state's tax revenues, not because of inequality in tax rates, but because the self-employed de far too much of what they should be paying.

But "responsible" trade union ism on the pay front brings with it dangers of rank and file alien-ation. Workers at Rome's Finmi-

cino Airport, for example, have recently dealt an embarrassing recently dealt an embarrassing blow to union authority by leading the rejection of a national pay deal for airport staff largely because it did not satisfy their demands on working hours.

In the past few months the Italian public sector, largely transport but also schools, has been plagued by pay strikes by groups complaining that the official unions are failing to represent their interests promerly.

heir interests properly. These rank and file commit-

tess, or Cobes as they are called, have been a recurrent problem for almost 20 years, Mr Del Turco Pointing out that all enjoy guaranteed employment in the public sector, he says that some, such as the train drivers and

even teachers, are trying to

The state of the s

"incentive fund" dedicated to paying for efficiencies as a result of which the opening hours of some public offices are being extended. John Wyles

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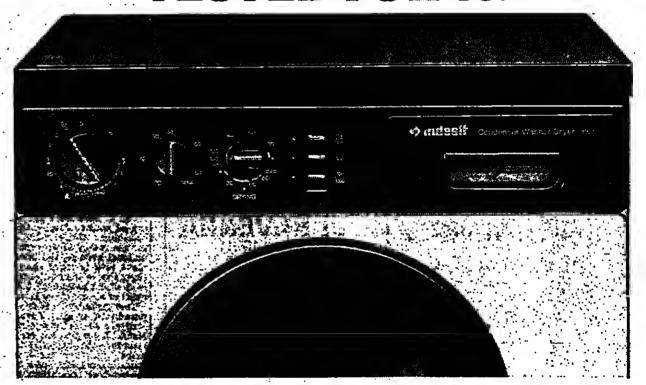
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# The extent to which Italy's newspapers and TV are controlled by industrialists and politicians is becoming increasingly controversial

rently in a period of intense com-petition and unprecedented polit-ical scrutiny from Rome.

The country's major newspa-pers are locked in costly circula-tion battles, the law governing rision is about to be rewritten trust legislation be introduced to avoid the potential for manipula-

tion of the media by both corpo-rate and party political interests.

Over the past 12 months one of the hottest issues in Italian poli-tics has been the question of whether leading industrial groups wield too much influence

The control of the flow of infor-mation can certainly be trans-lated into power, and media crit-ics in Italy charge that while the politicians have carved up the hree networks of the RAI state television system, leading entreeurs are doing the same with rint media.

the print media.

In linky, the papers controlled by industrial concerns mostly tend to avoid taking overtly partisan political editorial lines, aside from a generally anti-Communist line. But the papers may be skewared toward support for specific corporate objectives, and tend to reflect the views of their owners in "corporate politics."

Many journalists, meanwhile, engage in a fair degree of self-censorship.

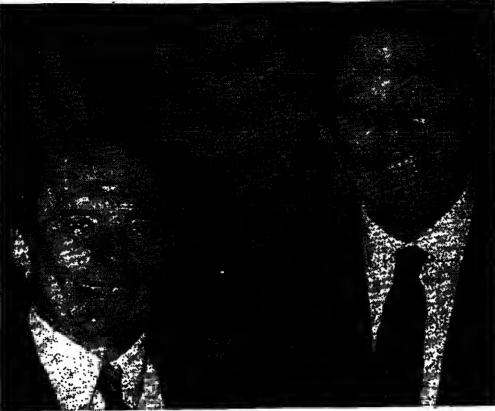
"Some 70 per cent of the Italian ress is either controlled or influnced indirectly by just two adustrial groups, Agnelli and De media is between papers in the agnelli and De Benedetti orbits. press is either controlled or influenced indirectly by just two industrial groups, Agnelli and De Benedetti," complains Cirino Pomicino, the Christian Democrat chairman of the Budget in the Christian Democratic Chairman of the Christian Democratic Chairman of the Christian Democratic Christian Democrat Committee of the Chamber of Italy's leading newspaper, and La Deputies. "Can you imagine what would happen if the two of them cessful paper that is partly

# Media faces anti-trust legislation

under fire from various politi-cians. Agnelli's Fiat group controls two of Italy's three most influential newspapers: it owns 100 per cent of La Stampa, the Turin daily, and it is the largest single shareholder in Gemina, a Milan investment vehicle which in turn owns majority control of the Rizzoli-Corriere della Sera newspaper and publishing group.
De Benedetti holds between 25

and 30 per cent of Mondadori, Italy's second-biggest newspaper and publishing concern after Rismandate to speak for a further 25 per cent stake owned by the family of Mario Formanton, the late Mondadori chief.

Critics in Rome assail Mr De Benedetti's likely assumption of the chairmanship of Mondadori as an unhealthy development as



Enrico Manca (left), president, and Biagle Agnes, director-game

Repubblica is far and away winning the circulation war.

Neither Agnelli nor De Benedetti spear to see any problem with their forzys into the media

business. Mr De Benedetti that to say Haly's press was not interviewer he saw nothing "a heresy."

But politicisms across the spectrum appear to feel that Italy Agnelli told a French magazine needs clearer guidelines on the

Each of the two politicians has a good friend who owns a private television network. Mr Crari is close to Silvio Beriusconi, whose three commercial stations enjoy 45 per cent of the national prime time andience, equal to that of the three RAI stations. Mr De Mita is friendly with Calisto Tanzi, who has diversified from his flagship Parmalet foods business to set about building the Odeon TV network (which is far smaller than either RAI or Beriusconi).

But the extensive Crari-Be Mita negotiations are not the fruit of these personal friends that beams live of a 1985 law governing television that beams live of a 1985 law governing television that the right to live the restrict to live to the plant to th

The so-called "Berlusconi law" was introduced after magistrates temporarily shut down some or Beriusconi's stations. The law legitimised the system that allows Berlusconi to get around low-cost) opportunity.

One thing which the new law shuttling video tapes to 800 relay stations which transmit similaring the indication of a station of a st temporarily shut down some of Beriusconi's stations. The law

the first time and to introduce a tion of news readers.

Mightly news programme on one of the three stations. It will also embarrassment to

For Berinscom, the right to live because of the clout that comes with news programmes. The broadcasting of live sports events is a highly lucrative (and low-cost) opportunity.

One thing which the new law.

national network.

Both De Mita and Cravi are Rome, but it is always somewhat afraid that the court might strike: surprising to non-Italians.

And while the phenomenon of political influence in state broadcasting has been seen elsewhere in Surope (Belgium is one example), there is no other country where it is found in such pure form as in Italy.

concentration of media owner down the 1985 law, which would form as in Italy.

ship. And the debate over Rulys cause potential chaos. So they the state is up for the hearts of Prime Minister Cir. Will likely be submitted as fresh grabs under the system of political at of the key issues discussed during their recent talks on forming in expected to authorise appointments ranging from management posts down to the selection of news readers.

And it is a matter of little or no Uno (1), Rai Due (2) and Rai Tre (3), are influenced in substantial ways, including editorially, by the Christian Democrats, Social ists and Communists (respec-tively). This is simply the way things are done in Italian state television.

The 15-member RAI board of directors is appointed by partiament and usually sees plenty of horse trading. In typically Italian fashion, the allocation of board seats is weighted to reflect the national vote-getting clout of each party. Thus the Christian Democrats have six seats, the Communists have four, the Socialists have three, and the Liberals, Republicans and Social Democrats have one seat each. The 15-member RAI board of

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TO THE non-Italian there are many extraordinary aspects to the Mafia phenomenon, but none

Obviously, police and magis-trates in its Skillian hirthplace can name the leading Matia families and many of their leaders, but they are the first to admit the vast gaps in their knowledge —
particularly when it comes to
identifying businesses which may
be directly owned by the Maria or
which may be fronting for the

Equally obviously, this makes life extremely uncomfortable for the legitimate businessman in Sicily. Leoluca Orlando, the busiling, hrave 41-year-old Chris-tian Democrat Mayor of Palermo emerging anti-Maña culture in Sicily, frequently says that "sus-picion is the ante-chamber of

businessmen rightly suspected of being linked to or of being actual manosi, and that all that is misspanies, such as they are, feel tarred by the brush of suspicion.

Above all, they complain of being deliberately denied access to the public works contracts which are the lifeblood of the Sicilism economy and which, it must be said, have long been an extremely lucrative source of income for the Mafia.

emains the Mafia strongest political adversary — is a growing "colonisation" by northern com-panies, even including the Com-munist-controlled Laga. Co-opera-

paradoxes of the developing struggle in Sicily against the entrepennial nucleus has fallen victim to attempts to prevent public contracts falling into Maria hands.

needs are not understood," says Mr Carlo Malavasi, president of the Sicilian industrialists.

nies is the so-called La Torre- work is completed ahead of

The result — and this is a theme being taken up by the Sicilian Communist Party which

At the same time, however, Maña businesses are being squeezed out as primary contrac-tors, but only to appear as subcontractors, often controlling healthy companies through ntimidation, and as suppliers of

materials.
Clearly, allocating large contracts to companies from the north of Raly runs against the urgent need to develop the local economy where per capita income is only 67 per cent of the national average, the unemployment rate is more than three times that of the north and there is a dire shortage of technical skills of almost every kind.

This undoubtedly is one of the paradoxes of the developing

struggle in Signy against the Mafia. The region has an urgent need for entrepreneurial develop-ment but, says Mr Gluseppe Azzarello, president of a Siglian constructors consortium, its thy

Mana nands.
"The Mana problem is undoubtedly penalising us, the region has only recently started to be industrialised and our

He and his fellow businessmen feel their plight even more sharply in the face of a new wave of big spending on infrastructure which is about to break over Sicily. In Palermo alone, IA,500m is due to be spent by the end of next year, although on past performance both the city government and the regional administration are honelessly incapable. His major innovation has been to introduce an auction system for communal contracts to which ment and the regional administration are honelessly incapable.

Rognoni law.

Passed in 1982 and bearing the name, La Torre, of a regional secretary of the Sicilian Communist Party who was subsequently assassinated by the Mafia, this subjects assirant hidders for public contracts to an examination of past and present activities for priced at LS18.9bm. past and present activities for priced at LS18.9hm.

Sevidence of underworld connec-

Organised crime is creating a straitjacket for businesses

# **Barriers to public contracts**



Encouragingly, his wish should gaining a larger share.

years - has been broken. But knowing that his ram-

Sicilian businessmen accept the need for these procedures, even if they complain that it sometimes excludes the innocent as well as the gulity.

Dr Glovanni Falcone, the Palermo magistrate who has emerged as another public hero of the anti-Mafia struggle, has publicly admitted that application of La Turre-Rognoni may be somewhat hit and miss because in the Sicilian Prefecture trained in reading balance sheets.

But Mr Malavasi and others are less happy about a regional law

less happy about a regional law passed in 1981 which limits com-putes eligible to bid for a public contract to those that have previ-

ous experience of couracts of a similar size.

By definition, this will tend to exclude most local companies from some of the mega-projects for motorways, acquadacts and sewerage systems which are in the pipeline.

In addition, local Sicilian companies had the experience to plan.

panies lack the capacities to plan, finance and execute very large projects. Partly as a response many are now forming them selves into consortia in the hope of winning contracts.

In the meantime, however, as Mr Malavasi complains, they are being limited to sub-contracting work put out by large northern companies "which we don't like

After decades in which Mafie companies could count on "friends" - usually Christian mocrat politicians and bureau crats - to channel public con-tracts in their direction, Mayor Orlando is determined to show that "there are no companies which are friends of the Mayor." His major innovation has been

ration are hopelessly incapable of fulfilling their allocations from Rome.

One of the principal legislative wapons for choking off the supply of contracts to Mafia companies is the contracts of Mafia companies is the contract of the schedule.

Meanwhile, the stranglehold on communal contracts enjoyed by

They can point with some instice to the fact that the Mafia is still not being excluded, not least because huge profits from drugs may be funding artificially low bids for Mayor Orlando's contracts from some Mafia companies which may have alipped through the filtering net.

Moreover, some northern com-

penies are almost certainly pay-ing protection money to Matia families and those that refuse still risk suffering the fate of March 2 because, magistrates think, his company may have refused to nominate a Mafia sub-contractor or to do business with

a Mafia supplier.

Local Sicilian companies have been forced for years to buy of the Mana in one form or mother have had to take in Mafia sharebusiness into the organisation's stronghold in the west of the island.

Judge Giacomo Conte, a young member of the Falcone anti-Meña team of magistrates in Palermo. believes that "honest Sicilian businessmen must be close to the Mafia in order not to be

some companies — for example, be granted by legislation which street and lighting maintenance has made unusually rapid progbelonged to two firms for 40 ress through the Italian parliadestroyed."
He and his colleagues see them as victims and think that it would be unreasonable to put

But knowing that his ramshackle and still Mafia-penetrated bureauracy cannot cope
with the mega contracts to be
swarded in the coming years, the
Mayor has this year requested
in the future planning and award
of large contracts.

But nevertheless, the prospect
for local businesses remains
bleak Leaders such as Mr Azzarello and Mr Malavasi are torn
between acknowledging the
necessity of these radical changes
in the future planning and award
of large contracts. pressure on them to denounce their criminal oppressors. Says Judge Conte: "If business-men denounced those practising extertion, it would make life very much more difficult for the Mafia. But they are frightened."

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ment in the last two mouths.

But nevertheless, the prospect



Support is growing for a stronger equal opportunities law

# Women demonstrate for jobs

were surprised to see a woman driving a huge orange tractor down Rome's via del Tritone. Italy's political leaders and some of its male union chiefs are said to have been even more surprised to see that the tractor was followed by an estimated 200,000

women in an unprecedented procession that took more than three hours to snake through

Munday Apply 12 lb

Controversial

central Rome. Chanting slogans, waving flags and dancing to drumbeats, the women had come to the capital from all over Italy to demonstrate for "a job for each of us, a different type of job, and a soci-ety without violence."

Political support is growing for a national law promoting wide-spread action that would remove the continued obstacles to greater employment and advancement for women, and provide incentives for women

seeking to start to business. So far, action to improve tive industrial bargaining. But. there is a growing awareness two to threefold.

that this is not enough, says
Maria Teresa Palleschi, a diately visible. Over the last year researcher on female labour at in Rome, for example, women lafel, the government-funded have appeared on the scene for Institute for the Development of the first time as state police,

Women, who constitute 52 per cent of Italy's population, today represent only 35 per cent of number of women employed had

The employment of women is also expanding considerably in wives still outnumber the 7m the tertiary, or services sector, women who go outside the home charge that slavish dedication which has now joined the public to work. But the lower the age and other male attitudes to work administration and commerce as group you look at, the more that are not necessarily to be held up their principal workplace. In 1987 mmber declines."

When women in the 14-24 age sector declined by 10,000, 192,000

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more women got jobs in services.
Official statistics also show that women have also made sig-nificant strides in self-employment. According to figures com-piled in 1986 by the National describe herself as disoccupata, Commission for Equality, women or unemployed."

entrepreneurs and self-employed the way in which Italian women professionals.

ation for Women Entrepreneurs. female employment has been Ms Valori says many young growing so has female unemploywomen are turning to business ment and underemployment. women are turning to busine because of the growing overall In 1986 57.3 per cent of those in unemployment. But it is also a search of work were women and fact that today many prejudices the unemployment rate for have disappeared, so that banks women stood at 19.6 per cent, and other financial institutes compared to 8.1 per cent for men. make judgements on purely business considerations without carconsiderably more difficult. "In ing if the entrepreneur is a man the North," Ms Bisogni says,

A recent university survey shows that women are generally promoted three to five years later than their male counterparts

university professors increased two to threefold.

mounted police, railway workers and street cleaners.

A wavy-haired blonde named Tiziana Di Natale recently became the city's first fer italy's total workforce and 33 per driver. And the smartly-dressed cent of the total number of lial-tians with jobs. However, their an American diplomat to work in presence in the workplace is Palermo a few weeks ago, turned growing. At the end of 1986 the out to be a plainclothes anti-terrorist, or Digos, agent armed

while, in the same period, male employment increased by only 0.42 per cent.

In 1987, when overall employment dropped, there were 124,000 fewer men with jobs than in 1986 and only 99,000 fewer women.

The employment of women is also expressed by only 0.42 per cent.

But the biggest shifts, those in says Maria Chiara Bisogni, an official of the giant left-wing Cgil trade union and ons of the women involved in organising the March 26 demonstration.

en's identity, so if she's not work-

More and more women are leap in education that has taken going into business for them-selves," says Paola Valori, presi-dent of Aidda, the Balian Associ-to be a mixed blessing. For while

ment and underemployment

or a woman."

Such changes are occurring to the professions too. Between 1971 and 1981 the number of women work, even if at fast food countains or as messengers on motor-

women's lot in the jobs market doctors, dentists, magistrates, bikes. In the South, at 25 they are has been the province of collections, notaries, engineers and still looking.

In fact in the Mezzogiorno, where the overall memployment rate was 19.9 per cent, the rate for women reached 32.3 per cent at the end of 1986. "With more and more women attending sec-ondary school and gaining university degrees "female unemployment is going to be a major problem in Sicily and to the rest of the South in coming years,", says Prof. Salvatore Buters, head

of research at the Bank of Sicily.
On paper, Italy's 1977 law on equality between the senes is one of the most advanced in the West. Nevertheless, in many sectors women lag far behind: "Women are often their own worst enemies," says Paola

Valori, who believes the low number of women to manageria positions reflects in part the unwillingness of many women to make the sacrifices necessary to have s real career.
But other women disagree.

charge that slavish dedication when women in the 14-24 age law removed many forms of for-group are questioned, she says, and discrimination, it has not almost no one will identify her-self as a housewife. "Work has become essential to most women's advancement," says women's advancement," says Isfol's Michou Cattan.

According to a study carried out at ENEL, the National Elecin 1985 constituted 14 per cent of ' Experts believe the change in women within the company has

1965 to 17 per cent at the end of 1986. And although 8 per cent of the women who work at ENEL have college degrees, only 1.5 per cent of company executives and 2.3 per cent of its professionals

"In other words, says Ada Grecchi, head of personnel at the Milan ENEL office and president of an internal commission on equality, more than 80 per cent of us are hired as secretaries and retire as secretaries."

In fact, although state compaies such as Italiel and the Banca Nazionale di Lavoro have started programmes designed to rid themsalves of mechanisms impeding the career advancement of women, most private and public structures are still strongly male-dominated.

According to the organisers of women's conference held in enigallia last month, only 400 of Italy's 5,260 state managers are women. The situation is even worse in the private sector, where only 3 per cent - 4,000 out of 130,000 - of executives are

A recent study by the prestige Bocconi economics and financial university in Milan shows that women are generally promoted three to five years later than

advances and remove the remaining obstacles. Several Bills designed to promote affirmative or "positive" action are currently before Parliament

There is pressure for a special plan for female employment in the South and for vocational counselling for junior high school Ms Bisogni says that her office

to the Cgil also wants collective agreements revised to include quotas for hiring that reflect local employment situations. Ms Bisogni said she and her colleagues are trying to apply it now - inside their own union. "Since only eight per cent of the positions in the Cgil's national secretariat are occupied by women, it's clear our own men are the first not to practice what they preach," she says.

Energy

# Growing threat of black-out

DARK PROSPECTS loom on hely's energy horizon. Some ital-ians are now asking how soon electricity power cuts will again start to affect the patterns of their everyday lives.

They remember that only ten Total energy demand (mitoe) Oil demand (mit) 147.0 152 9 171.8 180.3 267.0 Electricity demand (twh)

years ago the state electricity corporation, Enel, was forced to introduce a scheme of planned cuts in supplies. Most households and offices lost electricity for about two hours each week at

peak times. Householders arranged their shopping trips to avoid arriving home when lifts were out of service, and prepared hunch with a watchful eye on the clock. Office workers were careful in timing the morning cappuccino. Even now, some lifts display notices

warning users of the times at which the stairs should be used. Enel's deficiency in generating capacity lay at the root of the inconveniences which users suf-fered towards the end of the fered towards the end of the 1970s. The economic recession at the start of the current decade, the commissioning of new plant and rapidly-growing recourse to electricity production surpluses in neighbouring countries has spared fadian users power cuts furing the 1980s.

But for how much longer will

this state of grace contioue? Enel's calculations suggest that lights could start to go out

three to five years later than their male counterparts, that they receive between 20 and 25 per cent less in pay, and get fewer fringe benefits.

Whatever their political affiliation, Italy's women appear to the end of the century. Last year that a new breakthrough is agree that a new breakthrough is the counterpart of the end of the century. Last year the total demand for electricity amounted to 210 terawait bours (TWH). hours (TWH). Enel's model, which assumes

both annual GDP growth of 2.5 per cent and energy savings, fore-casts electricity demand of 315 TWH in the year 2000. On these projections, Enel considers that it will need 65,500 megawatis (MW) of capacity by the year 2000 and 56,600 MW to service by 1985. At the end of last year the corporation was able to call on 43,069 MW of generating capacity.

These figures underlie the corporation's concern about its ability to meet demand and light

ity to meet demand and its efforts to construct new plant. Enel's plans are directed towards two fundamental objectives: the maximum diversifica-tion of energy sources and the greatest possible reduction in dependence on imports; and, second, a balanced distribution of production plant throughout

the contribution from two of the country's three existing nuclear

182.7

converting from oil to coal.

The annual energy report published last year showed the diffi-

power stations (Caorso and Trino Vercelless), and completion of the station currently under construction at Montalio di Castro, is an essential part of diversification and indispensable for meeting demand. Though last November's referently produced a result which was resoundingly anti-michar, a parliamentary resolution in December seemed to leave the door alightly ajar.

Construction of a second station at Trino Vercellese was Mr Santini says: "Siting is a great problem. Nuclear power is strongly opposed, but nobody wants coal either."

Indeed, Enel is facing considerable making progerable problems in making progress to its programme of con-structing coal-fired stations or

tion at Trino Vercellese was suspended indefinitely and a decision taken to shut the 180 MW Magnox station at Latina, operational since 1965. But the 860 MW BWR station at Caorso and the existing 260 MW PWR station at Trino Vercellese were to be subject to additional safety checks and then re-started.

However, it is difficult to envis-age that the stations at Caorso and Trino Vercellese will start to supply the grid before the ques-tion of the 2000 MW BWR station at Montalto di Castro is resolved. Parliament decided that this rathament decided that this station, whose construction is nearly three quarters completed, should be subject to additional safety checks and to a feasibility study of the economics of conver

sion to alternative fuels.

Enel claims that Montalto di Castro offers a level of security equal to the highest in the world. Moreover, the feasibility study suggests that switching to gas-firing or to a multi-fuel configuration at this stage would be uneconomic. However, the Greens, radicals and left-of-centre parties, including Bettino Craxi's Social-

ists, are unconvinced. So the bat-tle over Montalto di Castro con-

tinues. Mr Silvano Santini, director of energy at the Ministry of Indus-try, says that there will be no growth of nuclear power to Italy. Electricity generation from nuclear power will be tightly restricted by the results of the referenda and parliament's resobution. But those stations already built must be brought into service. However, this is a political matter and requires a govern-ment decision," be says.

Italy is barely managing to maintain what was, even before Chernobyl and November's referenda, a precarious presence in Industry and the Government the field of nuclear power. But at will still be faced with an enor the same time it is falling to mous task of convincing commu-move forward with the construc-

be built in their neighbourhoods. Enel's five-year programme contains an appendix which illustrates the complexity of siting procedures. However, Mr Santini is hopeful that a new procedure of avaluating environmental impact, valutazione impatto ambientale, will resolve the probtion of other types of power sta-

One of the three working pur-One of the inner working a new national energy plan (PEN) has had the task of axamining the relationship between energy development and environmental protection and health safeguards. Another has been studying the problems connected with resonnproblems connected with reforming the administrative system

which governs energy.
Though the new PEN does not Though the new PEN does not contain names of sites proposed for power stations, a sure source of contention, the material pretions in the South at Brindisi Sud (4 x 680 MW), Glota Tauro (4 x 680 MW) and in Sicily (4 x 320 MW)

MW) and in Sicily (4 x 320 MW) have all encountered strong the plan.
Electricity will probably be the central issue, given the problems in siting and its growing impor opposition.
In the North, the 2 x 320 MW station at Tavazzano in Louitance in satisfying national energy demand. bardy will now be gas-fired. On the coast between Genoa and the

Enel expects that by the and of the century electricity penetra-tion will be 20.3 per cent, com-pared to 15.4 per cent in 1966 and 12.1 per cent in 1975. Moreover, through the use of nuclear fuel and coal, electricity offers scope French frontier, the building of port works for coal handling at Vado Ligure is an obstacle to Further south, in the Tuscan port of Piombino, conversion to coal and an expansion plan has run foul of local opinion. In February a local referendum

for diversification and greater energy independence. Mr Franco Reviglio, chairma at Monfalcone in Italy's of state hydrocarbons holding north-east corner overwhelmingly rejected the construction of a second conventional thermal station in the area.

"Coal is neither dirtier nor more nolluting than oil. But it is and made cathering in its and made cathering in its station in the area.

"Coal is neither dirtier nor more polluting than oil. But it is difficult to convince the public of this," Mr. Santini says.

He points to the work which Enel is currently undertaking in coal technology and says: "We expect results from fluid bed technology to the near future."

Enel has two experiments underway in this field. Under the and made cutbacks in its national resources programme which aims at substantial increases to indigenous produc-tion of natural gas and oil.

Enel's plans also contain a

national resources programme of total electricity demand, were imported. If the corporation's construction programme is com-pleted, then no imports will be needed in the year 2000. The association of private sec-tor oil companies, Unione Petroli-

Enel has two experiments underway in this field. Under the corporation's coal-water mix programme, which started in 1984, experimental work is at an advanced stage. A dual burner capable of taking coal-water and fuel oil has been developed and recently put into operation at a power station in Sardinia.

Dual hurners will be fitted on fera, believes that Enel is opti-mistic. It expects imports of 24 TWH in 1995 and 30 TWH in the year 2000.

Dual burners will be fitted on standard 320 MW units at power Enel already has a rationing policy by being the only Euro-pean country to operate progres-sive tariffs. But rationing by stations near Areazo to Tuscany and Mantua when the Sardinian experiment is completed.

Nevertheless, however good the results, Enel, the Ministry of Industry and the Government will still be faced with an enorpower cuts is a growing threat. Black-outs are a real possibility if power stations are not built.

David Lane

# the same parties had an a supplied to the same state of the same s

# THE STRUCTURE OF THE GROUP

Ente Nazionale Idrocarburi is a public-sector holding company with. controlling interest in 12 sectorhead companies that operate in different business areas: energy, chemicals, engineering, services and heavy machine manufacturing, textile machinery and mining and metallurgy. A total of 300 companies (172 In Italy and 132 abroad) report to the sectorhead companies, and are consolidated in the ENI Group financial statements. The corporate nature of all the companies controlled by ENI and the regulations. that govern them are the same as those envisaged for joint-stock companies.

This organization of the ENI Group. is keyed to important objectives: enhancement of the Group's international dimension, planning business policy, and performance control. ENI provides the Group's operating companies with general guidelines and assistance in the coordination, planning and

control of business and financial management, personnel policy and external relations. The operating companies maintain their own identity and operate independently.

Organizational relations between ENI and Group companies are marked by the utmost flexibility so that strategy and goals can adjust immediately to economic and industrial developments in the various areas and markets in which the companies do business.

Oil and natural gas exploration and production; crude oil supply; nuclear fuel cycle; re

Production, processing and trading of non ferrous metals from concentrates, scraps and civil and industrial westes; quantyng and processing of marbles, production of suppuric acid and barriom derivatives. Bu-duction and processing of the production of the civil and processing of the civil and civil a





N THE Bari headquarters of the biggest bank in Puglia, the extreme south-eastern region of Italy, 20 economists were discussively and the local economists. ing progress of the local econ-

In the course of an hour the lights at the Cassa di Risparmio di Puglia falled four times, an ic reminder that the region, while strong on initiative, is short on infrastructure.

in the pecking order of the under-developed Mezzogiorno, however, Puglia is the second most industrialised region after Campania. Gross Domestic Products uct in Puglia exceeded L45,600bn (120.7bn) last year, showing 8.4 per cent nominal growth com-pared with 10.2 per cent nationally. The most recent compara-tive figures, for 1984, show per capita income in Puglia as L57.5m against L10.7m in Italy as

The region's population now exceeds 4m, with the rise explained partly by an influx of records localized for records.

explained party by an innex of people looking for work.

Although distant from the European market, with international flights from the regional capital Bari only to Yugoslavia, Puglia is outward-looking, with 700km of coast and is blessed

with natural advantages. Geographically, the region comprises 53 per cent plain, more then twice the national average, and a post-war irrigation programme led to Puglia becoming lialy's biggest producer of olives, grapes and citrus fruits. Vegetables, tobacco, flowers and increasingly kiwi fruit are abuntant, as are cereals inland. "Puglis's plain has meant a lot of mobility, more dynamism and greater access to markets," says

TWO EVENTS in the last few years have done most to turn the

historic buildings, monuments

and paintings.
One was the passing of a Law

hatantial tax concessions to those sponsoring restoration work or major exhibitions.

The second was a cry of alarm raised by Mr Antonio La Regina,

head of the archaeological sec-tion of the Cultural Heritage Min-

istry, about the rate at which Rome's stone and marble moru-

This led to the passing of a special Law to protect Rome's

open-air sculpture and monu-ments, providing for Lisobn to be

spent over five years, with a fur-ther Lisbin added last year.

This is not immediately cheer-ing to the estimated 45m "art"

because major works of antiquity have been encircled by scaffold-ing and covered by green mos-quito nets, under which restorers

riets who visit Italy each year

Puglia: chasing hard to achieve further development

# Influx into productive region



Mr Mario Dilio, editor of the Cassa di Risparmio's review Delta. He adds that Poglia has been fortunate in having no home-grown organised crime no Maña, Camorra or 'Ndrangheta. But the Pugliesi say their regional development is like the is there a uniform economic pattern in the five provinces.

Reindisi and Taranto are domi-

Mr La Regina says that the trickiest problem is the mainte-nance and future protection of

the buildings and statues that have been cleaned and restored.

If the damaging smog is not to be allowed to left on monuments

chalk) yearly washing will be

Now that the painstaking resto-

this can be done in the future by mobile cranes without the need

for scaffolding. Politicians have at last realised that money spent

on the conservation of italy's cul-tural heritage brings a sure

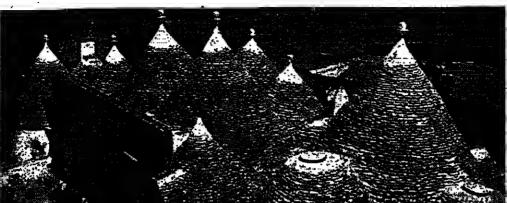
Rome city council has taken Mr La Regina's demand for the

in cultural tourism.

- about La.000bn a year

ration work has been comple

ments are deteriorating under allowed to left on monuments the combined attack of car (with the long-term effect that-exhausts and oil-fired central marble and stone crumbles into



Round-roofed village buildings, unique to the province

Many groups are working to restore Italy's historic monuments

Big effort to save the past

imentally for certain hours of the day from the city's historic centre, while Florence has placed a total ban on unauthorised traffic.

get any major work of restoration to the middle of the 15th century under way. The year 1966 was the by Guillermo Segrera for Alfonso year of the Florence floods and of of Aragon's entry into Naples), the acqua alta in Venice, and saw the cloisters of Senta Chiara, and the birth of the Unesco-sponsored the freecost by Domenichino in Venice in Peril fund, which is the Cappella del Tesoro di San the Cappella del Tesoro di San

received an immediate first and sensitive promoters of resto-instalment of L90m for the resto-ration such as Napoli 99, Mr

Mr Giuseppe Basile at the Cen-tral Institute for Restoration in

Rome says cynically that in Italy a natural disaster is needed to

ration of damaged historic build-ings and works of art after the

Still financing major restoration: Germana Naples in the South has The a

Mr Basile's measured optimism city's archeolo about Naples is due partly to the tural heritage. Any deater factories of the control of an inspired private initia.

the industrial vehicles group Calthe country's biggest exhibition tondo for example, are rare, and abrese with 2,000 workers and a centre after Milan.

The main September fair attracts 2m people and is not intended merely as a shop win-dow. Fiat does not only show its In the region as a whole, a attracts 2m people and is not intended merely as a shop windustry, compared with 88 per dow. "First does not only show its cent in the centre-north. Agricultural employment has fallen, doing for the Mezzogiomo," says sharply to the present 22 per cent press officer Mr Pasquale Satalbut dwarfs the centre-north's 1.8

Bari despectively by petrochemicals and steel, both shrinking; Bari, and to e lesser extent Lecce and Foggia, have e mix of commerce, agriculture, and small to medium industry. The largest company in Bari, for instance, is

found sponsors for major restora-

tion works in Naples, such as that of the Arco di Trionfo (built

Basile says, is that they work in close cooperation with the local state officials responsible for the

le for the

thinner porthern wines.

Coldiretti, the body represent-ing small farmers, says there is a shortage too of technical assis-tance in what to cultivate to suit the mass market. The region's farms, averaging 4.7 hectares, are considerably smaller than the average for Italy and its farmers have an almost sacred relation-ship with the land which is not

The under-developed food industry is ripe for growth — as is tourism — but Puglia has a

The origins of this lay to a dis-agreement between the Sourin-tendente per i Monumenti and the Sourintendente per i Beni storiche

e artistiche, as to whose jurisdic-tion the wall painting lay under.

Work began without first checking the atmospheric condi-

ruary last year, having reached about half-way across the paint-ing, restoration work had to be

halted, and the Minister for the cultural heritage issued a decree closing the painting to the public while careful controls were made.

"Businesses do not like risk," says Mr Dilio. He points out that the three IRI-controlled banks

only 62 per cent of deposits there while they lend more in Loniberdy than they collect locally.

The difference is made up by money drawn from less well-off

Investment from outside the region has had a chaquered his-tory. Pirestone at Bani is a rans-example of a foreign venime. state ownership to investment incentives but privatisation by national groups has sometimes resulted in a plant being closed.

Mr Giuseppe Trulli, general secretary in Puglia of the Cgil union confederation, says: "Pug-

He looks for re-industrialiss. Last month a general strike in tion in areas such as high fach. Thismid, a major naval base on nology and environmental continuers. There is a gap in the feminen see, was held in procurate of development that is of habiter's 20,000 jobs as part of detaching us from north Europe Testructuring by the parent and putting us more in the Third group, Finsider.

As the region's largest delly. Comme to a special supplement on the crisis."

A similar fate is being forecast by architects and art historians-for Brunelleschi's miraculous cupola for Santa Maria del Fiore well-to-do Nespolitan women phi-lanthropists led by Mirella Bar-acco.

In the four years of its life, the foundation has held three inter-national conferences and has

in Florence.
In 1979, when work began to check the condition of the cupola, it was decided to fill with cement the 48 holes which Brunellesch had conveniently left, so as to support the 16 floors of scaffolding inside the cupola necessary for restoration of the fres-coes by Vasari and Zuccari

could the filling in of the holes provoke serious damage, but that since the rate at which cement expands is 20 times greater than that of brick, that the empola might even explede.

The most publicised work of

Infinite credit goes to the leader of the small group of Vati-

Taranto

# City caught in steel crisis

WHEN the Italian Government is than no airport, port traffic is bestowed Balaider steelworks on heavily dependent on Italiader, and unlike Bari no university to tion was to jump-start the local economy into life and spawn an independent industrial manufac-

lia has had all the negative aspects of industrialisation. In Puglia's second largest city, with the type of industry we have, the an unemployment rate of 16 per train is outside the region. When cent, is caught up in the country's steel crisis.

World."

But the Pugliesi know that her workforce, totalling 42,000 jobs, is projects such as those sought by in measuracturing industry. "Of these, 30 per cent depend wholly creaking public administration. Much depends on their capacity as self-starters.

As the region's largest daily.

As the region's largest daily. Commerce. "If italsider has a crist the whole system goes into crists."

What particularly disturbs him is that Taranto is wholly unpre-pared to enter the post-industrial world.

do's work, and this having been removed a large part of the communic infrastructure than the removed a large part of the communication of the calculation of the communication of the calculation of the ca tions — and 25 per cent less social infrastructure, namely research centres and efficient public administration. Taranto lacks both kinds of infrastruc-

inspire an entrepreneurial spirit. This lack, says Mr De Benedic-tis, explains why only 30 per cent of Taranto's companies is in ser-vices compared with 60 per cent

in Milan. Indeed, of Taranto's 20,700 businesses only 2,405 are in How does Taranto extract itself

from this predicment? Agencies such as SIP, the telecommunications body, will not set up projects if there is no demand so Mr De Benedictis believes the impe

There is ample provision for this. Law 66, passed in 1986, for-sees the spending of L21,000hn (29.5hn) in the Mezzogiorno up to 1995 and is aimed precisely at ng the advanced services gap But it is here that the dead

hand of Italian bureaucracy makes its burden felt, with cen-tral and regional administrators unclear as to their roles. "Law 66 is not being used well," says Mr De Benedictis. "The funds exist

15th biggest city — slipped from 65th place in per capita income in 1980 to 69th in 1985. The sombre

alucci, who has kept his cool while furious controversy raged around him, centring round the belief that, although the ceiling is painted in true fresco, Michelan-gelo had altered it with extensive axing and secco painting after e intonaco had dried, which the restorers have now removed.

The protests came mainly from

can restorers. Prof. Clankvigi Col-

a group of Italian artists outraged at the transformation of a grayish/purple surface, on which fig-ures could be picked out with difrestoration going on to haly at the moment is undoubtedly that astonishing explosion of saffron of Michelengelo's freecoes on the yellow, brilliant oranges and lime Sistine Chapel's ceiling, spon- greens, as well as the startling sored by Nippon TV.

comment of the art historian James Beck, from Columbia University: "It's a disaster" - which he has rebutted, proving that Michelangelo used no glazing at the centre of the ceiling, deco rated with the Creation of Mar

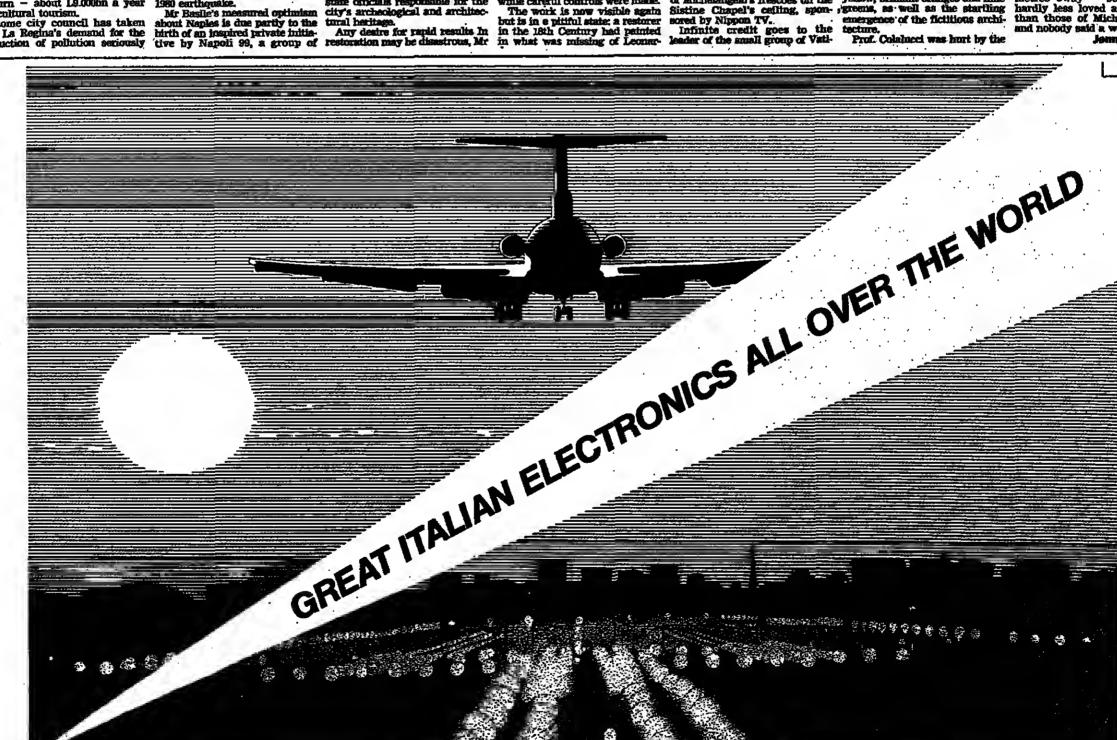
clearly be seen, and the fineness

and clarity of the colours

admired.

But while the insults flew over the Sistine Chapel restoration, work was quietly going on to restore the Raphael stanzas a few metres eway - surely works hardly less loved and admired than those of Michelangelo -

1047



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